

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,141

Friday January 23 1987

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Kohl's victory crown  
may soon be  
tarnished, Page 16

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## World news Business summary

### Peking purges propaganda chief

Peking propaganda chief Zhu Houze has been suspended for mis-handling the recent student protest. The purge of academics continued with the sack of the president and vice-president of the Chinese Academy of Sciences.

### Wall St soars 51.6% to record

WALL STREET: The Dow Jones industrial average closed up 51.6 at 2,145.87. Page 42

### Waite in talks

Terry Waite, the Archbishop of Canterbury's envoy, was said by Drum-millia in Lebanon to be continuing his talks with Shia Muslims holding a number of hostages.

### Hindu leader shot

Sikh extremists shot dead a militant Hindu leader, Om Prakash Chawla, and wounded a Sikh member of Punjab's ruling Akali Dal party. Both attacks were in or near the industrial city of Jalandhar.

### US-Iran talks

The State Department confirmed that meetings took place between US and Iranian officials even after President Reagan had ordered a halt to covert arms sales to the country.

### Tough line on Kabul

Pakistan has been asked by Washington not to be drawn into any offers about closing Afghan rebel camps or supply routes when it attends high-level talks in Moscow later this month. Page 5

### Rome gun battle

Two suspected members of the Red Brigades terrorist group were arrested after a gun battle in a Rome street with paramilitary police. Two passers-by were injured in the shooting.

### Secret Sukarno fund

Indonesia said it is trying to trace a secret 27-year-old fund that may contain billions of dollars, some of it in gold, left over from former President Sukarno's administration. All track of it was lost in the turmoil after an attempted coup in 1965.

### Treasurer's suicide

Pennsylvania State Treasurer R. Budd Dwyer shot and killed himself during a press conference in Harrisburg after making a rambling statement denouncing his conviction in a bribery case. He was due for sentencing today.

### Gadafi stays away

Libyan leader Muammer Gadafi said he would not attend the Islamic summit opening in Kuwait on Monday because of the presence of Egypt. He said Cairo's recommitment to the Islamic Conference Organisation was illegitimate.

### Pakistani protest

About 1,000 Pakistani women demonstrators disrupted the Sind provincial assembly and assaulted police during a protest about law and order in Karachi.

### Hanoi general killed

General Dinh Duc Thien, 74, Vietnam's deputy defence minister who was regarded as a communist hero, has been killed in a car crash. His body will lie in state in Hanoi.

### Wine sales halted

Sweden's liquor monopoly stopped sales of its best-selling Italian wine after the mysterious deaths of two youths suspected of having been poisoned by anti-freeze.

### Bubbling over

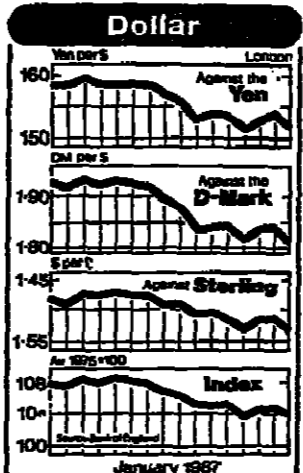
Champagne sales totalled over 2m bottles last year for the first time. Britain remained the top consumer with the US in second place.

## Bundesbank cuts key interest rates by half a point

BY ANDREW FISHER IN FRANKFURT AND STEWART FLEMING IN WASHINGTON

WEST GERMANY'S Bundesbank cut its key interest rates by half a percentage point yesterday, but warned that the effect of this action would be lessened if countries with weak currencies, such as the US and France, also cut rates. In the wake of the action by the West German central bank, the Austrian and Swiss central banks announced similar discount rate reductions. The Bank of Japan is widely expected to follow suit with a 0.5 per cent cut in its discount rate to 2.5 per cent - probably effective next week. The Dutch central bank, unusually, failed yesterday to follow the Bundesbank rate cut, surprising financial markets. The West German central bank also moved to soak up about DM 12bn of the estimated DM 17bn (\$9.3bn) which poured into West Germany ahead of the recent party realignment in the European Monetary System (EMS).

The moves failed to halt a further fall by the dollar on the foreign exchange market, where the cut in the West German discount rate from 3.5 to 3 per cent and in the Lombard rate from 5.5 to 5 per cent had been widely expected. The US currency closed at DM 1.8135 in London, about 3.3 pips down on the day. Dealers in Frankfurt said a lack of action by the Bundesbank would have led to sharper fall in the dollar. Without US moves to help the dollar, it could slide even further, they said. London dealers said the markets were disappointed that Wednesday's meeting in Washington between Mr James Baker, US Treasury Secretary, and Mr Kiichi Miyazawa, Japan's Finance Minister, failed to produce more than reaffirmation of the need for international consultation on economic policies. In Frankfurt yesterday Mr Karl Otto Pöhl, president of the Bundesbank, meanwhile criticised some recent statements in the US aimed at driving down the dollar. He described them as "dangerous, playing with fire". Mr Pöhl stressed the importance of the Bundesbank's liquidity-absorbing measures - a 10 per cent rise in banks' minimum reserve requirements and a DM 5bn cut in re-discount facilities - and said the interest rates were to avoid the impression in currency markets that the Bundesbank was becoming more restrictive. "We have made money cheaper and at the same time scarcer," he added. By mopping up the extra liquidity, the central bank would not be able again to use its normal open-market policies to help control monetary growth, with money market rates now set to fall to about 3.8 per cent. The lower interest rates are in-



lar's fall has led to continued strains in the EMS, as funds have flowed into D-Marks. Mr Pöhl played down the likely impact of the interest rate cuts in stimulating the German economy, though foreign pressure - especially from the US - has concentrated on this aspect of such a move. He said the German economy was already well supplied with liquidity. The Bundesbank has been resisting the pressure for rate cuts since August, arguing that money supply was growing well over target. Mr Pöhl last month ruled out an interest rate cut before or shortly after Germany's general election this Sunday. Yesterday, he said circumstances had since changed, with the dollar falling and the EMS. Continued on Page 18

The falling dollar, Page 6; Money markets, Page 35

## Violence threatens Aquino's peace efforts

By Our Foreign Staff  
PRESIDENT Corason Aquino's efforts at national reconciliation and stability in the Philippines received a serious setback yesterday when troops opened fire on 10,000 demonstrating farmers in Manila, killing 12 and injuring at least 94. The incident was the bloodiest so far in Mrs Aquino's increasingly troubled 11 months in office. The shooting outside the presidential palace, was followed by successive tear-gas attacks to prevent demonstrators from regrouping. The violence caused Government and Communist negotiators to suspend indefinitely their talks aimed at ending the 18-year insurgency in the islands. However, they agreed the 60-day ceasefire would remain in force until its official expiry date of February 8.

## Bank of England prompts another banker to resign

BY DAVID LASCELLES, BANKING CORRESPONDENT, AND CLIVE WOLMAN IN LONDON

THE BANK of England yesterday stepped up its damage limitation efforts caused by the Guinness scandal by prompting the resignation of another senior UK merchant banker. Lord Patrick Spens, head of corporate finance at the Henry Ansbacher merchant bank, resigned yesterday as the Guinness affair added to his fall in the City of London. Lord Spens was responsible for arranging purchases of Guinness shares worth £7.8m for Ansbacher clients under an agreement whereby Guinness compensated the holders against loss - in possible breach of the Companies Act. Lord Spens' departure follows the resignation on Tuesday of Mr Christopher Reeves, chief executive of Morgan Grenfell merchant bank, and Mr Graham Walsh, the bank's head of corporate finance. The Morgan Grenfell resignations coincided with a statement in the British parliament by Mr Nigel Lawson, Chancellor of the Exchequer, to the effect that he and Mr Robin Leigh-Pemberton Governor of the Bank of England, were taking direct responsibility for trying to repair the City's battered image. Lord Spens' actions first came to light in November, and Ansbacher's board decided to await the report by the Department of Trade and Industry's inspectors on the Guinness trading and sugar manufacturing company, last night admitted that one of its subsidiaries had received £1.495m from Guinness as a payment for buying Guinness shares during its takeover battle for Distillers last year. The company, whose chairman is Mr Ephraim Margulies and which faces the prospect of a renewed hostile takeover bid within the next few weeks, has offered to repay the money to Guinness. The company has sent a letter to Guinness which was published last night. The company is the second to make such an admission in the last two days, following a statement by Guinness last Friday that its auditors were investigating the payment of £25m of fees which have been for illicit purposes connected with share-buying activity during the takeover battle. The first such admission was from Mr Gerald Ronson's Heron Corporation on Wednesday. Further revelations yesterday have cast doubt on the accuracy of some of the contents of Mr Ronson's letter. The Heron Corporation is the UK's second largest private company. Mr Ronson admitted that he was paid £5.6m by Guinness to purchase up to £25m of Guinness shares with the man behind Heron, Page 9

## Lloyd's given a year to make up to 70 reforms

BY NICK BUNKER AND PETER RIDDELL IN LONDON

LLOYD'S, the London insurance market, has been given a year to implement most of 70 reform measures recommended yesterday by Sir Patrick Neill's inquiry into its regulatory arrangements. Mr Paul Channon, the Trade and Industry Secretary, told the House of Commons that the Government would legislate if Lloyd's failed to sort out its affairs within a year. He said the Government believed the Neill Report provided "a good basis for the further development of measures to protect the interests of Lloyd's members." He expected Lloyd's to take all necessary steps "at the earliest moment" to bring its standard of protection up to a comparable level with that offered by the Financial Services Act to investors. Mr Channon repeatedly stressed the urgency of responding to the report. He would soon be meeting Lloyd's and wanted to hear proposals "very shortly" for a specific and agreed timetable on action. He was echoing a similar warning made earlier by Sir Patrick. The Neill report ruled out external supervision of Lloyd's by civil servants or the Securities and Investments Board, the financial regulatory body, Sir Patrick said. It had opted for a "more pragmatic approach" of improving internal supervision, by a big extension in the role outside "nominated members" who sit on Lloyd's market's 28-strong ruling council. Sir Patrick said the council, set up by the 1982 Lloyd's Act, had shown "reforming zeal. We know of no profession or equivalent organisation which has accomplished such a major programme in such a short-timescale." But the report concludes that Lloyd's still fails to meet the standards of investor protection laid down under the Financial Services Act. Parliamentary concern over the exclusion of Lloyd's from the Act, in spite of the multi-million pound scandals that hit the market in 1982, led to the appointment of Sir Patrick's team last January. Sir Patrick told reporters he "would expect most of the recommended reforms to be in place within a year." The 1982 Lloyd's Act gave the market sufficient powers to implement all of them without asking Parliament for new legislation, he said. Lloyd's moved swiftly to begin implementing some of the Neill report's recommended changes. After what Mr Peter Miller, its chairman, called "a very careful debate" yesterday morning, it accepted the core proposal for a constitutional shake-up aimed at ending the traditional domination of the council affairs by insurance market practitioners. Mr Miller said Lloyd's would appoint as soon as possible four ex-council "nominated members" of the council, doubling their numbers. Lloyd's would also follow the report's proposal to reduce from 18 to 12 the number of market practitioners on the council, but this would have to be phased perhaps over two years because of the existing procedures for electing members. Continued on Page 18

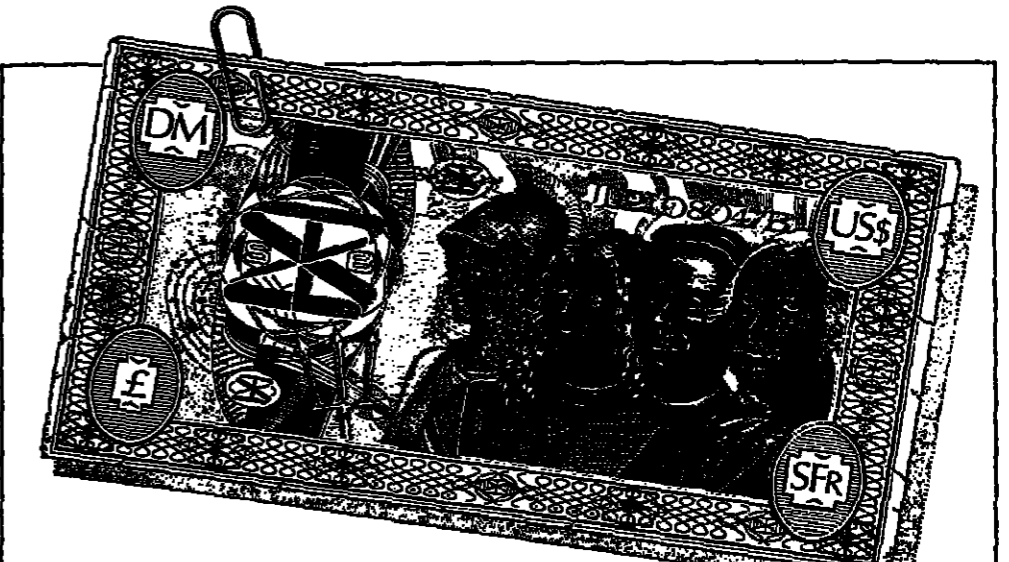
Details, Page 11; Editorial comment, Page 16

## Argyll accompanies legal threat with 'friendly merger' proposal

BY MARTIN DICKSON IN LONDON

MR JAMES GULLIVER, chairman of Britain's Argyll supermarkets group, has suggested a "friendly merger" with Guinness while at the same time threatening the beleaguered drinks group with "vigorous" legal action. But Guinness, which defeated Argyll in last year's £2.5m takeover battle for Distillers, the UK drinks group, yesterday rejected the overture. The merger suggestion was made in a note sent last Friday to Sir Norman Macfarlane, the new Guinness chairman. This accompanied a copy of a press release in which Argyll said it intended to "pursue, as soon as practicable, vigorous legal action for substantial damages" in the wake of Guinness's admission of illegal activities during the battle for Distillers. Mr Gulliver's note - made public by Guinness yesterday - said: "While we have felt it necessary to issue today's release in the interests of Argyll shareholders, I believe you are aware that it is my board's primary interest to effect a friendly merger between Guinness and Argyll." The note went on to suggest a meeting with Sir Norman to discuss the issue. The move follows press speculation that Guinness might "buy in" Argyll's management through a merger, and in return Argyll might drop its legal action. But the Guinness board, which discussed the note at its meeting on Wednesday, yesterday said it would like "to make absolutely clear that it sees no benefit to Guinness in any such talks with Argyll." It said it had already stated that the current trading position was good and that trading prospects were encouraging. "In addition, the board believes that it is making substantial progress in clearing up the many outstanding issues. It would greatly interrupt and forestall this progress were it to enter into any discussions about the future of the business of Guinness with any other company." The indications from the Argyll camp last night were that while the company's board had approved in general terms the despatch of an amicable note to Guinness, together with the press release, the merger proposal put forward by Mr Gulliver was not discussed. Mr Gulliver, who first identified Distillers as a suitable takeover target, is thought to be somewhat more enthusiastic about the possibility of a link-up with Guinness than some other members of his board, though there is general agreement that this remains a possibility. However, Argyll's main energies are focussed at present on its negotiations to buy the UK arm of Safeway, the supermarkets chain, which are nearing a climax. News of the letter sent Guinness's share price sharply higher, and it closed at 280p, up 14p on the day. Argyll, however, closed down 13p at 341p.

## BONJOUR, RENCONTREZ BRITAIN'S FIRST CORPORATION MIT SEINEM KAPITAL IN FOUR MAJOR CURRENCIES



In the last few months of 1986, the High Court in London considered a unique proposal by Scandinavian Bank Group plc. This resulted in approval for a share capital reconstruction from an equity base entirely in Sterling to one in a combination of major world currencies comprising Sterling, US dollars, Deutschmarks and Swiss Francs.

The final go-ahead was given in December and currency units have now been reconstructed around capital starting to one in a combination of major world currencies comprising Sterling, US dollars, Deutschmarks and Swiss Francs. We have now closely matched the Bank's equity base to the substantial foreign currency assets. We are therefore able to plan growth on a more systematic basis. It greatly reduces the need for further shareholder capital injections as a result of adverse fluctuations in the exchange markets. Our new capital currency units are not only good news for us but they're good news for you. The more efficient we are with our financial planning, the better we are able to help you, our customers, with finance and investment. So if you're looking for a fresh approach to banking services, our move into capital currency units demonstrates our longstanding commitment to innovation and our ability to implement new ideas successfully. Why not contact us. You'll find that we understand the language of opportunity wherever and whenever it is spoken.

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## EUROPEAN NEWS

## Wallmann's calm words soothe W German environment fears

BY DAVID MARSH IN BONN

WEST GERMANY'S Environment Minister, Mr Walter Wallmann, brought into the Government in June to calm people's environmental fears after the Chernobyl nuclear accident in the Soviet Union, can be fairly said to be rather pleased with himself.

He symbolises the new political mix of economic orthodoxy and environmental consciousness adopted under Mr Helmut Kohl's Administration. With ecological issues one of the dominant themes of the election campaign, he is under fire from the Greens anti-nuclear party and the opposition Social Democratic Party (SPD) for alleged insufficient activity in cleaning up the environment.

But the energetic Mr Wallmann has at least had a psychologically soothing effect on vol-

the West German opinion since his move to Bonn seven months ago from the City Hall of Frankfurt, where he was previously mayor.

His entry into the Government also coincided with the recovery in the Chancellor's political fortunes which looks like sweeping the coalition to victory in Sunday's general election.

In an interview this week, Mr Wallmann rejected completely the views of the Greens as representing "the wrong way" to tackle the problems of an advanced industrial society. But he promised "without doubt" tougher environmental restrictions for the chemical industry in the next legislature period.

Although opposing any idea

of any *Ausstieg* or exit, from nuclear energy, he admitted that few new nuclear plants were expected to be built in West Germany over the next 10 years.

Mr Wallmann is the latest incumbent in the Palais Schaumburg, a 19th century mansion used as an annex to the Chancellery headquarters in Bonn. The building has served as home at various times for industrial magnates, members of the imperial family and West Germany's post-war occupying forces.

Much of West Germany has faced "smog alerts" this week caused by atmospheric pollution. Looking out of the window at the fog descending over the Rhine-side scene, Mr Wallmann said that any move away from atomic energy would do

more harm to the environment by increasing emissions from coal-fired power plants.

Does he agree with a recent much-quoted remark from Mr Kurt Biedenkopf, chairman of Mr Kohl's Christian Democratic Union (CDU) in the industrialised state of North Rhine Westphalia, that the Greens "ask the right questions?"

No, he does not. "It is irresponsible to promote an *Ausstieg* from high technology."

Accusing the Greens of being "purists," he claims, perhaps extravagantly, that their anti-industrial policies could do harm not only in West Germany but also abroad. "If we ban the nitrogen synthesis industry (producing fertilisers among other things), more

people will be dying of hunger," he says.

There is no doubt that the always ecologically conscious West German electorate has become even more so in the wake of Chernobyl and the Rhine pollution caused by Swiss and German chemical companies at the end of last year.

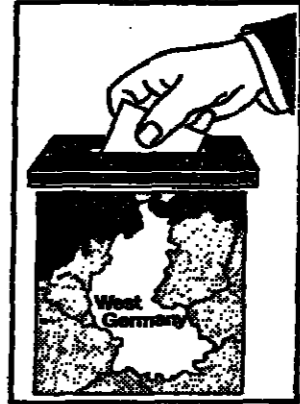
But Mr Wallmann says public opinion, the focus of its worries lurching from acid rain one week to nuclear energy the next, and then on to the depleted ozone layer or the degree of mercury in rivers, has too short term a perspective.

"Sobriety and determination" should be the order of the day, he proclaims — coupled with the realisation (lacking in some European governments) that environmental problems can

only be tackled through international co-ordination.

He says his own attitudes to the environment have changed. "I used to wash my car in the street without thinking of chemicals or oil residues seeping into the water table."

Mr Wallmann — one of the few clear high-fliers in the Government — is bidding to become Prime Minister of the state of Hesse in this autumn's state elections there. He has his eye at some stage on higher political ambitions. But, in spite of (or perhaps partly because of) all the broadsides from the Greens, he terms as "fun" his environment job. "If the chancellor wants me after the election, I'll be glad to stay on," he says.



## Pre-election call to the colours

By Halg Simonian in Frankfurt

TRUE, no one was knitting, but many of the clichés about West Germany's growing Greens party seemed accurate, if Wednesday night's pre-election get-together at Bergen-Enkheim, a dormitory town eight miles north-east of Frankfurt, was anything to go by. However, visitors overloaded with pre-conceptions about the Greens as a bunch of high-minded idealists, fellow-travelling with the extreme left, were in for a let-down.

Of course, most of the audience, mainly in their mid-20s to mid-30s, were immediately identifiable as committed Greens in their standard kit of boots, jeans, Arran pullovers and amora.

The meeting started late, not that anyone in the audience seemed to mind. Indeed many of the no-longer-so-young Greens seemed quite happy to drift in late, eventually filling the appropriately green-upholstered hall up to and even beyond its 700-plus capacity.

The Greens here have got the wind in their sails. Frankfurt is the largest city in the state of Hesse, where their party has shared power with the Socialist SPD in the "red-green" coalition for the past 15 months.

Nowhere else in West Germany are the Greens so prominently represented, and their confidence showed through. Some, but not all, would like to see their trail-blazing local alliance copied elsewhere.

The draw for Wednesday night was Mr Jeschka Fischer, the popular 38-year-old ex-nighttime taxi driver who is now environment minister for Hesse.

A few quick swipes at obvious targets like Chancellor Helmut Kohl of the CDU, and that ever popular bogeyman, Mr Franz-Josef Strauss, chairman of the Bavarian sister party, the CSU, warmed Mr Fischer to his theme.

That was nuclear energy, and its manifold evils. But this was no full-blown diatribe about the pernicious atom. Mr Fischer, a fine and direct speaker, is one of the party's realists. Almost making a virtue of his limited formal education — he left school before passing his final secondary examinations — Mr Fischer speaks with reason and patience.

"It can be done," he says with immense conviction about the gradual elimination of nuclear power. Yes, there will be job losses, he admits, but that is only one side of the coin. Whatever else the Greens are no "anarchist" party. Essential principles like doing away with nuclear power cannot be progressively sliced away on the road to gaining office.

## European policy on \$ urged by Delors

By Quentin Peel in Strasbourg

MR JACQUES DELORS, the European Commission president, yesterday accused the US of seeking to blackmail its trading partners by letting the dollar fall, and called for urgent agreement on a common European dollar policy.

Speaking in the European Parliament on the eve of crucial negotiations to prevent the outbreak of a new trade war between the EEC and the US, he insisted that US domestic economic policy was largely to blame for the country's huge trade deficit.

"Europe will not go on accepting this kind of blackmail inherent in the fall of the dollar," he said. "We are prepared to be your partners, but we are not prepared to pay for your problems."

He backed up a warning from Mr Leo Tindemans, the Belgian Foreign Minister and current president of the EEC Council of Ministers, that efforts to force closer political ties between the Community and the US and Japan would be threatened by prolonged trade tension.

Mr Delors spelt out his concern about the dollar's fall on the stability of the European Monetary System, and his disappointment at the outcome of the January 12 realignment of parities of the currencies within the exchange rate mechanism. Urgent measures were needed both to strengthen the operation of the system, and to agree on a co-ordinated dollar policy, he said.

The fall of the dollar also has a drastic effect on EEC finances, because export subsidies for farm products are linked to international dollar-denominated market prices. The Commission was told this week that the dollar movement since Christmas had added more than Ecu 1bn (£740m) to spending costs in the EEC budget, with a financing gap to be filled now approaching Ecu 5bn.

Mr Delors begged both the European Parliament and the Council of Ministers to resolve their differences over the 1987 budget, without which the Community is having to function on emergency financing, without any cash for new programmes.

He promised full proposals by mid-February from the Commission on long-term financing needs, as well as further plans to reform the common agricultural policy and boost regional and social funds.

Mr Tindemans, spelling out for its chairmanship of the Council of Ministers up to June, promised urgent efforts to resolve the immediate budget crisis, and a foreign ministers' meeting to discuss the long-range financing plans next month.

The Commission is seeking a substantial increase in financing contributions from the member states in future years, linked to a doubling in the size of social and regional policies, and further radical steps to reduce on farm policies.

Mr Delors declined to give any details yesterday, before he completes his tour of Community capitals to consult all the heads of government. He was due in Paris yesterday for what will be the first of the three most difficult discussions: with France, West Germany, and Britain, the three net contributors.

Talks with Mrs Margaret Thatcher, the British Prime Minister, who has made it known she is unwilling to give any more money to Brussels, have been scheduled for February 5.

## West Berlin's Greens defy the cold to challenge Allied actions

BY LESLIE COLTLY IN BERLIN

A SPRINKLING of near frozen supporters of the Alternative List (AL), as the Greens are known in Berlin, and Social Democrats braved minus 15 deg C temperatures last Sunday to protest about the chopping down of several thousand trees on the approach to the Royal Air Force base at Gatow in West Berlin.

They were far outnumbered by policemen who prevented

them getting anywhere near workers felling and trimming pine trees to comply with stricter Nato safety regulations for airfields. The low key protest was atypical of the AL. At the last protest demonstration against tree removal at Gatow in 1982, hundreds of AL supporters staged sit-downs amid the trees and had to be removed one by one by the authorities. In the meantime,

though, the AL has been convinced of the futility of trying to oppose Allied actions in the city.

A previous citizens' appeal, enjoying AL support, against a new British army shooting range was refused a hearing by a British court after West Berlin courts were told they could not deal with claims against the Allies.

The AL, in the 1985 West

Berlin elections, won 15 seats in the 144-seat Assembly and has been a prime mover in environment issues. It condemns the transport of West Berlin's refuse into East Germany, arguing that it eventually returns in the form of polluted water and air — a cycle picturesquely referred to as "refuse tourism."

The Berlin Greens also belittle the city's efforts to

install anti-pollution equipment in power stations as farcical. They claim the "scrubbers" installed to reduce sulphur dioxide pollution are technologically inferior to the equipment being used in West Germany. Since much of the pollution raining down on West Berlin comes from East German power stations, fuelled by brown coal, the AL proposes that the Bonn Government

simply give East Germany the money to buy the anti-pollution equipment it otherwise could not afford.

The time has long passed when AL representatives were seen by the West Berlin establishment as a greater threat to the city than the Soviet divisions surrounding it. Today, the casually clad AL parliamentarians juggle cocktail glasses and plates at official receptions.

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What we ask now is that staff agree to work normally, so that we can all get back to the business of serving our customers.

British  
**TELECOM**

## Spain rejects Moroccan overture on enclaves

BY DAVID WHITE IN MADRID

SPAIN yesterday rejected a Moroccan proposal to set up a joint commission to discuss Ceuta and Melilla, the two Spanish enclave towns on the Moroccan coast which are the object of a long-standing claim by Rabat.

News agency reports from Rabat said the proposal was contained in a message from King Hassan II to King Juan Carlos, which the Moroccan monarch handed over during talks on Wednesday with Mr Jose Barrionuevo, the Spanish Interior Minister.

The Spanish Foreign Ministry, which denied the existence of a letter but did not rule out a verbal message, said Spain continued to regard Ceuta and Melilla as Spanish and that there were therefore no grounds for forming a consultative commission.

Spain has been fighting an increasingly difficult battle to keep its own campaign for regaining sovereignty in Gibraltar separate from the issue of its own North African enclaves. It bases its argument on the fact that, while Gibraltar is a colony, conquered in the early 18th century, the enclaves pre-date the formation of the modern Moroccan state. Melilla has been part of Spain since the late 15th century and Ceuta, for-

merly Portuguese, since the 16th century.

However, King Hassan's reported message, referring to the "anachronistic character" of the enclaves, bears distinct echoes of Spain's position over Gibraltar. King Juan Carlos used the word "anachronism" when reiterating Spain's claim to the British Colony in an address to the United Nations General Assembly last September. Britain and Spain agreed in 1984 to discuss the Gibraltar problem.

## FINANCIAL TIMES

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EUROPEAN NEWS

Industry outlines telecoms policy for EEC

BY WILLIAM DAWKINS IN BRUSSELS

EUROPEAN BUSINESSES yesterday called for urgent steps to bring cohesion of technical standards and more open competition to the EEC's fragmented telecommunications industry.

A "complete rethink of the way in which the sector is organised in Europe," said Mr Tom Hartman, joint leader of the delegation.

The Unice policy aims to enable users to choose from the widest range of equipment and to strengthen the position of European manufacturers on world markets.

Joint research is crucial in this respect, though Unice does criticise some EEC funded research programmes for becoming increasingly applications oriented, rather than dealing with the pre-competitive phase of development.

Tax plans benefit better-off in Italy

By John Wyles in Rome

THE ITALIAN Government has proposed controversial changes in the country's tax law that would offer substantial tax relief for middle and high income earners.

Soviet 'openness' extended to BBC broadcasts

BY PATRICK COCKBURN IN MOSCOW

THE SOVIET UNION yesterday confirmed that it had stopped jamming the BBC Russian Service after seven years because of the new policy of openness introduced since Mr Mikhail Gorbachev became Soviet leader.

Plant breeding breakthrough could cut crop costs

BY TIM DICKSON IN BRUSSELS

A SCIENTIFIC breakthrough of possibly great importance was claimed yesterday by a Belgian biotechnology company which says it has developed plants totally resistant to a well-known weed killer.

Plant Genetic Systems (PGS), which has its headquarters in Brussels, believes the discovery will sharply reduce the cost of spraying industrial crops such as sugar beet, cotton, potatoes, corn and oil palm.

Basta is one of a new generation of herbicides characterised by its fierce destruction of weeds, safety to human beings and animals, and its rapid degradation.

leaving it free to work on weeds alone. The solution started to emerge, PGS said yesterday, when Biogen of Geneva isolated a gene which produces an enzyme that recognises phosphinotricin (the active ingredient in Basta) and subsequently modifies it into an inactive compound.

Tomato, potato, and tobacco plants completed their growth and reproduction cycle producing new plants that were also resistant.

Norway banks may be sued over lending

NORWAY'S FINANCE MINISTER, Mr Gunnar Berge, said yesterday that several commercial banks may be prosecuted for presenting inaccurate statistics of how much money they lent in 1986, Reuters reports from Oslo.

Bidders line up for French TV

BY PAUL BETTS IN PARIS

MANOEUVERING behind the scenes by France's main publishing and media groups is reaching a climax as the newly established communications commission prepares to open the bidding for the concessions to own and operate the country's private television channels.

Polish army eases stand on objectors

By Christopher Bobinski in Warsaw

POLAND'S MILITARY authorities have taken a soft line towards the latest batch of conscripts who have refused to take the military oath or serve in the armed forces, according to Freedom and Peace (WIP), a pacifist pressure group.

Rise in Swedish inflation rate lowest for 18 years

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE SWEDISH inflation rate rose by 3.3 per cent last year, the lowest increase for 18 years but still sufficient to trigger the price clause in the current two-year national wage agreements, which allows unions in both the private and public sectors to re-open pay negotiations.

European... Delors

...will not...

...the central bank...

...Mr Berge said...

...Central bank officials...

...Moroccan... slaves

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OVERSEAS NEWS

US urges Pakistan to take tough line in Afghan talks

BY JOHN ELLIOTT IN ISLAMABAD

PAKISTAN HAS been asked by the US not to be drawn into making any offers about closing down Afghanistan's Mujibadeen resistance fighters' clandestine arms supply routes and training camps when it holds high-level meetings in Moscow later this month to probe the Soviet Union's plans for withdrawing from Afghanistan. The aim of the diplomacy, from the West's point of view, will be to try to discover whether the Soviet Union has really decided to support a military victory in Afghanistan and is therefore now keen to reach a settlement with its recent offers of a ceasefire and government of reconciliation. The alternative is that it is simply carrying out a propaganda exercise to complicate the Mujibadeen talks, possibly as a prelude to increased military activity in Afghanistan. The Pakistani Foreign Ministry spokesman indicated yesterday that ways might also be discussed of developing contact between Moscow and the Mujibadeen leaders, who refuse to have formal talks with Mr Najibullah's regime, but who might be prepared to discuss cooperation in form of interim government with Soviet-backed leaders if a short timetable is proposed for removing the troops. On the other hand, the Soviet Union is probably not prepared to offer a short timetable till it is sure that the Mujibadeen will accept a ceasefire and that arms supplies primarily funded by the US and Saudi Arabia, and close down Mujibadeen training camps on its territory. This increases the need for the Mujibadeen to be involved in talks, although the Soviet Union would almost certainly prefer to bypass them. It is believed to be trying to create "zones of peace" within Afghanistan to undermine the resistance fighters' influence.

Waite 'safe and still negotiating'

By Our Foreign Staff

MR TERRY WAITE, the Archbishop of Canterbury's special emissary, was last night safe and still engaged in talks with Shia Muslims holding American hostages, according to an official of the militia responsible. A spokesman for the Progressive Socialist Party, the Druze organisation, said: "Mr Waite is safe and he is still negotiating with the hostage holders."

He was understood to be meeting members of the shadow Islamic Jihad movement, the pro-Iranian coalition responsible for most abductions of Westerners in Lebanon.

Peter Bruce adds from Beirut: The West German Government appeared yesterday to have made little progress in its efforts to end the captivity of its citizens, Mr Rudolf Cordes, in Beirut last week.

Neither had there been any news by late afternoon of a second West German, Mr Alfred Schmidt, who is believed to have been taken hostage outside his Beirut hotel on Tuesday. The Bonn authorities know for sure that Mr Cordes is being held in retaliation for the arrest at Frankfurt airport last week of an Arab man suspected of having helped hijack a TWA jet in 1985, during which a US navy diver was murdered.

Maggie Ford reports on the unpredictable nature of Seoul politics

Torture case spoils Korean leader's credibility

KOREANS ARE often described as a volatile people, quick to show their emotions, outspoken and rather unpredictable. As the country's ruling party struggled to regain the initiative after this week's police torture scandal politicians must have reflected ruefully on the way events have lived up to the description.

Only two weeks ago, the leader of the country's ruling Democratic Justice Party, President Chun Doo Hwan, warned in a New Year speech that if reform on constitutional negotiations on his party and opposition politicians were not speedily concluded, he might have to take a "grave decision" to ensure Korea's progress to democracy.

At that time the ruling party must have felt that it held all the cards. The opposition New Korea Democratic Party (NKP) was riven with disagreements between two faction leaders, Mr Kim Dae Jung and Mr Kim Young Sam, and the party's president, Mr Lee Min Woo. A sense of disarray was evident.

Yet now it is the ruling party whose members are embarrassed and whose policies and officials have been found wanting.

The revelation that a student had been tortured to death by police interrogators shocked Koreans, although it is not by any means the first incidence of police brutality. Human rights

Low oil prices and the appreciation of the yen against the US dollar helped South Korea register a \$4.65bn (£1.1bn) surplus on the current account in 1986, the first in the nation's history. The surplus, which compared with an \$887m deficit in 1985, was achieved with the aid of substantial export growth, the Bank of Korea reported. The car industry, following the startling success in North America of the Hyundai company's Excel model, shows a rise of 155 per cent to a value of \$1.38bn while electronics exports' growth rate reached 43.4 per cent. The textile industry remained the largest export earner with \$8.23bn in 1986, a 24 per cent rise over the previous year.

The following day President Chun dismissed his Interior Minister and South Korea's police chief while expressing his regret at the incident and determination to prevent any further brutality. A special agency has been set up to protect human rights, with the suggestion that prominent citizens from all walks of life take part.

The President's swift action appears to have had a favourable effect on foreign opinion, with the US state department welcoming his efforts to ensure that the tragic incident would never be repeated. It remains far from clear, however, whether the credibility of his ruling party will recover from this setback quickly.

A number of DJP politicians had called immediately for swift action over the student's death, reflecting concern in the party over the far less open handling of an incident of maltreatment last year, in which a woman student said she had been subject to sexual abuse during police interrogation.

They hope the speedy action will have limited domestic damage. For the opposition, the student's death has provided a window of opportunity, both to disagree and to gather further support on an issue which provoked such widespread condemnation.

The dissent within the NKDP grew over the best way of attaining their aim of a constitutional amendment allowing a presidential style of election with direct voting, rather than the Westminster style Cabinet system the ruling party is advocating.

It centred on a seven-point plan put forward by Mr Lee, the party president, to try to break the deadlock over constitutional negotiations which had persisted for several months. The plan covered issues such as freedom of the press, expansion of people's rights, neutrality of officials, release of political prisoners, the fostering of the two-party system, a fair electoral system and local autonomy.

If his plan was accepted by the ruling party, Mr Lee said, he might agree to discuss the Cabinet form of government proposal as the basis for constitutional amendment. Mr Lee's plan was rejected by both Mr Kim because, they said, it might have given the impression that the opposition was deviating from its demand for a presidential style of government. The opposition has now renounced following the withdrawal of Mr Lee's proposal and remains determined to stick to its stance. It has won strong support from religious and human rights groups for its response to the torture revelations, and some opposition leaders also see the incident as an opportunity to improve liaison with moderate students.

Political observers believe that because some student groups have become so radical in the past year, more moderate activists might find they now have more in common with the politicians.

For the moment the DJP has decided to continue to press for consensus over the constitutional amendment, possibly through negotiation over various reforms similar to those put forward by Mr Lee. The result remains in doubt, but in the next year South Korea seems likely to continue to be just as volatile and unpredictable as it has been in the past two weeks.

Chinese academics and propaganda chief purged

BY ROBERT THOMSON IN PEKING

THE PURGE of Chinese academics continued yesterday with the dismissal of the president and vice-president of the Chinese Academy of Sciences, and diplomats said that the country's propaganda chief, Zhu Houze, had also been dumped.

Conservative Communist officials, whose opinions now have a prominent place in the Chinese media, continued their assault on pressing economic policies by demanding that so-called "reform" be given more power under reform now turn their "full attention" to their responsibilities to the state.

Zhu Houze had apparently been suspended from his propaganda post for mismanaging the recent student protests and the spread of "bourgeois liberalism," by which the party means Western influence. Diplomats said yesterday Zhu had been replaced by a deputy, though no official statement has been made. The official Chinese news agency, Xinhua, announced that the president of the Chinese Academy of Sciences, Lu Jiaxi, and the vice-president, Yan Dongsheng, have been removed, but gave no explanation for the reshuffle. Diplomats are certain that the removals are part of the drive against "bourgeois liberals."

A former vice-president of the academy, Zhou Guangzhao, is the new president, while a former deputy head of the Communist Party's Propaganda Department, Teng Teng, a Soviet-educated chemical engineer, has been appointed vice-president. Coincidentally, Teng has been appointed president of the Chinese Science and Technology University, from which the outspoken astro-physicist Fang Lizhi was sacked last week.

Several Chinese writers, who have been told this week that it is their "duty" to "serve Socialism" yesterday attacked another expelled party member, Wang Ruowang, an elderly writer said to be "under the influence of total Westernisation" encouraged "national nihilism."

Kuwait oil fires in run-up to Islamic summit

By Richard Johns

THE simultaneous outbreak of three fires at Kuwait's oil installations on Tuesday could signal a concerted effort by Iranian dissidents to disrupt the Islamic summit scheduled to begin on January 28.

The official line of the Kuwaiti authorities is still that the blazes were not the result of sabotage. But it had an implausible ring about it following the string of explosions on the same day at the Al Ahmadi refinery last June.

Responsibility for the latest mishaps was claimed by an unknown name in the constellation of Middle Eastern terrorism, calling itself the "Revolutionary Organisation - the Forces of the Prophet Mohammed in Kuwait."

Recently warnings against Kuwait have been issued to news agencies in Beirut in the name of several organisations known to be linked with Iran. It bitterly opposes the Islamic summit in Kuwait because of the assistance given by the state to Iraq in the Gulf conflict, in particular port facilities for the import of armaments given to it at Shuaiba Port.

Immigration to Israel at record low

By Andrew Whitely in Jerusalem

JEWISH immigration to Israel dropped last year to a record low since the founding of the state in 1948, underlining the gravity of one of the country's most worrying—and intractable—problems.

Government figures showed that during 1986 only 9,500 individuals were registered as arrival as new immigrants or potential immigrants, a fall of 11 per cent on the previous year. More worryingly, nearly 60 per cent were keeping their options open, by refusing to commit themselves.

The long-term decline in immigration—in recent years the statistics have even shown a net emigration—has presented successive governments with many difficult, heart-searching questions, going to the heart of Israel's raison d'être as a homeland for all Jews.

Behind the goals of the latest immigration plan, approved last month, providing for full employment and an improvement in the standard of living through a faster growth rate, lies the perennial concern over the need to maintain the attractiveness of the state to potential immigrants.

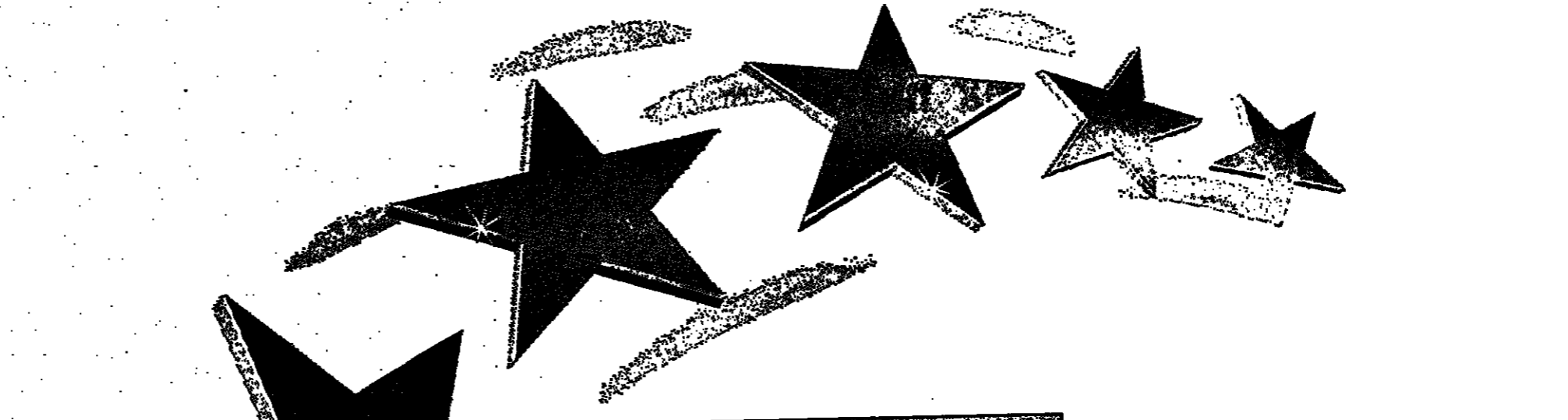
Jeyretnam faces fine

BY STEVEN BUTLER IN SINGAPORE

SINGAPORE'S leading opposition politician, Mr J. B. Jeyretnam, could face a heavy fine following the finding of a special parliamentary committee that he was guilty of abusing parliamentary privileges.

The Committee on Privileges yesterday recommended that Mr Jeyretnam be fined \$81,000 (£307) for impugning the independence of judiciary with allegations of executive interference, and \$25,000 for contempt of parliament. The contempt charges stem from five newsletters that Mr Jeyretnam sent to parliamentary constituents in which he willfully distorted and misrepresented the proceedings of the committee.

The recommendations are a threat to Mr Jeyretnam's political future. He was stripped of his parliamentary seat in November following a court conviction of false declaration, in which a judge imposed a \$5,000 fine and a one month prison sentence.



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# THE FALLING DOLLAR

## Bonn to resist pressures for early economic boost

BY DAVID MARSH IN BONN

MR GERHARD Stoltenberg, the West German Finance Minister, is prepared to see the dollar drop further against the D-Mark rather than to decide any short-term fiscal stimulation which could compromise price stability in the federal republic.

Mr Stoltenberg, who attended the Bundesbank's council meeting yesterday at which discount rate was cut, is determined to resist pressures on the Bonn government to expand or advance significantly tax cuts planned for next year.

He also believes that any immediate effort to rally the dollar through intervention action by major central banks would probably be futile.

Mr Stoltenberg's innate scepticism about the usefulness of political agreements or statements to try to stabilise currencies has been reinforced by the failure of the Bank of Japan in recent days to brake the dollar's fall, in spite of massive intervention.

Rumours of international action to subsidise the dollar have been circulating in view of the meeting in Washington on Wednesday between the US and Japanese finance ministers.

The meeting was intended to back up commitment to the US-Japanese exchange rate accord of end-October—an agreement which Mr Stoltenberg never expected to have much impact.

Although a meeting of officials from the five countries—the US, West Germany, Japan, France and Britain, may take place fairly soon, Mr Stoltenberg scotches any idea

of a speedy meeting of the five ministers.

The earliest date for such a session, he believes, is a few weeks before the International Monetary Fund's next interim committee meeting in Washington on April 9.

Mr Stoltenberg was in close contact with Mr Karl Otto Poehl, the Bundesbank president, in the days before yesterday's Bundesbank meeting. These discussions paved the way for the cut in discount and Lombard rates, accompanied by measures to absorb banking liquidity.

Mr Stoltenberg's unwillingness to see the Bundesbank enter into any intervention undertakings to stabilise the dollar is fully in line with the Central Bank's own view.

Mr Stoltenberg believes that intervention would be unlikely to work so long as the US trade deficit shows no signs of improvement and the US Government remains ambivalent about whether it wants the dollar to rise or fall.

Although the US still have fairly substantial foreign exchange reserves, Mr Stoltenberg does not believe that, politically, the US Government would be prepared to authorise their use to prop the sliding dollar.

He believes that intervention has no chance of breaking a firm trend in a market dominated by capital movements 10 times bigger than those which brought the end of the fixed-rate Bretton Woods system.

Mr Stoltenberg's tough view over the dollar, and his refusal to countenance fiscal reflation,

reflects his belief that West Germany must hang on to price stability achieved in the past few years.

Mr Stoltenberg has been irritated by proposals of the Free Democratic Party (FDP), the junior partner in the Bonn coalition, to bring forward to this year 1988 tax cuts of DM 9bn.

Before taking any action, either to increase the size of next year's cuts or to bring them forward to July or October, Mr Stoltenberg wants to bring in a new system for better controlling federal spending.

He also wants to examine all the implications for higher spending in Bonn caused by the EC's budget crisis and the effects of extending the Community's budget.

Although he says he is not "dogmatic" about wanting to stick to West Germany's current zero inflation, he would prefer to see prices rising by no more than 2 per cent a year.

His views remain deeply coloured by West Germany's balance of payments and budgetary difficulties caused by reflation under the Schmidt government in 1978.

He has been irked above all by this week's call for tax cuts from Count Otto Lambsdorff, the FDP's economic spokesman.

Mr Stoltenberg notes that Count Lambsdorff, as Economics Minister under Mr Schmidt, was partly responsible for the 1978 budgetary stimulus. The present Finance Ministry describes this action as having had ruinous consequences.



Kiichi Miyazawa: co-operative efforts

## Pledge on monitoring of markets

THE FOLLOWING is a text of the US-Japanese statement on exchange rates:

The Japanese Minister of Finance, Kiichi Miyazawa and the US Secretary of the Treasury, James A. Baker III, met today to discuss economic, trade and financial issues of mutual interest to their countries.

Both ministers stated their continued support for the understandings and agreements contained in their joint announcement of October 31, 1986. In this connection, they agreed to continue co-operative efforts to stimulate growth and to reduce external imbalances.

Secretary Baker and Minister Miyazawa agreed that developments in exchange markets warrant monitoring. The ministers expressed their view that during most of the period since October 31, 1986, the yen/dollar exchange rate has been broadly consistent with underlying fundamentals, although there were recent instances of temporary fluctuations in the exchange markets. Accordingly, the ministers reaffirmed their willingness to co-operate on exchange market issues.

Both ministers agreed that in order to promote global growth, reduce imbalances and promote open markets, closer co-ordination of economic policies among all major industrial countries is critical. Toward this end, they agreed to intensify consultations with other major industrial nations.

## JAPAN EXPECTED TO CUT KEY INTEREST RATE

# Ray of light amid Tokyo gloom

BY IAN RODGER IN TOKYO

THE BANK of Japan is believed to be about to announce a 0.5 per cent point reduction in its discount rate to 2.5 per cent. The rate change, which comes in the wake of the meeting in Washington between Mr Kiichi Miyazawa, the Japanese Finance Minister, and Mr James Baker, the US Treasury Secretary, is expected to be made effective next Wednesday.

Signals of the central bank's intentions reached the Tokyo money markets yesterday morning shortly after reports of the Washington meeting between Mr Miyazawa and Mr Baker.

Dealers said the reaffirmation of the Baker/Miyazawa accord of last October was not enough to stabilise the yen/dollar exchange rate at current levels. However, the central bank decision, together with its renewed intervention in support of the dollar, succeeded in stabilising the market in Tokyo.

The expected and latest cut in Japan's official discount rate was widely welcomed in Tokyo yesterday—but not because it would have any stimulative impact on the economy.

"According to our economic calculations, it is meaningless," says Mr Takashi Kimuchi, senior economist at the Long Term Credit Bank of Japan.

Mr Nobumitsu Kagami, managing director of Nomura Investment Management, agrees, "as far as a stimulus is concerned, the impact will be negligible," he says.

"With the discount rate already at a post-war low of 3 per cent, Japan's credit conditions are already very relaxed. On the other hand, economists believe the higher yen will further depress the performance of Japan's export oriented industries."

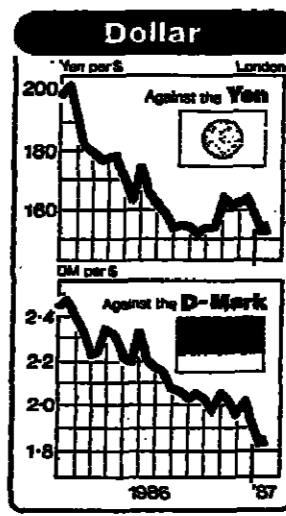
"The outlook is very gloomy," Mr Kimuchi says. "If we assume that the exchange rate of ¥190 to the dollar will continue, not cost competitive. Most of the top managers of raw material and machinery industries are very close to panic."

However, he and others say that the discount rate cut indicates that the government is now willing to do something to try to stimulate the flagging Japanese economy.

"Until now, the government's view, which was made clear last month in the proposed budget for the 1987-88 fiscal year, was that no further stimulus was required."

The government's economic planning agency was calling for growth of 3.5 per cent in fiscal 1988, on the assumption that the dollar would remain at the ¥168 level. Mr Kagami said the EPA forecast now looked "very unrealistic."

Many analysts, both within and outside Japan, were disappointed with the budget. Indeed, it was the budget, together with Japan's record trade surplus with the US in November, that seemed to push the US authorities into accept-



the ruling Liberal Democratic Party to gain approval for the budget and for a major tax reform package. Government officials say that any attempt to force forward new proposals now could cause an unraveling of the existing agreements.

The budget and tax reform packages are certain to face stormy opposition in the Diet session which begins next week and most observers believe it will take up to three months to secure their passage.

Mr Kagami assumes the first opportunity for new fiscal action will be in April. He worries about the impact in Japan of about to get caught in a deflationary spiral, as industrial activity continues to decline and unemployment rises. "I am afraid that consumer sentiment will begin to weaken from now on," he said.

Privately, meanwhile, Japanese Government and financial leaders believe the US Government has behaved badly in trying to talk the dollar down instead of discussing problems with other countries. They are also impatient with the leading European countries for failing to achieve a smooth revaluation of the European Monetary System last week.

However, the Japanese have difficulty expressing their anger openly, and so their statements tend to appear bland.

Mr Miyazawa, for example, said recently, ahead of his trip to Washington, that the rise of the yen was an "unfavourable" development.

## Doubts over Bundesbank moves

BY PETER BRUCE IN BONN

THE West German Bundesbank's moves yesterday to both cut its leading interest rates and to squeeze excess liquidity in the economy were greeted with some scepticism in industry and banking circles.

At the same time, the country's leading economic institutes gave notice that they were sharply downgrading their already modest economic growth projections for this year.

Otto Wolff von Amerongen, president of the prestigious industrial "club" the Deutsche Industrie und Handelstag (DIHT), called the Bundesbank's decisions "contradictory" and said the central bank's goals now lacked clarity.

Mr Wolff said that the Bundesbank, to the extent that it was under political pressure, had prematurely given up the room to manoeuvre that it may need later.

Some bankers called the measures half-hearted, though an official statement from the Private Bank Association said they were "arguable" if economic stability was the reason they have been imposed.

Meanwhile four of the country's five main economic institutes are reported now to regard 1987 growth forecasts made late last year as too optimistic.

Industrialists have never, any way, believed that a half point

cut in the Bundesbank's discount rate, such as that announced yesterday, would have any effect on the domestic economy. The fact that the economic institutes, excluding Kiel University, appear optimistic about a maximum 2 per cent in their spring report, will only harden a spreading pessimism among manufacturers.

Although the government has just published its forecast for 2.5 per cent growth and more this year, the Munich-based IFO Institute says now that 2 per cent will be "optimal." Growth in exports, which all five institutes reckoned would be 3 per cent this year, would probably be nil, it said.

## Slow growth dashes White House hopes

BY STEWART FLEMING, US EDITOR IN WASHINGTON

GROWTH in the US economy slowed sharply in the fourth quarter of 1986, and economists say that the year is getting off to a slow start and cast an early shadow over the White House's hopes.

But, according to Mr David Wyss, an economist with Data Resources, an economic consulting firm, the weak fourth quarter and what he expects will be a weak first quarter of growth at an annual rate of only about 1.5 per cent, could lead the Federal Reserve Board to lower its discount rate by March.

The cut in the West German Lombard and discount rates yesterday and the expected reduction in the Japanese discount rate, will tend to reinforce these expectations.

Like other private economists, however, Mr Wyss

does not expect the US central bank to rush into discount rate reductions. It will first want to see signs that the economy is getting off to a weak start, he suggests.

Moreover, there is evidence that the Fed is becoming more concerned about the prospect of an acceleration in the rate of inflation this year, particularly if the dollar continues to decline, and about the rapid pace of monetary growth in recent months.

The fourth quarter GNP numbers were weaker than many economists had anticipated but contained a number of elements which continue to puzzle them and which they anticipate may lead to a revision of the data.

In Mr Wyss's view, for example, the Commerce Department in drawing up the

numbers may have assumed that the trade deficit was worse than it will be. The December trade figures have yet to be reported and he anticipates the trade deficit will be lower than the \$19bn reported in November.

An improvement in the trade picture—the deficit for 1986 is expected to hit a record of over \$170bn—is generally seen to be critical if the US economy is to grow this year at close to 3 per cent.

There are, however, some signs that in volume terms, if not yet in value terms, the trade accounts are beginning to turn around.

On Wednesday the Government said that for 1986 as a whole the consumer price index rose 1.1 per cent, the smallest increase for 25 years.

# AMERICAN NEWS

## Caribbean tourism sets a new record

BY CANUTE JAMES IN KINGSTON

CARIBBEAN tourist arrivals reached a record eight million last year, with indications that increasing numbers of North Americans took their holidays in the region rather than face what they saw as the threat from political terrorism in parts of Europe.

The Caribbean Tourism Research and Development Centre (CTRDC), based in Barbados, said the volume of arrivals last year was 5 per cent

higher than 1985, and that "... an increase of this magnitude is larger than has been the norm since 1981."

The centre said the US market, which accounts for two thirds of the region's tourists, grew last year by 6 per cent. US tour operators are reported by the centre as saying the Caribbean was becoming an increasingly important destination for Americans.

## The President has eased the agency and its director out on the edge, argues John Ranelagh

# Iran scandal reveals CIA's shift from centre stage

THE IRANIAN arms scandal, secretly and ultimately publicly has signified major changes in the status, importance and usefulness of both the CIA and Mr William Casey, its director, to the Presidency.

Mr Casey has always in a position to know more about the arms sales for hostages and Contra arms supply deals than he admitted. Mr Casey said he never told the full story. "We were not running the operation," he said. "That was done by a few fellows in the National Security Council."

Adnan Khashoggi, the financial backer of the deals, had roged in as an investor, saw Mr Casey on October 7 1986, and told him about the scope of the deals, Mr Casey's reaction was to speak to Lieut-Col Oliver North, the National Security Council's chief officer in charge of the deals, and Vice-Admiral John Poindexter, the National Security Adviser. He wanted to know if any CIA people had been involved in the supply of arms to the Contras. Col North assured him that none had been.

Telephoning Col North rather than his own people in the CIA was even more revealing. Mr Casey assumed that no one in the agency could give him an authoritative answer.

Mr Casey recognised that Col North might have instructed Mr Robert Gates, his bright, professional, but institutional, deputy, or Mr Clair George, the quiet administrator who heads the agency's directorate of operations, not to tell him. He himself had a copy of the January 1986 decision that Mr Caspar Weinberger and Mr George Shultz, the Secretary of Defence and State, were to be kept in the dark. Mr Casey recognised that Mr Reagan was

not going to interfere — otherwise he would have spoken to the President directly. He kicked up no fuss about the CIA being by-passed in its area of professional expertise.

It was another mark of the agency's real position, and of Mr Casey's. He was no longer the President's chief intelligence officer in practice — that was now a Vice-Admiral's and a Marine Lt-Colonel's role — and the CIA was no longer central. Both were on the edge, and had been eased there by the Presidency.

There is the suspicion that Mr Casey privately knew or had worked out what was going on, and that the agency did not know. Unlike Mr Weinberger and Mr Shultz, Mr Casey has an office in the White House. It is beside the national Security Adviser's and the National Security Council staff offices. He is an old friend of the President. He was, in several senses, in a position to know.

The unarticulated general point is that in the Reagan Administration, matters are conducted through personal contacts and arrangements, and distrust is endemic.

The White House's resort to

an effective, truly covert service, and the political advice to go with it. In the Iranian arms scandal, Israel effectively replaced the CIA as a secret presidential arm.

For the Reagan administration, the Israelis have been the only people who have emerged with real toughness, a worldwide range and an ability to keep secrets. Working with Israel was a way of getting round congressional restrictions and gaining room on the margins.

Mr Casey's illness means he will not be returning to the job. His successor will face the question of how best to reposition the CIA in relation to the Presidency and the other Washington bureaucracies. The odds are against Mr Robert Gates, an able, but institutional, man. He has been promoted by Mr Casey and is a little too identified with the present regime and present discontents.

Admiral Bobby Ray Inman, who was Mr Casey's first deputy director, and who in 1981-82 earned an enviable reputation in Congress where he was credited with securing the enhanced budgets the CIA has



William Casey: will not return from sick leave

boasted for the last six years, is a more likely successor. He is a "Big Case" man—he believes that the best intelligence comes from satellites and electronic devices—and thus in tune with the mood of withdrawal that characterises the present US political consciousness.

Technical intelligence provides a shield for disengagement. Engagement, as the scandal demonstrates, is difficult, expensive and embarrassing. The US today is almost entirely concerned with domestic affairs and not with US standing in the world. The question of the future is what is the strength of America's disposition to be a great power, not what is the future of the CIA. The strength of the disposition will determine the agency's position.

It is not in the director's or the agency's gift to determine it. And so while Mr Casey's successor will inevitably address the CIA's Washington status, both he and it will only ever be at the centre of US decision making if the President chooses to put them there.

John Ranelagh is the author of *The Agency: The Rise and Decline of the CIA*, published by Simon and Schuster and Weidenfeld and Nicolson.

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## Limit on debt servicing urged

BY DAVID GARDNER IN MEXICO CITY

LATIN AMERICAN nations can return to acceptable growth levels only by limiting the amount of capital they export to the industrialised world through the service of their combined \$382bn foreign debt.

This is the main conclusion of the working document prepared for the region's finance and foreign ministers, meeting in Mexico City at an extraordinary conference of the United Nations Economic Commission for Latin America (Cepal).

The conference, called at the suggestion of President Miguel de la Madrid of Mexico to discuss development strategies, opened yesterday with debt at the top of its agenda. There was, however, little sign that Latin American countries were much closer to a common ap-

proach to the problem than they were when the debt crisis broke in 1982.

Since then, according to the Cepal document, "the fall in living standards of vast sectors of the Latin American and Caribbean population has taken on proportions which would have been unimaginable a few years back."

Although falling international interest rates reduced by a third the region's net transfer of funds abroad in 1986, this outflow was still \$22.5bn. This was 24 per cent of Latin America's exports, only fractionally lower than 1982 levels.

The Cepal document notes that "the spontaneous forces of the market" had not resolved this problem, which would be desirable, therefore, that a maximum limit on the transfer of real resources abroad be agreed in each case.

No country in the region has been able to reach such an

agreement with its creditors, though Peru has unilaterally fixed a debt service ceiling of 10 per cent of exports.

There is little agreement within the region on the long-term merits of the so-called "heterodox shock" or price and wage freeze—strategies used against hyper-inflation by Brazil, Argentina and Bolivia.

The 170-page Cepal document notes cautiously that other experiences where inflation was beaten without sacrificing growth should be studied—in particular Bolivia in 1974-75, Uruguay in 1968-69 and Indonesia in 1965-70.

The Cepal makes little of the fact that Peru grew 8.5 per cent last year and Brazil some 8 per cent—far above the average rise in the region's gross domestic product of 3.4 per cent—suggesting that it accepts these gains may be short-lived.

## CIA 'ignored' Iran arms ban

MR GEORGE SHULTZ, US Secretary of State, has testified that he went to President Ronald Reagan to halt a new arms-for-hostages swap with Iran last month after he found out the Central Intelligence Agency had ignored an order to cease such practices, Reuter reports from Washington.

The Congressman and other congressional sources said Mr Shultz told the House Foreign Affairs Committee yesterday that the CIA conducted the arms-for-hostages effort after Mr Reagan publicly announced on November 19 there would be no more US arms sales to Iran.

Mr Shultz, testifying behind closed doors yesterday, said he approved a new meeting with Iran in Europe, apparently in London, for December 6 only to learn the Iranians had a new nine-point agenda for an arms-for-hostages swap.

## Eastern Airlines plans to halve pay of its workforce

BY ANATOLE KALETSKY IN NEW YORK

TEXAS AIR, the world's biggest airline company, is planning to halve the pay of thousands of employees in its Eastern Airlines subsidiary.

Labour costs for the 13,000 members of the International Association of Machinists who handle baggage and maintain clean and service Eastern's 286 aircraft, are to be cut by 48 per cent, from \$566m (£372m) to \$301m, under a corporate plan unveiled in Miami on Wednesday by Mr Philip Baker, Eastern's new president.

The plan, designed to save \$480m of Eastern's \$1.7bn mostly unionised annual labour costs, bears the hallmarks of Mr Frank Lorenzo, Texas Air's chairman. In 1982 he put Continental Airlines into bankruptcy to scrap its costly union contracts.

After withstanding a long strike and clearing the unions

out of Continental, Mr Lorenzo built up New York Air, took over People Express, and bought Eastern Airlines for \$600m.

Mr Baker said Eastern's annual labour costs average \$43,400 per employee against Continental's \$28,200. Eastern employed 38,000 people to operate fewer planes than Continental runs with 30,000.

Eastern is planning further economies from the introduction of a voluntary severance plan, he said.

The airline unions said there was no question of re-opening the labour contracts in question, which run until the end of 1987 at the earliest.

Texas Air is expected to force an earlier confrontation by sacking many of its unionised Eastern's and reallocating Eastern's routes and aircraft to its Continental subsidiary.

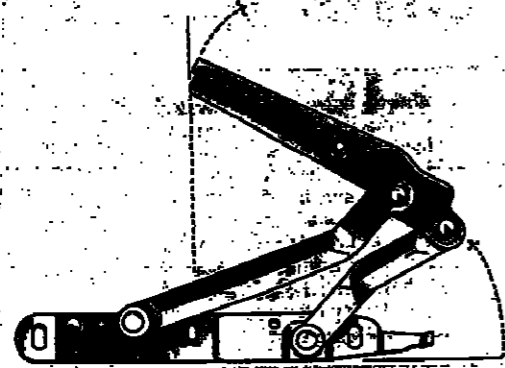


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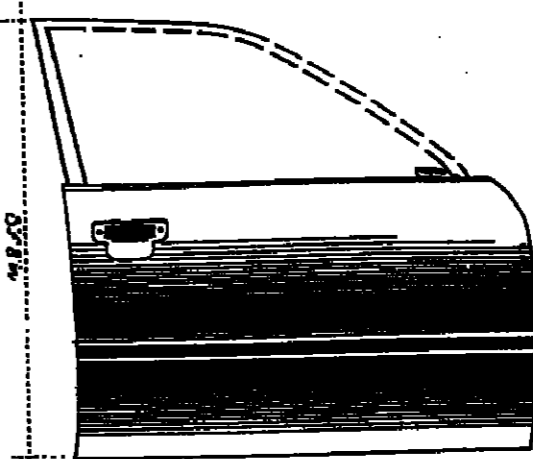
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# The New Audi 80

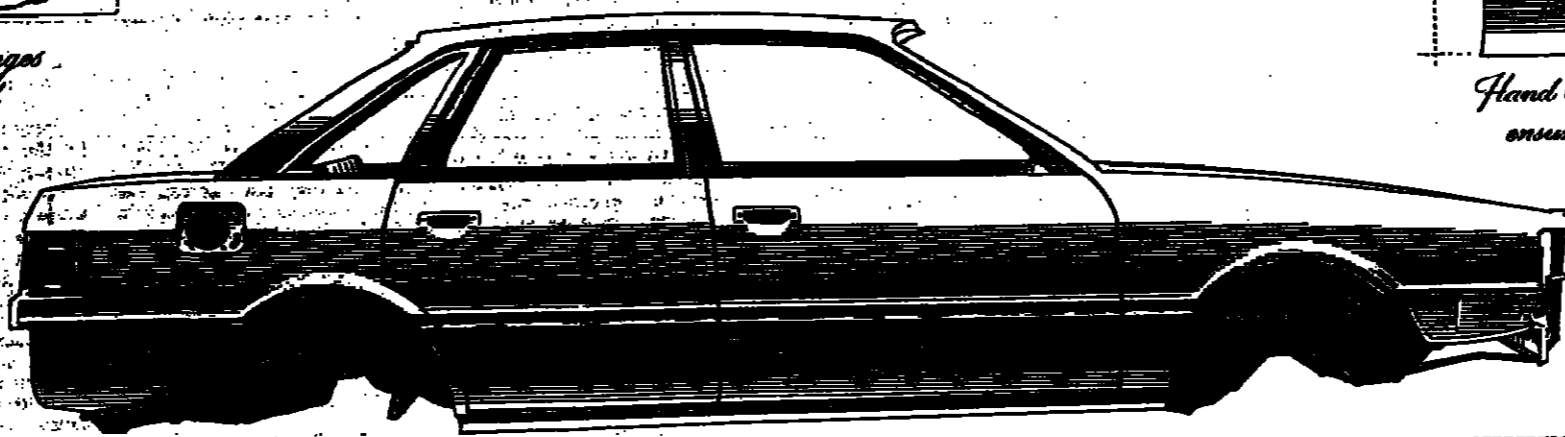
Instructions for the skilled craftsman



The Bolting On of all Things is to be greatly Preferred



Hand Aligning of all Doors will ensure the Smoothest Operation



1978

Hand Smoothing of the Welded Seams contributes to a Fine Finish

Dr. Ferdinand Piëch

Head of Research and Development at Audi

The way Audi build the new 80 is positively antique.

...revealed that could craft a Chippendale chair better than a trained human

...for the new 80, only the best will do.

...robots have shown themselves able to cope

...regularities in welded seams and hand grinding them into oblivion

...aligning their eyes and ears to align the doors correctly

...hand mounting the wings, bonnet and boot lid within the extremely fine

...much more enduring, nuts and bolts (robots can

...worth going to unusual lengths to build the new 80, because they

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...looks as slippery as a bar of soap, but its Cd factor of

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...the new Audi 80 offers a potentially life-saving

...designed to help

...steering wheel apart in a head-on collision.

...four-wheel

...fuel-injected 112bhp engine, leather upholstery,

...electric windows, electric door mirrors, and


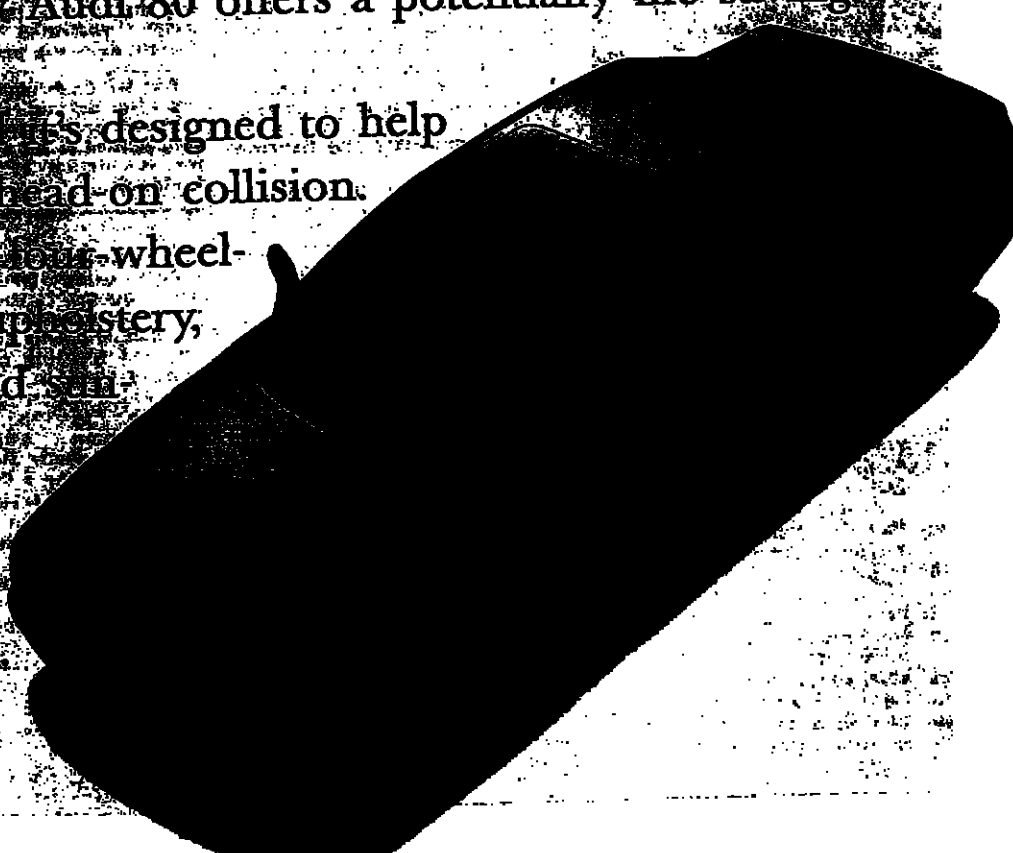
...conditioning.

...Chippendale were alive, he might well

...describe the new Audi 80 as a motor car eminently

...suited for the gentleman of taste and discernment.

...you might well describe it as The Business.

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# WORLD TRADE NEWS

## Japan chooses French technology for N-plant

BY GEORGE GRAHAM IN PARIS

JAPAN Nuclear Fuels Services has chosen French technology for the construction of its new Y700bn (\$4.6bn) nuclear fuel reprocessing plant.

Agreement has been reached between JNFS and France's Societe Generale pour les Techniques Nouvelles (SGN), subsidiary of the state-owned nuclear fuels group Cogema, on the sale of the reprocessing technology.

Final contracts worth a total of FF 2bn (\$325m) are expected to be signed in the first half of this year.

The plant, to be sited at Rokkasho, Murai, in the far north of Japan's main island of Honshu, will use the design of the new plant now under construction at Cogema's La Hague reprocessing works.

It will process tonnes of spent fuel a year to produce

reusable uranium and plutonium and is expected to come into service in 1993 or 1996.

The new La Hague plant is due to start up in 1987, and the existing plant to be upgraded from 400 to 800 tonnes a year.

Mr Jacques Merlet, deputy managing director of SGN, said yesterday that JNFS — controlled by the Japanese electricity companies — had chosen French technology for the overall concept of the plant while opting for some specific technologies from British Nuclear Fuels and West Germany's DKW.

The main contract will cover the purchase and use by JNFS of technology developed within the group of Commissariat à l'Energie Atomique (CEA), the French nuclear energy authority, and Cogema reprocessing plant at La Hague.

to be worth around FF 1.1bn. A second contract will cover engineering work for Mitsubishi Heavy Industries, which is leading a Japanese consortium on the project. It is likely to yield around FF 800m.

Japan operates 32 light water and enriched uranium reactors, but its nuclear industry development plans call for another 120 to be built over the next 40 years.

Cogema already claims to be France's largest exporter to Japan, with sales totalling around FF 2bn a year of nuclear fuel, enriched uranium through its subsidiary Eurordis and contracts for reprocessing spent Japanese nuclear fuel at its French plants.

SGN originally provided the technology for the small Japanese reprocessing plant at Tokai Maru.

## Turkey in talks on Soviet gas

By David Barchard in Ankara

TURKEY is negotiating a deal with the Soviet Union under which a consortium of 10 Turkish construction companies would build hotels on the Black Sea to help defray the cost of imported Soviet natural gas.

The hotels include the Tavada, a 500-bed hotel at Yalta, as well as a cultural centre in the same city, the Apscheron Hotel in Bakou, and the Stochi Hotel at an unidentified site on the Black Sea.

News of the planned hotels was announced as a six-man Soviet delegation led by Mr Oleg Davidov, the vice-president of the Foreign Relations State Council, arrived in Ankara to negotiate further details of the arrangements under which Turkey will purchase 750m cubic metres of Soviet natural gas this year rising to 4,000m cubic metres annually by 1990.

## US feed tariffs will bring 'serious' consequences

BY TIM DICKSON IN BRUSSELS

STEEL EEC import tariffs on American rice and corn gluten feed could have very serious financial consequences for European traders and the European animal feed industry, two Brussels lobbying organisations said yesterday.

The import tariffs would be introduced at the end of this month if the US carries out its threat to tax \$400m of EEC food and drink.

The cereals trading group Cereceral and the compound feed association FEAFAC claimed that any escalation of the conflict between the US and the EEC would "above all" hit the Common Market.

The warning comes on the eve of today's crucial talks in Washington to resolve the simmering trade conflict over US exports of corn and sorghum to Spain.

In a letter to senior European Commission officials they express concern about the domestic impact of the EEC plan to impose retaliatory import levies on corn gluten feed and rice of between Ecu

42 (£31) and Ecu 55 (£41) per tonne.

Assuming an average levy of Ecu 50 (£37) per tonne, the organisations point out that the animal feed industry in the Community (Spain and Portugal excepted) would have to pay an extra Ecu 75m (\$56m) on the 1.5m tonnes of corn gluten feed it will buy up to the end of May.

These costs, it is said, cannot be passed on to consumers and as a result "some businesses may fail".

The letter asks the Commission to consider "transitional" arrangements under which US products arriving in the Community would be taxed before 31 May — a period which corresponds to the validity of actual import certificates.

The Commission which hopes that the crisis will be resolved long before the middle of the year is unlikely to be moved by the plea, but officials concede privately that many European groups may unwittingly get caught in the crossfire.

## Total in deal on Argentine offshore field

By Paul Betts in Paris

TOTAL-CFP, the French oil group, has reached an agreement with the Argentine national oil company YPF on a contract terms which is expected to clear the way for the start of development work in coming months on Argentina's first offshore oil field.

The agreement removes the major hurdle holding up development of the Hidra oil field off the eastern coast of Tierra del Fuego. Although the Argentine authorities still have to approve the agreement between Total and YPF, development of the field is now expected to start soon with production coming on stream at the end of next year.

Hidra will represent an investment of about \$250m.

## SAS plans new discount fares to US destinations

BY HILARY BARNES IN COPENHAGEN

SAS, the Scandinavian airline, plans to introduce new super discount fares from Oslo and Stockholm to its four American destinations, New York, Chicago, Seattle and Los Angeles.

This follows Wednesday's decision by the Danish Government to approve super discount fares between Copenhagen and New York for Tower Air, a small US independent, and Northwest Orient Air lines.

SAS replied immediately to the challenge from the two US airlines with an intention to fly the same route with a similar discount.

Northwest and SAS will

charge Dkr 2,499 (\$388) for the return trip. Tower Air, which is co-operating with Tjarnborg, the Danish travel group, will be charging Dkr 1,999.

The previous cheapest discount fare between Copenhagen and New York was Dkr 4,499.

The new fares from Stockholm and Oslo have not been announced yet, but the cheapest discount fare from Stockholm to Oslo at present is SKr 4,350.

Northwest's office in Copenhagen was unable to say yesterday whether Northwest will also apply for new discount fares between Stockholm and Oslo and New York.

## Nancy Dunne looks at a US report on protectionism

# Trade curb that fails to deliver

THE appearance on Capitol Hill this week of US labour leaders brought the expected calls for tough trade measures against "discriminatory mercantilist" nations.

"We have built the longest and strongest consumer market in the history of the world," said Mr Carl Albert, president of the AFL-CIO, the US labour organisation. "If we go down, we don't go down alone. The whole world goes down with us."

No matter how the US Congress would like to respond to the leaders' pleas, any enthusiasm for protection is likely to be restrained by a new Congressional Budget Office (CBO) report entitled *Has Trade Protection Revisited Domestic Industries?*

In four case studies — of the textile and apparel, steel, footwear and automobile sectors — the much-respected CBO found that the protection given those industries in order to help them recover from import penetration provided few long-run benefits.

Textiles and apparel manufacturers who have had 50 years of quotas, have made "significant strides" in introducing new products, increasing productivity and decreasing costs. But the study maintains that protection was probably not a significant factor in the increased investment which produced these gains.

"While employment in both industries has declined somewhat, imports have not caused an abrupt contraction in the industry," the report said.

Both the textile and apparel sectors face competition from domestic as well as foreign suppliers so that even without foreign supplies "dislocations" could be expected, it added.

Because there was no technology available which would erase the cost differential between domestic producers and those of developing countries,



Lane Kirkland: 'We don't go down alone'

modernisation or new job gains but it did, apparently, lead to higher salaries for steel workers in the 1970s — gains which made US steel even less competitive.

The US car industry has, in fact, produced "substantial growth" in labour productivity in the past five years, the report says. However, most of its substantial investment has been in response to changing consumer tastes and competitive developments.

"At most, quotas enabled domestic producers to accelerate some of these programmes."

In addition, US products were facing "a moving target" because Japanese and European producers were also taking steps to cut costs and improve quality.

When the US negotiated a voluntary restraint agreement with Japan in 1981, the US industry was the report adds, facing its greatest challenge in the market for small cars. The South Koreans, Yugoslavs and Brazilians were now competing in the market while the Japanese have begun to produce larger and higher-priced cars for import, hitting a sector which has traditionally been the most profitable for US producers.

The US footwear manufacturers were given quota protection between 1976-81, but imports increased from un-constrained sources. There was evidence that profits and investment increased, but the report points out, after the trade protection lapsed imports expanded rapidly and domestic output and profits declined.

While trade restraints have failed to increase US competitiveness, the report considers the possibility that the failure may have resulted from inadequate protection. Alternatively, protection may not have enabled companies to overcome structural disadvantages, such as US wage levels.

Canada has urged the US to give higher priority to the eight-month-old free trade talks between the two countries. The report adds, Bernard Simon reports from Toronto.

Mr George Bush, US Vice President, said he had been released from the Ottawa summit by Canadian Prime Minister Brian Mulroney on the acid rain issue after a hastily arranged meeting in Ottawa, but that a free trade agreement remained possible despite domestic protectionist pressures.

Mr Bush made no firm commitment on either the acid rain or free trade issues. He declined to set a timetable for completion of the free trade talks.

The report offers other options: using tariffs rather than quotas, co-ordinating efforts towards competitiveness by business, labour and government and focusing on helping displaced workers.

The third option is the most attractive to the Reagan Administration which has released a Labour Department report calling for a 300m programme to help train and re-employ workers who have lost their jobs through imports or new technology.

The commission also has the support of Congress, which has fought the Administration's attempts at every turn as it sought to phase out worker training and adjustment schemes.

Mr Kirkland recommended that new training schemes should be paid for by "those who exploit the American market."

Mr Lloyd Bentsen, chairman of the Senate Finance Committee, which will write new trade legislation, replied "I agree."

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# UK NEWS

Michael Donne reports on Rolls-Royce's run-up to privatisation

## Boeing boosts Rolls jet engines

THE decision by Boeing of the US to offer the proposed new Rolls-Royce Superfan jet engine as an alternative powerplant to the General Electric GE-36 prop-fan on the projected J77 airliner, is a major boost to the UK engine company in its run-up to privatisation this spring.

The engine, currently in the concept stage, will be developed by International Aero Engines, the five-nation, seven-company consortium in which Rolls-Royce is a 30 per cent shareholder.

The J77 is the long-awaited new short-to-medium range airliner from Boeing, seating about 160-170 passengers, and originally intended to be powered solely by new "prop-fan" engines, giving substantial improvements in fuel consumption.

But the rapid emergence of the Superfan jet engine, also incorporating much new technology and offering big improvements in performance, has radically changed the market situation, and Boeing now cannot afford to ignore it.

The Superfan engine is one of several major future civil engine programmes being studied by Rolls-Royce to meet the needs of the world airliner market in the 1990s and beyond.

It is designed to offer savings of up to 25 per cent in fuel consumption over current jet engines. It will have a thrust of up to 30,000 lbs and will be mounted under the wings of the J77 airliner.

It will thus rival the "prop-fan" engine being developed by General Electric of the US, which will also be offered on the J77, but mounted on the rear-fuselage.

The world's airlines will thus be given a choice of engine concepts when Boeing goes out to market its new J77 this spring — either adopting the revolutionary prop-fan engine or the Superfan advanced jet

engine.

Rolls-Royce has been discussing the Superfan engine for some time with Pratt & Whitney of the US, which is also a 30 per cent shareholder in International Aero Engines, and they have agreed that the IAE consortium is the best vehicle for developing the new engine.

The discussions between the two companies are now sufficiently far advanced for Rolls-Royce to say that a formal commitment to go ahead with the Superfan will be taken this March. It is this confidence in turn that has encouraged Boeing to adopt the Superfan for the J77.

The Superfan has already been selected by Airbus Industrie, the European airliner manufacturing consortium, as a power-plant for its projected new four-engine long-range airliner, the A-340, on which a development go-ahead is expected this spring.

The other major new civil engines which are being studied by Rolls-Royce and which it expects will provide important contributions to its profits in the 1990s, include a "contra-fan" big-thrust prop-fan type engine for advanced versions of the Boeing 747 Jumbo jet, and a smaller prop-fan engine for other types of airliner.

These will be in addition to such other new engine developments as

improved versions of the RB-211-524 DAD engine for Jumbo jets and other big jet airliners, and new military engines such as the EJ-200 for the projected European fighter aircraft (EFA).

Rolls-Royce estimates that the world market for civil aero-engines through to the end of this century will amount to about £70bn, and that the military engine market will be even bigger, at over £106bn.

The company's current order book stands at about £3.25bn, of which civil engines account for about £1.5bn and military engines for about £1.75bn (the rest being industrial and marine engines, spares and nuclear activities).

During 1985, the latest year for which full accounts are available (the 1986 figures are likely to be issued in advance of privatisation in the spring), civil engine sales amounted to £377m, giving an operating profit of £73m, while military engine sales amounted to £735m, yielding an operating profit of £117m.

Rolls-Royce supports this high level of sales with a big research and development budget which in 1985 amounted to £235m or about 15 per cent of total turnover, and it expects to maintain this percentage of R&D spending in relation to sales over the years ahead.

In particular, the company is

placing considerable emphasis on its collaborative programmes, which it says help to reduce the development and production costs by spreading the risks, while also widening the eventual markets.

The company says that its strategy in the civil engine market in particular is to be able to offer, either alone or in collaboration, a turbofan or turbo-prop engine to compete in each major power-plant category for airliners and that it has the technology to develop other engines, such as the new Superfan, "if suitable market opportunities arise".

It is significant that several of the large programmes on which it will depend for much of the profits in the 1990s are already collaborative ventures, including not only the Superfan but also the EJ-200 European fighter aircraft engine, further developments of the military Pegasus vertical take-off engine, as well as new studies into advanced supercruise vertical and short take-off and landing engines (in conjunction with Pratt & Whitney of the US).

Although no decisions have yet been taken, it seems likely that when the company starts development of the big-thrust Contra-fan engine and the smaller prop-fan engine later this decade or early in the 1990s, these will also be collaborative ventures, possibly also being undertaken through the International Aero Engines consortium.

That group, in addition to Rolls-Royce and Pratt & Whitney, also includes the 30 per cent owned by the German Mothair and Turbine Union, the French Fiat Aviazione, the Italian Fiat Aviazione, and the Japanese Aero Engines (which itself includes three big Japanese engine companies), thus making it a seven-company, five-nation group.

## Rover looks to Montego for 'punch'

By Kenneth Gooding

AUSTIN ROVER, the state-owned motor group, launches two new versions of the Montego car today, giving the first indication of its new marketing approach since Mr Graham Day took over as chairman and promised to give it "more commercial punch".

The new versions were developed after one of the most extensive market research programmes ever carried out in the UK motor industry.

Austin Rover says the research which covered its whole model range, "identified new marketing opportunities which are exemplified by the new Montegos".

The company promises similar changes will be made to other models in its car range as the year moves on.

It says the new Montego models are "very firmly targeted at both business and private buyers in the up-and-coming young-to-middle-age group wanting a sporting, distinctive and affordable motor car."

It is clear that the company intends from now on to place the marketing emphasis on specific models rather than on the brand name and the complete car range. The new models, for example, do not even carry the Austin name on the outside of the car, just the Montego badge.

The launch will be backed by television advertisements which, in keeping with the sporty, dynamic image Austin Rover is attempting to project, the new models, smashing through showrooms windows to present themselves to potential customers.

The new approach is closely identified with Mr Kevin Morley, 37, who joined Austin Rover as marketing director in May last year about the same time as Mr Day.

Mr Morley was recruited by Austin Rover's former senior manager, rather than from Ford of Britain where he spent nine years, most recently as marketing manager, cars and trucks.

From the day he arrived he has worked with Austin Rover's advertising agency DFS Dorland, which took over from Leo Burnett in 1985.

Austin Rover chose to start the new approach with the Montego to reverse the downward trend which saw its share of the new car market in the UK fall from 17.7 per cent to 15.5 per cent last year.

The Montego this year has a chance to win fleet sales from General Motors, the Vauxhall group. Demand for the Vauxhall Cavalier is fading because it is well known that a replacement is on the way.

However, Ford also expects to improve its position in the fleet market by introducing a substantially revised Sierra range very shortly, to which a hooded version has been added to broaden the Sierra's appeal.

The new Montego models developed as a result of Austin Rover's research have high levels of specification which include two-tone paint finish, a sunroof as standard and a three-band electronic stereo radio/cassette player.

## Standard Chartered battens down the hatches

BY DAVID LASCELES, BANKING CORRESPONDENT

STANDARD CHARTERED Bank bears all the signs of a ship preparing to repel boarders. The measures announced yesterday to shake up the management structure of its sprawling global network, and boost its profit performance, are clearly designed to strengthen defences against attack.

The announcement comes six months after Standard successfully fought off the £1.3bn takeover bid by Lloyds Bank with the help of well-heeled Far Eastern friends — only to find itself at the centre of more speculation about its future, and facing heavy losses in the Pacific region.

Its friends, Sir Y. K. Poo of Hong Kong, Mr Robert Holmes à Court of Australia and Tan Sri Khoo Teck Puat of Malaysia who collectively bought 29 per cent in the rescue, joined the board (though Tan Sri Khoo later resigned after the National Bank of Brunei affair).

All are sitting on substantial paper losses from their investment and must have been pressing for action to boost Standard's share price, which closed at 77p last night, compared to well over 80p at the time of the bid.

However, predictions that these "white squires" would seek to break the bank up into readily saleable bits to recoup their investment have not been borne out. Standard is still in one piece and seems set to remain so.

Whatever these shareholders do with their stakes (Tan Sri Khoo has been offering his at 90p), the big threat that looms is of a renewed bid by Lloyds once the 12-month standstill required by the Takeover Code expires next July 12.

Lloyds has made a point of saying that it is keeping its options open. "We're not going to have a defence unless investors see that we are determined to improve our performance," said Mr Michael McWilliam, Standard's chief executive.

But as it strives to cement the loyalty of its friends, Standard's building was the brainchild of Sir Jules Thorn, the flamboyant entrepreneur and takeover strategist who rationalised the British lighting industry through a series of mergers.

For many employees, the sale of Thorn House will mark the final break with the era of Sir Jules, already half-forgotten in the management upheavals of the last 15 months.

Kwong and Tung shipping empire, and to the collapsed Pen-Electric Industries group in Singapore "have knocked the stuffing" out of brokers' forecasts of £280m-£300m pre-tax. This suggests that profits will be little changed from the previous year's £280m — not a strong defence weapon.

But Mr McWilliam claims that the figures will create the wrong impression. The underlying revenues generated by the bank are strong, he says, but the bank has had to make exceptionally large one-off provisions to "clean out these bad debts."

With the big cost-cutting and efficiency drive launched yesterday, Standard hopes to achieve sharp improvements in its hitherto lacklustre earnings per share. Some 170 jobs have been shed in London, and the new policy, Mr McWilliam says, is designed as much to save candle ends as create new attitudes towards control of costs and efficient use of resources. "We're doing a Kremlin-style self-criticism."

Whether these measures will be enough to sustain the performance of a group with £30m in assets remains to be seen. But the results will be closely watched by Standard's shareholders. Mr McWilliam dismisses reports of boardroom rows with the "white squires" as nonsense and says his relations with them are "normal."

He also denies that there is any intention of splitting off parts of the bank and selling them to local shareholders, particularly the Hong Kong operation which is one of the bank's largest. "We have a large banking group which we see as the business of dispersing," he said. "It does not even make sense to incorporate our branch in Hong Kong."

However, he does hold out the possibility of changing the proportionate ownership of parts of the bank. This would mean selling off a stake to other investors. An operation of this kind took place recently with Union Bank, Standard's California subsidiary, which sold preference shares to US shareholders to finance Union's acquisition of a bank in neighbouring Arizona. Mr

McWilliam also mentioned Chartered, the bank's UK finance house, as a possible candidate for this treatment.

Standard has listed its shares on the Tokyo stock exchange, where Japanese shareholders now hold about 1 per cent of the equity.

Mr McWilliam is keen that the measures be taken as visible signs that Standard is doing something to improve its performance. But the announcement had a modest impact on the market, yesterday where the share price rose 7p. Analysts said Standard would now have to deliver the goods it had promised, and doubts would remain about the loyalty of its biggest shareholders until then.

In the reorganisation Mr Alan Crick has been appointed an executive director, with responsibility for the international treasury, trading and Eurocurrency operations of the group; he also has responsibility for Moccata and Scimitar Asset Management. Mr David Millar, who has overall responsibility for commercial banking, has been appointed senior executive director.

Mr Robin Baillie has resigned his executive responsibilities due to ill-health but will remain on the board as a non-executive director. Mr Richard Stein, executive director, is to assume wider responsibilities as executive director, finance and administration.

In addition to the executive directors, two newly-appointed senior general managers will join the executive committee. They are Mr Bill Brown, who returns from Hong Kong to London to assume responsibility for the Asia Pacific Region on the retirement of Mr Ralph Wilson; and Mr Alan Wren, at present general manager, Africa, who will in addition take overall responsibility for the Middle East/South Asia region and for Standard Chartered Export Finance.

Mr Patrick Macdonald (chief executive, Standard Chartered Merchant Bank), who is already a member of executive committee will assume overall responsibility for the UK, Chartered Trust and merchant banking.

## Office high-rise may fetch £15m

By Terry Dodsworth

ONE OF LONDON'S first central office skyscrapers, the Thorn EMI head office building, is going on the market shortly at a price expected to be well in excess of £15m.

Designed by the architect Sir Basil Spence in the characteristic glass-box style of the late 1950s, the building was the brainchild of Sir Jules Thorn, the flamboyant entrepreneur and takeover strategist who rationalised the British lighting industry through a series of mergers.

For many employees, the sale of Thorn House will mark the final break with the era of Sir Jules, already half-forgotten in the management upheavals of the last 15 months.

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# Engineers vote for indefinite telephone strike

BY CHARLES LEADBEATER, LABOUR STAFF

MORE THAN 110,000 engineers at British Telecom (BT) will start an indefinite strike from Monday, after the company last night rejected a demand of nearly 100% pay rise.

The union said it hoped the settlement, which incorporates changes to working practices, would be a precursor to a settlement with the NCU.

But in a significant hardening of its position the NCU also said BT wanted the 1988 pay offer to be made without being tied to changes in working practices designed to raise productivity.

The dispute began after the collapse of pay and productivity talks two weeks ago. During the negotiations, leading eight unions, the union said, rejected the offer. The phased pay rise was linked to productivity measures.

BT's final offer to the engineers provided rises on basic rates of pay of 3.02 per cent from July 1986, with bonuses of £75 and £140 from April 1987, which the company said were conditional on the implementation of working practice changes.

The NCU said its call for pay and productivity talks to be conducted separately follows members' expression of deep hostility to the productivity measures. Leaders of the union admit they were surprised by the intensity of feeling.

BT described the union's insistence on separating the two elements as an "unhappy volte face". The union, which was financially crippled by the costs of its 1985 campaign against privatisation, will not provide strike pay.

# Man who returned £5.8m cheques

MR GERALD RONSON shied away from the public but he was never afraid of publicity. His corporate vehicle, Heron International, with interests in property and motor related services, has been kept carefully in private control but its moves were always followed with attention in the City of London. If there was a bid, then Mr Ronson might be there somewhere.

Paul Cheeseright profiles Mr Gerald Ronson, whose Heron group was paid to buy up £25m of Guinness shares during the takeover battle for Distillers

Comment yesterday on the Ronson letter to Guinness was less than favourable. Ronson? "Go-go while it's always close to the wind." His best is at many takeover bids, he should know the rules backwards.

What Mr Ronson and Heron have failed to do is to make any major acquisitions of their own, but in their failures they have made profits. "He always came second with a very nice profit," said one analyst.

Heron tried but failed to secure control of Associated Communications Corporation, built up by Lord Grade, when finally in 1982 Mr Ronson withdrew from a bid battle with Mr Robert Holmes & Court, the Australian entrepreneur. It failed in an attempt to acquire UDS through Bassingham Investments, a takeover vehicle, when it lost to Hanson Trust in 1983.

Heron, in a joint bid with Cannon of the US, failed to gain control of Heron BMI Sleep Entertainment in

1985 but was failed. It wanted but could not obtain Burmah Oil. But Mr Ronson swung the Heron shareholding in Debenhams behind Burton at the very last minute when the latter's attempt to gain control of the rival stores group was finely poised.

More recently Heron has acquired 6.1 per cent of Chloride, opening temporary speculation about a bid and, last year, the group was rumoured to be buying into British Land as a prelude to a bid. Certainly Heron is no stranger in the takeover game.

And this is why City analysts have been bemused by a sentence in Mr Ronson's letter to Guinness about his share-buying during the Distillers takeover struggle. "I did not focus," Mr Ronson wrote, "on the legal implications of what had occurred, nor did it cross my mind that City advisers and business people of such eminence would be asking us to join in doing something improper."

Mr Ronson was a millionaire by the time he was 23, starting off in his father's furniture business. Twenty years ago the two of them found they could make money more quickly and in greater quantities out of property. And property is the foundation of Heron's wealth. Property development and cash flow, as he put it himself.

The key early clue to this was in 1968 when the company went into petrol refuelling - the development of sites which became more valuable the more they sold, while the more revenue the sites produced the better the cash flow.

By the mid-1970s, Heron was Britain's biggest independent petrol retailer. But the ambitions were always wider. The group now has property in France, Belgium, Switzerland, the US and Spain.

Prime offices are what Heron invests in - towers in Manhattan, for example. Last summer Heron spent £5.8m on a portfolio of more than

200 office buildings in Spain, owned by the Rumasa Group until they were appropriated by the Spanish Government in 1983.

But Heron has diversified into motor distribution with Rolls-Royce dealerships and franchises for Suzuki and Lancia. It has branched out into communications through Media Home Entertainment in the video business. And since it acquired National Insurance and Guarantee Corporation in 1977, Heron has been involved in financial services.

Financial services have been the base for Heron's expansion into the US, where the vehicle is Pima Savings and Loan Association, now holding assets of more than \$2.5m. Dollar earnings now contribute nearly half of Heron's earnings.

In the financial year to last March, Heron made pre-tax profits of £60m on a turnover which topped £1m for the first time. Profits, which have gone up for 30 years, are expected to rise in the current financial year.

For the future, if there is any difficulty at home, then there is always the bolt hole of the Netherlands Antilles. The group's overseas assets have been transferred offshore, although Mr Ronson remains a UK tax resident.

# Report from nuclear inquiry may re-open debate on systems

BY DAVID FISHLOCK, SCIENCE EDITOR

THE LAYFIELD report on the nuclear inquiry into the Sizewell B reactor in Suffolk, on the east coast of England, to be published by the British Government next Monday, is likely to rekindle the long debate in the country over rival US and British reactor systems.

Those plans are based on the US Westinghouse design of pressurised water reactor, extensively modified to meet British nuclear safety requirements, and for this reason called the "British PWR."

It is understood that Sir Frank Layfield, inspector for the 26-month public inquiry, has accepted that nuclear power in Britain is safe but has been even-handed in his treatment of rival reactor systems.

The CEGB was authorised to embark on this design, in collaboration with Westinghouse, by the Labour Government in January 1978.

Yesterday the Government changed its mind about announcing its nuclear decision simultaneously with publication of the report.

It was then seen as a potential rival to the all-British but troubled advanced gas-cooled reactor, after the Government had abandoned its efforts to launch another British reactor, the steam-generating heavy water reactor.

Mr Peter Walker, Energy Secretary, has asked for a parliamentary debate on the report before the Government takes its decision whether to allow the Central Electricity Generating Board to proceed with plans to build the £1.6bn (£2.4bn) Sizewell station. CEGB sees its plans as the lead station for a "small family" of identical stations for completion by the end of the century.

Nearly a decade on, the CEGB still has serious doubts about the AGR system, believing that over its lifetime its electricity will prove substantially more expensive than from the British PWR.

The present Government, which shares the CEGB's reservations about the economics and longer-term prospects for the AGR, has found difficulty in articulating them.

# Consumer spending touches record

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

THE SHOPPING surge drove consumer spending up to record levels in the last three months of 1986, according to provisional figures published by the Central Statistical Office yesterday.

The public spent a seasonally adjusted total of £40.5bn at 1986 prices, up 1 per cent on the third quarter figure of £39.9bn, and about 5 per cent higher than in the last three months of 1985.

Although the rate of growth in spending slowed during the period under review, this rise was strong enough to confirm earlier forecasts that consumer expenditure for the year would increase by about 1 per cent to total £159.5bn.

Growth estimates for the fourth quarter and the year as a whole mainly reflected increased spending in retail outlets, the CSO said.

Spending on durable goods, including cars (during 1986), is provisionally estimated to have been about 10 per cent above the 1985 level, while spending on other categories... increased by about 4 per cent," it added.

Recent surveys of the retail trade have suggested some slackening in spending since recently. Unusually warm weather in October affected traditional autumn clothing sales. Many chains reported the Christmas shopping rush had started up to two weeks later than usual. Now there is some concern that bad weather earlier this month may have hit the January sales season.

According to the latest study of the distribution trades by the Confederation of British Industry and the Financial Times, retailers enjoyed record sales in December, although business did not match their expectations. As a result, some were left with heavier stocks than they would have liked.

# Caterpillar protesters to resume production

BY JIMMY BLAIRS, LABOUR STAFF

WORKERS occupying the US-owned Caterpillar plant at Uddingston, near Glasgow, are planning to resume production on Monday without the participation of senior management, who continue to be locked out.

The move, decided at a mass meeting attended by a majority of the 1,200 workers, is aimed at saving the plant in spite of the closure announcement by the company last week.

"This is a token gesture to show the skills and the ability we have within the plant. We are prepared to work for any company that is prepared to keep it open," said Mr Tom Morrison, a senior local official of the engineering union, the AEU.

Production will focus, as it did before the occupation, on the D6H crawler tractor, using the expertise of engineers and plant supervisors who have joined the occupation.

At the same time workers plan to develop a job-sharing strategy in which they will train in each other's jobs to demonstrate their flexibility.

Caterpillar yesterday would not comment on reports that the local senior managers will fly to the US early next week for high level meetings with senior executives.

# Airline study under way

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE CIVIL Aviation Authority (CAA) is to undertake a review with airlines, airport authorities and air transport users about the way in which it should deal with anti-competitive behaviour by the airlines.

The review has arisen because of an attempt last year by the independent Britannia Airways to place limits on the extent to which the soon-to-be-privatised British Airways could participate in the market.

Britannia did not succeed, but Mr John Moore, the Secretary for Transport, thought that the case raised a number of issues worthy of further consideration.

In particular, these included the adequacy of information available on the airlines' trading practices, costs and pricing policies; the need to establish more precise criteria for determining what anti-competitive behaviour was; and whether existing licensing procedures were adequate to prevent such behaviour.

Commenting on the review, Mr Christopher Tugendhat, CAA chairman, said: "How to define and deal with anti-competitive behaviour is a problem which increasingly faces regulatory authorities all over the world."



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APPOINTMENTS

IMI makes group changes Restructure at Bunzl

IMI has made the following appointments from February 1. Mr Elex Lewis, as managing director (designate) of Eley, will succeed Mr R. G. Tennant, who is retiring on February 23. Mr Lewis is also appointed chairman of IMI Components. Mr Kenneth Colby becomes managing director of IMI Components. Mr David Colbourne is appointed a director of IMI Components and general manager of IMI Amal and IMI Reeves.

Mr Steven Hesse is made a director of IMI Components and general manager of IMI Nuclear Components, and will also be responsible for IMI Kynoch Engineering, with Mr Tom Round continuing as general manager. Mr Richard Vaughan is appointed a director of IMI Components and general manager of IMI Precision Castings. Mr Ron Knight becomes a director of IMI Components and will continue as general manager of IMI Mint. Mr Tom Gillard is appointed chairman of Holford Developments Holford Estates, Holford Estates Management Services. This is in addition to his principal appointment as finance director of the Cornwallis Group. Mr Barry Jones is made managing director of the Holford companies and Witton Estates and will continue as general manager of the boards of these companies as a director.

**Senior posts at British Shipbuilders**

BRITISH SHIPBUILDERS has made the following management changes: Mr A. P. Forrest, director of marketing, has decided to take early retirement and will be succeeded on April 1 by Mr J. F. R. King. Mr King is at present regional marketing director, UK North Sea. Mr E. P. Cameron, who is on secondment to British Shipbuilders from the Department of Trade and Industry, has been appointed director of corporate affairs. Mr K. A. Pottinger, has decided to take early retirement from March 31.

Mr Keith Gaunt has been appointed managing director of AMALGAMATED METAL TRADING from February 1. He is director corporate finance of the parent company, Amalgamated Metal Corp.

Mr David Sheppard will join the board of DORNING CONSTRUCTION as a managing director from February 1.

BRITISH AEROSPACE has appointed Mr N. V. Barber as managing director designate of the military aircraft division to succeed Mr F. E. See who retires on April 30.

Mr Peter Foley, currently managing director of River Thames Insurance Co, has been appointed from February 1 as managing director of E. W. PAYNE (NORTH AMERICA). Mr Jim Payne, chairman of E. W. Payne Companies, will be chairman of the new company. Mr John Garner, Mr Frank Hitchman, E. W. Payne's finance director, and Mr Hugh Kirkland, a deputy chairman of E. W. Payne Companies, have also been appointed to the board of E. W. Payne (North America). Mr John Woodson succeeds Mr Foley as managing director of River Thames Insurance Co. Mr Woodson was director of non-marine underwriting. Both companies are in the Sedgwick Group.

**COOPERS (METALS)** has appointed Mr Robert Garwood as a director. He is general manager responsible for London and the Home Counties.

Field Marshal Sir Edwin Bramall has joined WADLOW GROSVENOR INTERNATIONAL.

BERGHAUS, Newcastle, Tyne & Wear, has appointed Mr Ray Ackisson as financial director.

H.T.E. has appointed Mr Geoffrey Wilkinson as chairman. He was joint managing director of Lucas Industries. Mr Brian Brinkman, until recently technical director of British Telecom City business products, becomes general manager and Mr Alan Cobb, formerly commercial director of L.T.S., becomes commercial director.

**AUTOBAR FOOD SERVICES** has appointed Mr Pat Fremantle as managing director with responsibility for distribution and operation throughout England and Wales. He was director, northern region, Mr George Miller, previously managing director, southern region, becomes managing director of Autobar Beverage Systems, while remaining on the board of Autobar Food Services.

LEX ELECTRONICS has appointed Mr Gary Kibbleshite as managing director. He was business development director for European operations.

CLAY CLARK WHITEHILL has appointed Mr Ian Farves as a director.

Mr Graham Mansfield, has joined the board of Godsell & Company (Deposits); and Mr Robin Milne has joined the board of Aslows & Pearce (Insurance). Both are subsidiaries of EXCO INTERNATIONAL.

HIGH-POINT RENDEL has made two appointments to the board of High-Point Services Group. They are: Mr Derek E. Ferrey, who joins from a leading firm of local contractors, and Bernard chief executive of High-Point CTMS; and Mr Stephen Russell, chairman of the group's holding company in the US.

**Chairman of Dobson Park**

Dr Gordon Marshall, deputy chairman and joint managing director of Blue Circle Industries, has been appointed executive chairman of DOBSON PARK INDUSTRIES in succession to Mr James J. Francis who retires at the annual meeting on February 12.

BARCLAYS BANK'S central retail services division, which includes Barclaycard and the Travellers Cheque operation, has appointed two senior managers. They are Mr Mervyn Gibson, who becomes assistant general manager responsible for systems development, and Mr Richard Butt, who has been appointed assistant general manager for travel-related activities undertaken by the division.

Mr Colin Higgins has been appointed project manager, off-shore installations, in the production and supply division of BRITISH GAS. Previously departmental head for the construction of the Rough gas storage project, he will retain his role as project manager, as well as assuming responsibility for the construction and modification of other offshore installations.

Mr Jack Woodhouse has been promoted to divisional chief executive, rolls division, SHEFFIELD FORGEMASTERS. He was managing director of Forgemaster Steel.

J. K. SHEPTON AND CO, independent underwriting members agents at Lloyd's, has appointed Mr Neil Virgo to the partnership.

**Managing director of British Shoe**

Mr David L. Roberts has relinquished his post as managing director of BRITISH SHOE CORPORATION in favour of Mr Christopher Harland. Mr Harland is retail director of British Shoe. Mr Roberts will continue as a director of Sears and British Shoe. The change is part of a restructuring programme. Mr Roland Denning has resigned from the board of Sears from January 31 to pursue private interests.

Mr Bill Kirkpatrick has joined CORPORATE ADVISORY PARTNERSHIP as an executive director. He was a director with Investors in Industry. Mr Charles Wardle and Mr Peter de Vink have been appointed non-executive directors of the partnership.

The BRITISH FIREBOARD PACKAGING ASSOCIATION has appointed Mr F. J. Shekleton, of Reed Corrugated Cases, as chairman.

SAVACENTRE, a hypermarket development and management company owned jointly by Sainsbury and BHS, has made two appointments to its board. Mr Hamish Elvidge becomes director of finance and systems. He was finance and systems executive of store operations. He was store operations executive.

MARTIN RETAIL GROUP has appointed Mr John Bristow as assistant managing director. He will retain a number of his existing responsibilities, in particular those for group finance and systems. Mr Nigel Joyce, formerly group marketing director, has been appointed marketing development director. Mr Andrew Parry joins the group to become development director, new concepts. Mr Joyce will assume responsibility for identifying new business ideas. Mr Parry, who was previously with Imperial Leisure and Retailing, will be responsible for the development and implementation of these business ideas into new concepts. Martin is a wholly-owned Guinness subsidiary.

MANN & CO, a subsidiary of Hamlyn Co, has appointed three regional directors, Mr Roger Coupe, Mr Peter Stiles and Mr Gordon Walker, to new posts of regional managing directors.

ALEXANDER STENHOUSE UK has restructured its UK divisions and has appointed Mr Geoffrey S. Whitehead, divisional director, south and west and Elze; Mr Bill Greig, Scottish divisional director; Mr Roger Summers, northern divisional director; Mr Laurence A. Law, central divisional director; Mr Ian S. Croft, divisional director, London-client services and Mr Richard Porter, divisional director, central insurance services.

BUNZL has restructured its Filtrona division, which will continue to be led by divisional chairman Mr Jim Williamson, supported by two deputy chairmen. Filtrona Ltd, the cigarette filter company, will be chaired by Mr Brian Ace, the former head of overseas operations, who is now appointed divisional deputy chairman. The electronic instruments business, spearheaded by Filtrona Instrument and Automation (FIAL), will be run by divisional deputy chairman Mr Nick Langman. Bunzl Industrial Ltd new board is: Mr Peter Gell, chairman; Mr George Chapman, managing director graphic arts and minerals; Mr Alasdair Gardiner, managing director flexible packaging; Mr Bob Stephenson, managing director consumer plastics; Mr David Webster, managing director specialty paper; Mr Paul Twiss, managing director daily and planning director; and Mr Roger Almerston, personnel director; assisted by Mr Keith Barak, company secretary.

Mr John Smith is to join the board of SPRING RAM CORP full time. He has been managing director of Spring Bathrooms since its inception in 1979, where he is succeeded by Mr David Riley, who was previously managing director of FVE Group, a Leisure subsidiary. Mr Stephen Walters becomes production director of Spring Bathrooms, and Mr Newton Winsfield is promoted to operations director. At Ram Bathrooms Mr Steven Brown is appointed managing director. He has been financial and operations director of the group's bathroom operation. Mr David Wilkinson becomes operation director, Mr Peter Brittain sales and marketing director, and Mr Tom Sykes financial director. Mr Tom Sykes was a financial director in the Readicut Group. Mr Ian Fazz has been promoted to managing director of ASTRA-CAST. He was production director of Spring Bathrooms.

Mr Peter Dowla has been appointed executive director for syndication at LFCB INTERNATIONAL. He was executive director and syndicate manager at Bank of America International. Mr Keith Finlay has been appointed head of European syndication at BANK OF AMERICA INTERNATIONAL in his place.

ADDIS has appointed five executive directors. Ms Christine O'Neill becomes marketing director for the housewares division. She was marketing manager. Mr David Day becomes commercial director for Addis from sales and marketing manager for the commercial division. Mr Richard Jenkins is made design manager. Mr John Bayley has been appointed sales director for the health and beauty division, from national accounts sales manager.

Mr Ken Boyda has been appointed a director of LEE INTERNATIONAL. He is chief executive of Lee Colortran Inc, a manufacturing subsidiary of Lee, based in Los Angeles, US. Mr Boyda will assume overall responsibility for worldwide marketing and sales of products manufactured within the group. Mr Howard Tilley, former associate director of Thoma EMI photographic division, has been appointed marketing director of Lee Colortran.

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Coupon Bonds to be redeemed in whole:			
M 27	308	578	613
27	320	584	614
32	323	585	620
33	323	585	1015
34	324	586	821
35	327	589	1016
41	442	1022	1021
42	442	1022	1021
43	442	1022	1021
44	442	1022	1021
45	442	1022	1021
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99	442	1022	1021
100	442	1022	1021

Registered Bonds without coupons to be redeemed in whole or in part and the principal amount to be redeemed:

Number	Principal Amount to be Redeemed	Number	Principal Amount to be Redeemed	Number	Principal Amount to be Redeemed	Number	Principal Amount to be Redeemed
R 6...	\$ 5,000	R 17...	\$ 5,000	R 225...	\$25,000	R 241...	\$10,000
R 7...	20,000	R 18...	5,000	R 227...	25,000	R 252...	10,000
R 8...	20,000	R 19...	5,000	R 233...	25,000	R 253...	10,000
R 9...	20,000	R 20...	5,000	R 239...	25,000	R 254...	10,000
R 10...	20,000	R 21...	5,000	R 240...	25,000	R 255...	10,000
R 11...	5,000	R 22...	5,000	R 241...	25,000	R 256...	10,000

Bonds so selected for redemption (or in the case of a partial redemption the portion to be redeemed) will become due and payable in United States dollars on February 1, 1987, at the office of Dillon, Read & Co. Inc., 19 Rector Street, New York, New York 10006, at one hundred per cent (100%) of the principal amount thereof with interest accrued thereon to the redemption date. Coupon Bonds should be presented for redemption together with all appurtenant coupons maturing subsequent to the redemption date. If moneys for the redemption of all the Bonds to be redeemed (or in the case of a partial redemption the portion to be redeemed) are available at the office of Dillon, Read & Co. Inc. on the redemption date, interest thereon will cease to accrue from and after such date.

In the case of a partial redemption of any registered Bond, upon presentation of such Bond on or after the redemption date, the registered holder will receive the applicable redemption price in respect of the principal amount thereof called for redemption, and a new Bond for the principal amount remaining unredeemed will be delivered thereof without charge.

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Dated: January 9, 1987







MANAGEMENT

Henley Group

'Junk with a lot of potential'

Michael Dingman, busily reshuffling America's corporate assets, heads a loss-making conglomerate with a strong stock market following. William Hall reports

ANYONE stumbling on the Henley group for the first time could be forgiven for rubbing their eyes in disbelief. Here is a company which scarcely existed a year ago, probably lost \$300m in 1986 and has no intention of paying a regular dividend. Yet when it came to the US stock market last spring, US and foreign investors fell over themselves to buy shares in what is still the biggest initial stock market flotation in the history of Wall Street.

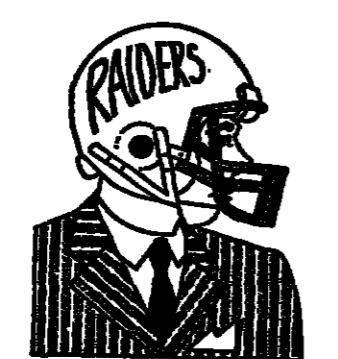
Henley, named by its chairman and chief executive after the English town famous for its regatta because he is a rowing enthusiast, consists of a hotchpotch of 35 companies, employing more than 20,000 and doing everything from turning garbage into energy to manufacturing aircraft evacuation slides. One analyst describes it as "a pile of junk with a lot of potential"; another says it is made up of companies which its previous owner—Allied Signal—"did not want and could not sell."

While its businesses are far from glamorous, the same cannot be said of its stock market debut. The company had initially hoped to raise \$200m, raised six times that figure and says it could have raised \$3bn. Not content with the proceeds of its record public offering, almost all of which is sitting in the bank unused, Henley has recently arranged a \$5bn credit facility for purposes as yet unknown. It would seem as if the affable 55-year-old Michael Dingman, Henley's chief executive, has the Midas touch.

Dingman is a shining example of the new breed of financial entrepreneurs who are busily reshuffling the assets of corporate America. However, Dingman is not a corporate raider in the mould of other financiers prowling the heartland of US industry, such as T. Boone Pickens, Carl Icahn and Sir James Goldsmith. He has never mounted a hostile takeover bid in his 15-plus years of buying and selling companies on Wall Street and claims he has no intention of starting now. However, his style of exploiting his assets bears a

striking similarity and he shares the raiders' criticisms of many of the weaknesses of management styles of big business. Henley attracted a stockmarket following which would be the envy of any corporate raider, yet it escapes the opprobrium and congressional scrutiny which often follows in the wake of a successful predator. The big question is whether Dingman and his team can create value where little apparently existed before.

Henley's game is asset enhancement and Dingman's role models are successful investors like Henry Singleton, 70-year-old boss of TeleDyne, Larry Tisch, 63-year-old chairman of Loews Corporation, and Warren Buffett, 56-year-old chairman of Berkshire Hath-



way. All three are regarded as canny investors who have done well for their shareholders over the years by running their companies along the lines of an investment portfolio.

While Dingman and his lieutenants are probably going to make themselves rich, they believe the formation of Henley is good for the US economy and is symptomatic of the "historic re-ordering of American business institutions," which they argue is long overdue.

The spate of dividing, downsizing and revitalising large corporations, to make them more productive and responsive, will accelerate, says Dingman. "This activity is no mere shuffling of assets but a sweeping re-establishment of corpo-

rate priorities, objectives and strategies. Although the process is painful, it will yield social and economic benefits that significantly outweigh its costs.

"What is frequently overlooked in studying the decline of once proud industrial giants is the dead hand of their corporate staffs, which stubbornly resist change. As businessmen, we shudder at government bureaucracies, but we tolerate bureaucrats in our own ranks," says Dingman, who believes fervently that the wave of mergers, takeovers and corporate restructurings is imperative if the US is not to face "slow death at the hands of our foreign competitors."

Dingman has attracted a loyal following on Wall Street, where he started out more than 20 years ago. "Mike Dingman makes money for his shareholders. He is a proven, successful commodity," says Thomas Burns, a Goldman Sachs analyst who has followed Dingman's progress for more than a decade. It is a sentiment echoed by analysts at other leading brokerage houses, such as Merrill Lynch and Smith Barney.

Dingman joined Burnham & Company, forerunner of Drexel Burnham Lambert, at the same time as Michael Milken, creator of the "junk bond" market, and rose to be a general partner in corporate finance before branching out on his own in 1969. He invested \$500,000 in Equity Corporation, a small and troubled investment company which owned some two dozen companies and had assets of about \$100m.

Most of the companies were sold and the business was stripped down to Wheelabrator, which made machinery for cleaning metals, and Frye, which served the graphics market. The name was changed to Wheelabrator-Frye. Dingman earned a reputation as a prolific deal-maker and his company came to be regarded as a Wall Street growth stock. It also won attention as one of the few companies to issue a version of its annual report which made sense to children—an innovation Dingman expects to continue at Henley.

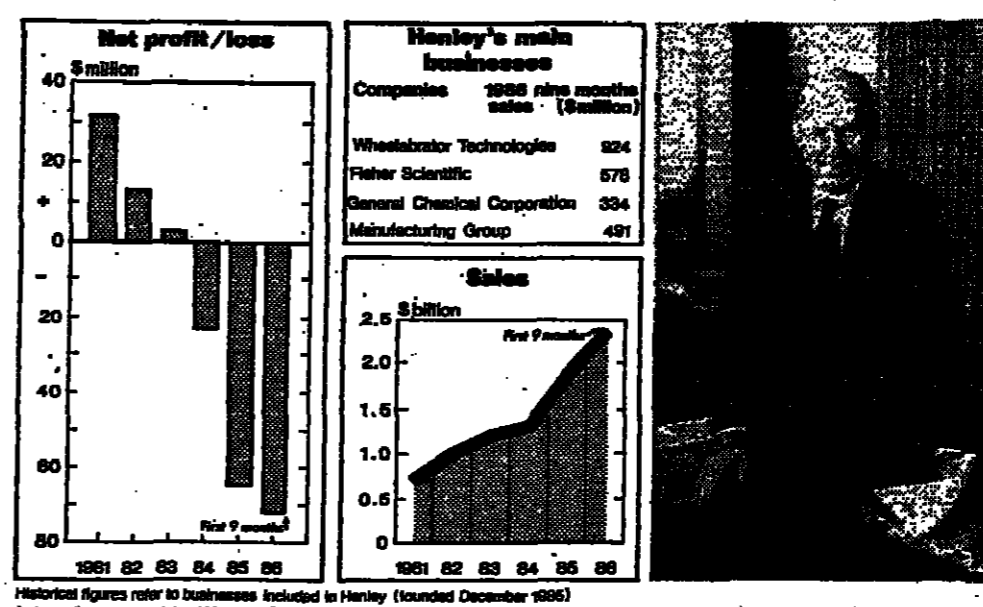
In 1983 Wheelabrator-Frye, which by then had annual sales of \$1.5bn and more than 20,000 employees, was bought by the Signal companies and Dingman became president. Two years later Signal was acquired by Allied Corporation and Dingman moved into the number two spot and was promoted the top job at Allied-Signal, one of America's biggest and most successful companies, when Ed Hennessy retired as chief executive in 1981.

However, this was not a sufficient lure and when Allied decided to spin off most of its non-core operations in one move to spare the company the costs in management time, operational disruptions and personnel unrest that could result from piecemeal divestitures, Dingman leapt at the opportunity to run his own business once again.

There have been reports that there was friction between Hennessy and his heir apparent, which both men have denied. Hennessy praises Dingman as a man with "a long record of success in restructuring asset-oriented businesses and making them grow." However, Dingman admits he is not particularly well suited to working in a large, structured industrial corporation, like Allied-Signal. "Everybody has his own way of ploughing his garden and my way is different from Ed Hennessy's."

Dingman sees his job as creating value for his shareholders, rather than showing concern for building the company. He plans to enhance the value of Henley's shares by stock dividends and special distributions of equity in Henley businesses. "We believe Henley stockholders stand to gain more from a flexible dividend policy designed to maximise value than from regular cash dividends."

In this respect the Henley group is no different from Warren Buffett's Berkshire Hathaway group or Henry Singleton's TeleDyne group. Neither pays regular cash dividends, yet shareholders have done well out of their investment over the years. In its most recent quarter, the



Historical figures refer to businesses included in Henley (founded December 1986) not previously owned by Allied and Signal Corporations

Michael Dingman: has never mounted a hostile takeover bid and does not intend to start now

Henley group announced a net loss of \$90m, compared with \$2m a year ago, and says it expects to continue reporting losses for the foreseeable future. However, Dingman says: "It is not meaningful to measure our progress in terms of a conventional income statement. Analysts should focus on Henley's progress in enhancing the value of its assets, he says."

The company's two main strengths are its financial resources and its "extremely good operating management," says Dingman. Several of his most trusted lieutenants, such as Paul Monrone, Marc Stern, Harold Eastman and David Summers, who have been with him since the Wheelabrator-Frye era, have followed him to the Henley group, which has set up headquarters in La Jolla, one of the wealthiest and most fashionable communities in California.

"We are not intimidated by any company that may be sick or lethargic," says Dingman. He underlines his financial muscle by pointing out that his company controls "probably the largest pool of uncommitted capital in America." Henley actively manages \$7bn of consolidated and unconsolidated assets. It has \$3.8bn of shareholders' funds, \$1.1bn of cash and equivalents and a mere \$122m of debt.

The first six months since the company went public were spent streamlining the group's operations into three main businesses. Wheelabrator Technologies, which has more than \$1bn in annual sales, takes in engineering and construction operations, including M. W. Kellogg and Rust International. General Chemical Corporation has sales

of about \$500m and Fisher Scientific has sales of nearly \$1bn a year. Of the three, Fisher Scientific has the most potential and gives the best clue as to how Henley plans to manage its assets. Fisher probably did no more than break even this year, but Henley is busily transforming it into a company with long-term growth potential. Henley acquired a significant position in Barrett Laboratories, a designer of electronic information management systems for clinical laboratories, and bought Inmed Corporation, which manufactures devices to control the flow of intravenous solutions for hospital patients. It injected these interests into its Fisher businesses and plans to distribute to Henley shareholders a special dividend of 20 per cent of the common stock of Fisher on the basis of one Fisher share for every 20 Henley shares.

Fisher has a worldwide staff of 7,000, including a direct sales force of more than 800 and, according to Henley, serves three rapidly changing growth markets—research, diagnostics and hospital intensive care units. "Combining Fisher's businesses into a separate company is designed to enable it to achieve appropriate market recognition of its performance," says Dingman. The distribution is intended to increase the long-term value of Henley shareholders' investment—the hope is that Wall Street will accord Fisher Scientific the sort of glamour rating attached to healthcare stocks like Merck and Johnson & Johnson.

"This company will be like a trading company," says Dingman. "We are going to do everything to maximise value to our shareholders." A key ingredient in his strategy is the equity purchase programme, which will enable Henley managers to take substantial equity stakes in their company with the help of loans from the company. Dingman says the plan, approved by shareholders, is unlike any other in US public companies. It is designed to enable Henley's operating and corporate management to share the risks and rewards of equity ownership on the same basis as other Henley stockholders. The aim is to provide an impetus to entrepreneurial activity that will benefit the company and its stockholders. The managers are investing \$10.7m, most of which will be borrowed from banks, to buy 5m shares in Henley for \$107.8m. The \$91.1m balance of the purchase price will be put up by the company in the form of non-recourse loans carrying a 6.53 per cent rate of interest.

The plan has come under fire from some shareholders who have christened it a "\$100m gift of corporate assets to enrich insiders." However, Dingman disagrees and says that it is a highly effective way of linking the interests of investors with Henley management.

"It is designed to permit managers—by investing their funds and borrowed money—to acquire sufficient ownership of Henley and subsidiary companies' shares so their potential benefits are comparable to those found in the equity programmes of leveraged buyouts."

Today's article concludes this series. Previous articles appeared on 13, 14, 15, 19 and 21 January.

Business courses

Mintel conference 1987: Consumer lifestyles — evolution or revolution?, London, April 15. Fee: £220 + VAT (before February 28); £250 + VAT (after February 28). Details from Maria Houscham, Mintel Publications, K&E House, 7 Arundel Street, London WC2R 3DR. Tel: 01-836 1814. Investing short-term cash surpluses, London, March 11-12. Fee: £517.50. Details from IIR, 44 Conduit Street, London W1P 8PZ. Tel: 01-434 1017. Telex: 948240.

The efficient secretary's guide to sales and sales management, London, March 11-12. Fee: £110 + VAT for members of IAI; £130 + VAT for non-members. Details from IAI Marketing Training, Moor Hall, Cookham, Maidenhead, Berks SL6 9QH. Tel: 06285 24922 ext 29. Computer-aided project management, London, March 28-29. Fee: £458.75 (before March 12); £511.75. Details from Miss J. K. Van Wyck, Seminar Division, Crown Eagle Communications, Vernon House, Sicilian Avenue, London WC1A 2QT. Tel: 01-242 4111. Telex: 88857TACS G/R/ET 1202.

Incentive schemes conference, London, March 28-29. Fee: £425 + VAT. Details from admin, Conference Secretary, DEIA, 13-14 Hermitage Parade, High Street, Ascot Berkshire SL5 7HE. Tel: Ascot (0990) 28712. Telex: 847738 DHAQIC G. Running your own business, Ealing, March 16-20. Fee: £225 per person, £375 for two persons. Details from Kym Hepburn, Hotel & Catering Training Board, International House, 23-24, Ealing, London W5 5EB. Tel: 01-879 2400. Pricing and forecasting in the pharmaceutical industry: a matter of growing concern, Copenhagen, March 4-6. Fee: EPFMR/ESOMAR members SWF: 1,020; non-members SWF: 1,210. Details from ESOMAR Central office, J. J. Viottastraat 29, 1071 JP Amsterdam, The Netherlands. Tel: (020) 642141. Telex: 18535 ESMAR NL.

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**FINANCIAL TIMES**  
The following Financial Times Survey is due to be published next week:  
**Thursday January 29th**  
**Scottish Textiles**  
The date of the Financial Times Survey may be changed at short notice.

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THE ARTS

Arts Week

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Music

LONDON

English Chamber Orchestra conducted by Jeffrey Tate with Jarvi van Nes, mezzo-soprano. Mozart, Mahler and Strauss. Queen Elizabeth Hall (Mon), (020 3191).

PARIS

Brigitte Frenkel, mezzo-soprano, Irwin Gage, piano. Schumann (Mon), Theatre de L'Athenes (4742 6727).

6.30pm. Theatre de la Ville

Orchestra de Paris conducted by Carlo Maria Giulini. Bruckner 9 (Wed, Thur), Salle Pleyel (4591 0680).

BRUSSELS

Palais des Beaux Arts: Lied recital by Anthony Rolfe Johnson with Graham Johnson, piano. Beethoven, Schubert, Brahms, Britten. (Wed), (512 50 45).

ITALY

Milano: Teatro Dell'Opera: Verdi - Cesar Franck and Schumann. Salvatore Accardo (violin), Michele Campanella (piano). (Mon), (02 83 88 81).

Theatre

LONDON

Les Liaisons Dangereuses (Ambassadors): Christopher Hampton's messy version of Laclos' epistolary novel is sexy, witty and wise, like a collaboration between Marivaux and de Sade. Howard Davies's sell-out pre-revolutionary production for the RSC has moved from the Pit with Alan Rickman and Lindsay Duncan still battling and hissing over lovers and other riffraff. (938 6111, CC 836 1171).

troupe performance by Michael Crawford. A new, scurrilous and palpable hit. (839 2244, CC 379 6131/340 7200).

The Henrys produced by Michael Bogdanov at Espace Jacques Prevert, 134 rue Anatole France, Aubert-Saint-Bois, a Paris suburb: Henry IV (Part I), Wed 8.30pm; Henry IV (Part II), Thur 8.30pm; Henry V, Thur 8.30pm (4998 0222).

NETHERLANDS

Amsterdam, Bellevue Theatre. English-Speaking Theatre of Amsterdam with The Dutchman by Leo Jansen, performed by Lisa Sore and Gyles Keim (Tue to Thur), (247 248).

SPAIN

Madrid, Where Is The Party by Dutch group Pigeon Drop. A series of sketches and gags by three actors and three musicians. A sort of pastiche musical, cabaret show. Teatro Martin, Santa Brigida 3 (222 93 82), until end of March.

NEW YORK

Cats (Winter Garden): Still a sellout. Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically fancy, but classic only in the sense of a rather staid

and overblown idea of theatricality. (238 8282).

Mad Street (Majestic): An immediate celebration of the heyday of Broadway in the '30s incorporates songs from the original film like Smokey Joe To Buffalo with the appropriately brash and leggy hooking by a large chorus line. (877 9020).

La Cage aux Folles (Palace): With some timely Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (737 2626).

My River (O'Neill): Roger Miller's music renews this sedate version of Huck Finn's adventures down the Mississippi, which walked off with many 1965 Tony awards almost by default. (246 0220).

Pump Boys and Dinettes (Apollo Center): Fantastic look at country music and down-home country life with a good beat and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (953 6100).

Cherchov of his generation for his intelligent sadness in plays like Moonchildren and Loose Ends, follows two college friends who try to rekindle their inspiration after making money in Hollywood. Les Wives directed by Dana Aronson, Peter Ayler and Bill Cobbs. Ends Feb 14. (443 3800).

My Werewolf (Goodman Studio): Theatre X production written by John Schumacher tells the werewolf legend as a 1940s horror movie, with all the exaggerations of romance, terror and erotic music for the stage. Ends Feb 22. (443 3900).

WASHINGTON  
Les Miserables (Opera House): The American tour that will end up on Broadway early in the new year begins in Washington as a celebration of the British musical's leap beyond its American forebears. Ends Feb 14. (254 3770).

Arizona and Old Lace (Eisenhower): Jean Stapleton stars in the old chestnut comedy about two proper ladies who put poor madmen in their asylums while their nephew buries the bodies thinking he is Teddy Roosevelt building the Panama Canal. Ends Feb 14. Kennedy Center (254 3870).

Opera and Ballet

PARIS

Roland Petit and Ballet National de Marseille present The Blue Angel at the Palais des Sports, Porte de Versailles (4828 4010).

Ballets Van Dantzig/Balanchine conducted by Lothar Wilson. Van Dantzig's choreography of Sans Armes, Choyens, to Berlioz music, is followed by Stravinsky in three movements by Stravinsky in Balanchine's choreography. Paris Opera.

singing other parts; but Berglund's production of Die Walkure will be conducted by Michael Gielen. Also in the repertoire: Orpheus in Der Untertan and Der Wilschütz.

ITALY

Milano: Teatro Alla Scala: Sakmè conducted by Roberto Wilson, who also designed the scenery. The cast includes Eva Marton, Bernd Weikl, Helga Dernesch and Hermann Winkel; by George Balanchine with Paola Maccaferri and Biagio Tambone. Riccardo III by Flavio Testi, conducted by Roberto Abbado and directed by Virginio Fuscher. (80 91 20).

Rome: Teatro Dell'Opera: Carmen, in the Teatro Comunale di Firenze production, conducted by Jacques Delacote and directed by Silvia Cassini, with Elena Obraztova, Jose Carreras, Silvano Caroli and Daniela Dessi (48 17 55).

Bologna: Teatro Comunale L'italiana in Algeri conducted by Bruno Campanella and directed by Jean-Pierre Ponnelle, with Marlene Dupuy, Eugenio Scarnati and Enzo Dara. (22 29 00).

Trieste: Teatro Comunale Giuseppe Verdi: Budapest Opera Company's production of Kodaly's Hary Janos, conducted by Tamas Fal and directed by László Vámos. (83 19 46).

SPAIN

Barcelona, Bellini's La Sonnambula with Enedina Lloris, Rockwell Blake and Francesco Ellero. Orchestra conducted by Armando Gelsa in Gran Teatro del Liceu, La Rambla 85. (318 91 22).

Exhibitions

PARIS

Musee d'Orsay. The spectacular museum of the 19th century is situated opposite the Tuileries Gardens within the metal structure and the glass-roofed vault of the vast Belle Epoque railway station. It houses paintings, sculptures, objects d'art and photographs from the end of the romantic period to the beginnings of modern art and the impressionist and Post-Impressionist collections formerly in the Jeu de Paumes. Here they are contextualized by academic painters, their contemporaries, long considered for their pomposity.

The sculptures come into their own in the immediacy of the nave, at the end of which is a large-scale model of the opera and its district below glass tiles. The view of Paris from the terrace is an additional delight. Musée d'Orsay, Esplanade L. de Maitland, (4548 4514). Closed Mon.

Japan des Avant-Gardes: A multi-disciplinary exhibition of some 500 objects witnesses the 1910-70 period in painting, architecture and technology and is completed by a musical, theatrical and cinematographical programme. The influence of Japanese art on Western culture is well-known, the European inspiration of modern creativity in the Land of the Rising Sun much less so. The exhibition shows the tensions and contradictions of artists trying to absorb foreign, Dadaism and surrealism, movements so alien to their own ancestral traditions. Centre Georges Pompidou. Closed Tue, Ends March 3 (4271 1233).

Taranto's Gold

Some 1000 exhibits, of which 250 are of gold or other precious materials, bear witness to the sumptuous way of life in ancient Taranto. Found in tombs, the treasure consists of earrings, bracelets and necklaces, all exquisitely worked by goldsmiths during the Hellenistic period. Even everyday objects are stamped with the same high artistic quality, as are delightful clay statuettes. Musée Jacquemart-André (4299 9491), closed Mon. Ends Feb 15.

France and Russia in the Century of Enlightenment: A didactic exhibition of 600 paintings, sculptures, objects d'art and rare manuscripts shows how cultural contacts between the two countries, practically unaware of each other at the beginning of the 18th century, grew to a constant flow of ideas and works of art by the end of it. The exchanges, begun by Peter the Great, became ever more intense under Catherine II who was fascinated by French philosophy and French aristocracy's art de vivre. Grand Palais (4289 5410), closed Tue. Ends Feb 8.

WEST GERMANY

Tübingen, Kunsthalle Philosopherweg 76: Toulouse-Lautrec. A retrospective of 130 paintings and picture studies by Henri de Toulouse-Lautrec (1864-1901). Ends March 15.

München, Westfälisches Landesmuseum, Domplatz 10: August Macke: To mark the 100th anniversary of his birthday, the museum, helped by the Macke archive and sponsored by the estate of Mathilde Westphal, is displaying 180 paintings, 120 pictures, 70 watercolours and documents. Macke, born in Maa-

stricht (Westphalia), studied in Düsseldorf and Berlin under Lovis Corinth. He was responsible for a new art form before the First World War. In the spring of 1914, he went with Paul Klee and Louis Moilliet to Tunis. In the same year, he was sent to the front in France, and died in action in Champagne. Ends Feb 8.

Hannover, Sprengel Museum Kurt Schwitters: Fritz Pablo Picasso, the exhibition is the most complete display of Picasso's works seen in Germany, showing the 417 pieces donated in 1989 by the industrialist Bernhard Sprengel. Sprengel, who died last year, was Germany's leading collector of Picasso's works. The exhibition, with 400 graphic art prints and 17 oil paintings covers the artist's complete artistic range from 1904 to 1960, spanning cubism, classicalism and surrealism, as well as Picasso's most recent work. Ends Mar 15.

Münster, Lenbachhaus, Luisenstrasse 33: Franz von Lenbach (1836-1904). The painter had himself built a Palais in the Italian Renaissance style, finished in 1881. His widow then sold it to Munich in 1923. To mark the 100 anniversary of his birth, the Lenbach Villa will be reconstructed with the original furniture and paintings of the artist. The exhibition displays 180 pictures and paintings in several rooms. Lenbach, celebrated above all for his portraits, studied at the academy for arts in Munich under Karl von Piloty. Ends March 28.

ITALY  
Firenze: Palazzo Pitti: The theatrical costume Umberto Tirelli's fine collection of costumes dating from the

18th century to the present recently donated to the Pitti's Museum of Costume, particularly striking are the gorgeously embroidered men's jackets from the 1700s. Also included is a section of the costumes made in the Tirreni workshops for productions by Luciano Visconti, Luca Ronconi, Franco Zeffirelli and Pier Paolo Pasolini with photographs taken on stage. Ends March 8.

Rome: Galleria Nazionale di Arte Antica (Palazzo Barberini, via delle Quattro Fontane): Works by Caravaggio, normally spread throughout various museums and churches in Rome (mainly from the Villa Borghese, which houses the largest number) with a handful of paintings of doubtful attribution. Ends Feb 28.

Rome: Museo Napoleoneo (Piazza di Santa Umberto 1): The Galleries, fascinating, but gruesome exhibition, illustrating the history and use of the guillotine via a series of engravings and watercolours from the Museo Napoleoneo and the Biblioteca Nazionale in Paris. Dr Luis Guillotin is celebrated for its invention, (being merely the promoter of a law which extended its use - as being more humane - to all, not merely noble, prisoners). Numerous engravings show the beheading of Louis the Sixteenth. Also included is the drawing by David of the cropped-headed Marie-Antoinette on her way to the guillotine. Ends Feb 5.

Venice: Palazzo Ducale: China in Venice: Chinese Civilisation from the Han Dynasty to Marco Polo (65-1378 AD): 198 objects, including silk, brocade, jewellery, terracotta figures, glass and porcelain lent by the Peking Museum. Many result from recent excavation, and most

have never been out of China. The exhibition covers the main period of Chinese art, and the objects found in tombs, buried with the owner for his use in the hereafter, shed a fascinating light on life in the period. Ends March 1987.

Amsterdam, Van Gogh Museum. The seven Van Gogh sketchbooks have now been reconstructed and are on display for the first time, with the associated drawings and paintings. Ends Feb 8.

Madrid, Modern American printmaking, original engravings by 18 US printers showing the resurgence and impact of printmaking in the States. Since the 50s many workshops have contributed to the proliferation of quality works on paper, this show represents the different aspects. Audrey Flack's Futurism, Steven Sorrenti's abstract non-figuration or Kenneth Hite's Post-Modernism are shown. Achna, San Bernardo 107. Ends Feb 5.

NEW YORK  
Metropolitan Museum: 60 paintings from the end of Van Gogh's life are the focus of this second of a two-part show of the prolific artist at Saint-Remy and Auvers. The Starry Night and Cypresses come from this period working first in an asylum in Saint-Remy and then in Auvers, where he committed suicide in July 1890. Ends March 22.

Museum of Modern Art: The 1965 Grand Palais exhibit of Leskov's 1920s photographs starts its American tour showing the evocative panoramas and fleeting moments on

the streets of Paris between the wars. Ends March 24.

Metropolitan Museum of Art: The Prints of Pieter Bruegel with over 65 works consists primarily of engravings made in Antwerp in the 1560s after Bruegel paintings, but also includes the only woodblock with a Bruegel drawing on it. Ends March 15.

CHICAGO  
Art Institute: The art of Italian Renaissance armorers, with suits embellished with Greek and Roman details and fantastic creatures of the artist's imagination, is on display in a special exhibit of French King Henry II's armour borrowed from Hever Castle. Ends Mar 1.

TOKYO  
Season of Old Tokyo: 48 prints depicting celebrated scenes of 18th century Tokyo by renowned artist Kiyochika Kobayashi, Sanju Shintaro and others. Yushukan Treasury in Yasukuni Shrine. A museum of war memorabilia is also sited in the precincts. Near Kojimachi. Ends Jan 31.

Kato Paintings and Noh Costumes: 22 exquisite works in delightful small museum, part of Okura Hotel. Okura Shinkansen Museum. Ends Feb 22. Closed Mondays.

Hokkaido Landscapes from The Boston Museum Collection: 109 prints from the 19th century artist Katsushika Hokusai. Tobacco and Salt Museum, Harutoku, set in Tokyo's most fashionable street, a weekend itinerary could also take in the Meiji Shrine and gardens, bamboo-shoot street dancers and refreshments at any of the wide variety of elegant cafes. Ends Feb. 8. Closed Mondays.

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THE ARTS

Cinema/Nigel Andrews

A radical riposte to Rambo jingoism

Salvador directed by Oliver Stone
The Name of the Rose directed by Jean-Jacques Annaud
The Golden Child directed by Michael Ritchie
Heavenly Pursuits directed by Charles Gormley
Raw Deal directed by John Irwin



James Woods (left) in "Salvador"

There can be a special providence in the timing of a film's release. Salvador, directed and co-written by Oliver Stone (who screenwrote Scarface and Year of the Dragon), reaches the screen when America is dancing on hot coals over its actions and interests, real or alleged, in Central America. Stone's film has the authentic whiff of sinned flesh and hurried footwork as it follows a photo-journalist (James Woods) into the political and military disarray that is engulfing El Salvador. Under Fire, Salvador offers a radical riposte to the Rambo school of thick-headed jingoism. And the style of the opening credit sequence, a jerky black-and-white newsworld of the mass, is on the cathedral steps in San Salvador, shows history evolving as it really does rather than as Hollywood would often like it to do in painful staccato rather than an immense late blaze of Stallone-style heroism.

James Woods (left) in "Salvador" suspects he would only have to be in a different country for a day or so to forget them altogether. All the more startling that the character is based on a real self-portrait, that of reporter Richard Boyle, who co-wrote the film from his own book on El Salvador. The movie's worst feature is its tendency to down story at times and let everyone sit around swapping political tirades or bromides. In these marathon chapters, the film fails to disguise its fairly rampant left-wing bias. Rebel chiefs spout out about "the will of the people and the march of history," while the omnipresent US brass looks caricaturally guilty and/or tongue-tied. And the suspicion that we are being preached at reduces the voltage in potentially harrowing scenes like the truth-bomb rape and murder of a group of American missionaries.

Hands up all those who have read Umberto Eco's The Name of the Rose from cover to cover, without skipping any of the long bits of theological history? As I thought so. Dr Eco's learned murder mystery set in a Medieval monastery carried from a Fellini film. Saturated all is the waste of Murray Abraham, here gracing the screen for the first time since his Oscar-winning Salieri in Amadeus and called on to do little but snarl and grimace as Chief Inquisitor while his victims and the monastery go up in flames in the last reel. The film itself, alas, never catches fire at all. Eddie Murphy takes us by the hand in The Golden Child and asks us to accompany him on a comedy romp. Speaking personally, I was happy to go. Though the plot is cartish—Murphy is hired to rescue a messianic Tibetan child from the clutches of an evil wizard (Charles Dance)—the treatment

is garish and goddamned: Ghostbusters crossed with "Nepalese Hills Cop." Eye-popping special effects (from Industrial Light and Magic, the Star Wars and ET outfit) punctuate a merry script, whose only failing is the occasional tendency to fall through a trepidator into sentimentality. Plotted here, is his ability to switch between buffoon and confidence trickster. In the first modern his mouth sapes and his eyes swell to the size of luminous pennies as disaster threatens. In the second he bares a smirk as dazzling as a Himalayan snowcap and blinds his victims with teeth and sales-talk. Best moments are when the two personae come together: as when he stumbles into Mr Dance's den at a cinematic moment when the evil happens to be a heterosexual into a slaving monster. "I didn't realise you were busy," says Murphy, quick as a born-again coward, and scrams to live another film. It is fun for the whole family. Tom Conti, resembling a genial bird of amen under a set of black hair, plays a Glasgow schoolteacher in Charles Gormley's comedy Heavenly Pursuits. Mr Conti keeps protesting "Look, no miracles" as the Press and media try "Divine Intervention" about the happenings at his Catholic school: his own survival from a near-fatal fall, the quantum leaps towards mental or physical prowess, and the fact he is a handicapped pupil. Conti is all for faith, hope and charity. But greater than these, he insists, is clarity (of thought). Gormley, a Scottish filmmaker, makes his feature debut directing this fable of reason versus mysticism with wry good humour, although there are times when one could do with less wryness and more up-at-the-eyes. Conti is splendid and Helen Mirren, British cinema's up-market sex-symbol, is brisley beautiful as his girlfriend.

Raw Deal is pure pulp: Arnold Schwarzenegger and his wall-to-wall shoulders against the Mafia. Tremble at the force with which he breaks down doors! Gasp at the hi-tech arsenal with which he blows apart a dozen Mafia in the climactic scene! And then go and see a worthwhile movie.

The Cid/Donmar Warehouse

Martin Hoyle

The Cheek by Jowl company is alternating its exuberantly imaginative Twentieth Night with professional performances in English of Le Cid. Those who feel that the company's Shakespeare is gimmicky will be reassured by Declan Donnellan's comparatively restrained direction of Cornelle. The French playwright has had an even rougher ride in Britain than his compatriot Racine. The latter's world, constantly well-or ill-lost for love, at least strikes a chord of bawdy Anglo-Saxon sympathy. However, Cornelle's characters, each pacing the cage erected by his own pride, often smack of mini-Ubersenschen strutting through what a man's got to suffer through. The production takes a fairly rigid view of that ineluctable code of honour that sunders lovers and turns noble souls schneid between the demands of affection and duty. Of insights, innovations and sudden openings there are little, until the final scene begins to send up the tiresome heroine's determination to be unhappy. But the laughing reasonableness that dismantles the almost samurai-like code of revenge and self-denial promptly descends to the pre-emptive denials of the play. It is just a silly girl whose obsession with avenging her father's death on the man she actually adores can be made to look ridiculous so easily, why have they—or we—been bothering? In fact the plot is less inflexibly schematic than much French classic theatre. Chimena and Rodrigo love each other; Rodrigo has to kill her father (family honour); she pursues vengeance, he meanwhile finds military glory. The king's daughter, moreover, nobly struggles with her own passion for the socially inferior Rodrigo. Slight hints of Goya, a final portrait of the Civil War (Hugh Ross's understated black and white film) suggest that it is plain that his dynasty is in for trouble. This Spanish court is dominated by the threatening high martial spirits

of the locals, a junta in the making. The men's dress uniform of blue tunics and white breeches contrasts with the women's modern dresses, and mark a lack of respect for an obviously weak regime. Poor Anne White's infantia retains her dignity in the face of an insolent confidante in military uniform but the production scarcely allows her the status of a princess of Spain. Quick black-outs, a few guitar chords and a Hispanic stamp-and-clap routine punctuate the scenes, but mercifully never evoke touristy Costa Brava. David Eyer's new translation has the rhythm of verse, just enough to give an idea of the original without plunging into poetics. The style suits scenes of intimate discussion or argument (no ranting or rhetoric here). Admittedly, the production from his midnight-cowboy Aguecheek and gives us no Gérard Philippe-type Cid (much admired at the Comédie Française), but faintly evokes Rupert Brooke. Exhausted and



Aden Gillett and Patricia Kerrigan

Pianolas/Purcell Room

David Murray

The pianolas of Rex Lawson and Denis Hall have become a South Bank institution. An affection for pianola-roll music has grown up in the area, and the device—one can hardly call it an instrument, for it is connected to a piano and actually plays it—boasts a considerable repertoire from pieces published under the supervision of their composers to modern rolls made by the likes of Lawson himself. His own version of Liszt's Variations on a Theme of Papstini, which debuted Wednesday's concert brilliantly, incorporates the original parts for two pianos on a pianola-roll for a single keyboard.

Lawson is fond of old "metronomic" rolls, which were designed to reproduce the notes accurately in strict time, leaving nuances of tempo and dynamics to the human player. The difference between letting the thing simply run and intervening creatively is great, but it has to be admitted that the intervention possible is limited in comparison to what an actual pianist does. Overlapping melodic lines can't usually be given individual treatment and (no doubt for practical reasons) there seems to be no real ppp or fff available. The pianola sounds most virtuosic when it dictates notes in wild profusion, especially if they exceed the possibilities of human hands.

For these reasons the Rakhmaninov Fantasies and Preludes that we heard were much less striking than the rickety Lutoslawski, and the slower parts of a Pfitzner suite and Petruschka—both made under Stravinsky's direction—a bit flat, where the teeming music for Kacsteh's warriors and the Shrovetide Fair sounded terrific. Balakreva's Turanetta, forgotten nowadays by almost everybody except Cherkassky, glittered nicely, though it lacked the last refinements of a clever pianist's polish. (It is shocking, by the way, that everybody seems also to have forgotten that Balakreva's 150th anniversary is this month.) Still, the experience of hearing pianola music on this ambitious scale is fascinating, and not a little uncanny.

Stephen Varcoe/Wigmore Hall

Dominic Gill

Stephen Varcoe's recital on Wednesday, accompanied by Graham Johnson, was subtitled "The Procession"—a survey, by way of 23 songs and 16 songs of French song. A throat infection meant that Mr Varcoe had to hold back his fullest voice, and that some of the highest registers had fuzzy edges; but the musical momentum never faltered, and the delivery nonetheless never lacked for commanding charm. The procession moved quickly from Mozart, gently pastored by Liszt, to the more dramatic of Chopin, Liszt (Thor.) Lincoln Center (874 2424), Carnegie Hall, Scherlock (Wed, 247 7800).

Chabrier's lovely "L'Isle heureuse" (from the Six mélodies); a pair of deftly contrasted forests (Chausson's "du Charme" and Faure's "de Septembre"); and the great popular chanson "Fascination," supposedly by one F. D. Marchetti, but actually from the hand of Ravel. It was a happy inspiration to include Satie's "Trois poèmes d'amour," together with the composer's own wistful, satanically tongue-in-cheek spoken preface and commentary; and a happy choice to end, on a deftly ambiguous note, with Poulenc's Bestiaire.

There were many welcome revivals in the procession: mid-19th century, to settle light as velvet on Liszt's luscious setting of Victor Hugo's "O Quondam je dors"; and Gounod's exquisite ballade "O ma bella rebecca"; and the great popular chanson "Fascination," supposedly by one F. D. Marchetti, but actually from the hand of Ravel. It was a happy inspiration to include Satie's "Trois poèmes d'amour," together with the composer's own wistful, satanically tongue-in-cheek spoken preface and commentary; and a happy choice to end, on a deftly ambiguous note, with Poulenc's Bestiaire.

Joan Miro Retrospective/Zurich Kunsthau

Ernest Beck

YET another Miro exhibition. This is the latest in a series of retrospectives at the Zurich Kunsthau, which have to ask visitors to enter the museum's comprehensive Joan Miro retrospective—the first of its kind since the artist's death in 1983. Perhaps as an essay in the catalogue suggests, Miro has already joined the ranks of easily recognised modern "greats" whose visual impact has been dulled by over-exposure. The retrospective sets out to make a necessary correction to Miro's reputation by creating a historical perspective of his struggle for a uniquely personal mythology. Attention has been shifted away from the better known and popular later works to figurative paintings of the formative years, 1915-1925, and the later "dream pictures." Of some 150 assembled works, more than half date from before 1940. Instead of the end product we are given a glimpse of the process. The first room is therefore a surprise: 50 pictures, most of them realised inspired landscapes and nudes, mark the long distance his creative talents travelled. One wonders if this is indeed the Miro show: picture-perfect Spanish villages

of brilliant colour. Others pick up small elements from "The Farmhouse" and transpose them on to empty space—encapsulated leaves become spiders dangling from a half-moon and surrounded by a vague question mark. The fact that many Miro reproductions hang in children's rooms—because they are perceived as innocent scribbles—has not escaped consideration at the Kunstmuseum. Viewing the Miro calligraphy of the 1930s en masse changes that illusion: they become signs of fear, destruction, and human drama. War and man's inhumanity are recurrent visions and the 1938 "Woman in Revolt," the artist's personal indictment of the Spanish civil war, his answer to Picasso's Guernica. In it we see the contorted body of a naked woman, her hand clenched in a fist, the deformed head letting out a scream as a village burns in the background. The colours of the sky are murky, poisoned; it seems, and a large male genitalia lurks nearby. This is a different Miro, preoccupied with depicting violence and the destruction of order. These dire feelings continue through the war years and cul-

minate in his best-known as "Constellations." Often shown as examples of his mature style, they are hectic and frenzied visions of night, with black dots as stars and half-moons, eyes watching from every corner. Taken just before the German occupation of France, when Miro was living in a Normandy village, and finished years later in his Palma studio, they are magical yet foreboding scenes of a world on the brink of chaos. There are flashes of humour and mysticism as well: colorful stages of the 1930s incorporate photographic cut-outs of Victorian ladies and kitchy post-cards. "I want to murder painting," Miro declared at the time, turning to three-dimensional constructions such as a coat-rack decorated with an umbrella and dried flowers. Another has seashells nailed to pieces of driftwood. And a ceramic sculpture 20 years later looks like a demon, his head a forerunner of Spielberg's "ET."

Examples of later work, dominated by his first immense triptych "Blue I, II, and III" from 1961, bring the exhibition full circle. Seen at the end of the long main hall, they are vast empty spaces of vibrant blue which take back to the earlier dream pictures. Only an occasional black fleck or red splash disturb the meditation. The influence of Miro's recent encounters in New York with the new American painters, Pollock, Robert Motherwell and Barnett Newman, among others—is apparent here, and given the thorough review one has just passed through, these paintings suddenly appear weak and conservative. Many of Miro's halcyon images reappear—but they are embellished by Pollock-like drips, as if the artist was admitting defeat at not adding his own voice to the experimental era. Given his 70-year years of prodigious activity and innovation within the confines of his singular style, these lapses can certainly be forgiven. As the retrospective clearly shows, Miro succeeded in merging the powerful trends of our century with a distinct feel for his Spanish heritage and a sense of humanism, in the end emerging as a unique creative spirit. (Until February 1 at the Zurich Kunsthau, then Städtische Kunsthalle, Düsseldorf, and the Solomon R. Guggenheim Museum, New York. Catalogue is in German.)

Music

Continued from Page 14

- Amsterdam, Concertgebouw, Hermitage.
Amsterdam, Concertgebouw, Hermitage.
Amsterdam, Concertgebouw, Hermitage.

Opera and Ballet

Continued from Page 14

- Amsterdam, Carré, Der Bettelstudent.
Amsterdam, Carré, Der Bettelstudent.
Amsterdam, Carré, Der Bettelstudent.

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Saleroom/Antony Thorncroft

Christie's burden eased

Christie's has amicably settled its legal battle with Cristallina, the investment company run by Mr Dimity Jodidio, which has been giving it so much trouble over the past five years. The out-of-court settlement, which was reached in New York on Wednesday, will cost it a great deal of money—almost \$2m in payment to Cristallina, and nearly as much again in legal costs—but if it had lost the case the implications would have been disastrous, and not only for Christie's. Thus close one of the most distasteful episodes in recent saleroom history. Cristallina is a Swiss-based company which speculates in art. It wanted to sell off some of its holding and Mr Jodidio approached Christie's, well aware that the company, recently established in New York, would be eager to handle the business, trimming its customary 10 per cent charge to the vendor in the process. In addition, the paintings sold were Impressionist, an area where Christie's has traditionally been bested by Sotheby's. In the event, the 1982 sale was a shambles, with only one of the eight paintings finding a buyer and Cristallina left short of the \$12m pre-sale estimate quoted by the hungry Christie's. To make matters worse, Christie's New York chairman, David Bathurst, fled after the auction, claiming that three pictures had sold. He was desperate to try to maintain control of the market and Christie's reputation as effective auctioneers. The lie gave Cristallina its chance, and it sued Christie's for incompetence and asked for its \$12m plus damages. The case was thrown out, but on appeal this month went before a jury in New York. What was at stake was the crucial issue as to whether a saleroom, through its estimates, could guarantee a price to a prospective seller. If Christie's had lost, the whole basis of an auction—that prices depend on the conditions in the saleroom at the moment of the sale—would have been destroyed, at least in New York, and Christie's Sotheby's and the rest might just as well pack up their bags and move on. The feeling in the trade was that Christie's should have settled the case behind the scenes and avoided the publicity of the dirty washing and the outside chance that a jury might have brought in an odd-ball verdict. In the event, the compromise, although costly, does not change auction law one little, and Christie's, Sotheby's, Philipps, etc, can get on with what seems like a promising year.



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Friday January 23 1987

# Agenda for Lloyd's

THE REPORT of Sir Patrick Neill's committee of inquiry into the regulation of the Lloyd's insurance market is nothing if not double edged. On the one hand it commends the Council of Lloyd's for its energy, determination and reforming zeal, in the wake of successive scandals that have tarnished the market's reputation. On the other, it concludes that regulatory shortcomings in relation to outside members (or "names") have been so marked, since the Lloyd's Act of 1982, as to make it impossible to have total confidence that under the present constitution names' interests will always be given the priority which they deserve.

The verdict is no less damning for being delivered with a forked tongue. Among the more damaging assertions are that Lloyd's failed to honour a parliamentary undertaking to introduce a register of agents' charges on time. Its new standard agency agreement is seriously deficient in terms of safeguarding the interests of the names. Even more striking, in view of recent parliamentary and public concern on the issue, is that measures to prevent the abuse of conflicts of interest arising from so-called "parallel" syndicates were both late and ineffective. The conflict arises where managing agents or underwriters favour the interests of members of one syndicate over another in the same class of business.

## Implicit model

Sir Patrick rightly identifies one of the key issues as being the way in which the balance of power at Lloyd's has been too heavily weighted in favour of the working members. And his central recommendation is that the number of working members on the Council of Lloyd's should be reduced so that they cease to have a majority, while the number of nominated members who have to be approved by the Governor of the Bank of England is doubled. This is not right as far as it goes. But it has to be said that the existing nominated members, who are regarded by the Neill committee as the most effective reformers in the Council, have not prevented the serious shortcomings identified in the report. The question is whether

adding to their number is any more likely to improve the regulatory performance than, say, doubling the number of non-executive directors on a company board would improve its management.

There are those who argue that the record at Lloyd's indicates that there is no good reason why this self-regulatory body should be exempt from external supervision while other City markets are not. Indeed, the committee's terms of reference, which were to consider whether outside members enjoyed comparable protection to the provisions of the Financial Services Act, contain an implicit model: self-regulatory organisations like the Stock Exchange are now subject to external supervision by the new Securities and Investments Board.

## Judicious combination

Neill argues, however, that to superimpose an authority on top of Lloyd's would be highly complicated because the Lloyd's market is not simply concerned with investors; the authority would have to cope with the interests of members and the interests of the policyholders. At present these conflicts are resolved by the Council. Most alternatives would arguably be cumbersome. The committee also believes that other conflicts of interest in the market itself, such as those that arise when managing agents act as members' agents, can be handled by a judicious combination of increased disclosure and more competition. Compulsory separation is ruled out as needlessly draconian. And a series of more detailed recommendations, including proposals for an Ombudsman and improved complaints procedures, would certainly narrow the gap between the standards that apply in the securities markets and at Lloyd's.

Overall, the approach is pragmatic and, *faute de mieux*, the proposed changes to the Council deserve support. But it is hard to share the committee's optimism that they will, on their own, be sufficient to bolster the independence of the chief executive; his relationship with the chairman, a working member and a very powerful one at that, surely deserves a second look.

# Empty words on currencies

THE FOREIGN exchange markets can hardly be blamed for taking a dim view of the latest Baker/Miyazawa "agreement" on economic co-operation. The statement from the two finance ministers is a jumble of vague generalities and contains, if anything, even less substance than the announcement of last October. Nor can the markets be blamed for recognising that the belated half point cut in the West German discount rate—and the promise of similar action in Tokyo next week—will do next to nothing to alleviate tensions in the world economy. The dollar's further sharp decline yesterday is perhaps a reflection of the gap between rhetoric about economic co-operation and action.

The question exercising many officials and private-sector economists is whether the dollar has yet devalued sufficiently, both in trade weighted terms and against the D-Mark and yen. Some economists claim that purchasing power parity calculations show the dollar is already becoming undervalued. Others are more bullish and believe the dollar must fall further, especially against the yen. The bears worry about the US's transition from creditor to debtor nation; rapid productivity growth in Japanese manufacturing; and structural changes in world trade such as agricultural overcapacity.

## Speed limit

Such debates are inherently sterile. There is no scientific way of calculating a "correct" value for the dollar. Indeed, the appropriate value of the dollar depends in part upon what depreciation is expected to achieve—and how quickly. If, say, the US Treasury were looking for a trade deficit of less than \$50bn within three years, it would need a bigger depreciation than if it were looking for a deficit of \$75bn. On the other hand, if the driving force behind dollar depreciation were the desire to head off a general import surcharge or protectionist legislation from Congress, the desired rate of decline might be different again.

Officials and market participants ought to be able to reach agreement on some matters even if they cannot agree on the dollar's equilibrium value.

The first obvious point is that excessively rapid currency adjustment is destabilising and often counter-productive: there is a limit to the speed with which companies can adjust to currency fluctuations. Efforts by Mr Paul Volcker at the US Reserve to prevent a dollar free fall should thus be supported even by those who are not convinced by purchasing power parity arguments. If markets are to be calmed, however, it will help to help Reagan Administration and the Fed spoke with one voice on currency matters, and if there were less disagreement between US officials and those in Europe and Japan.

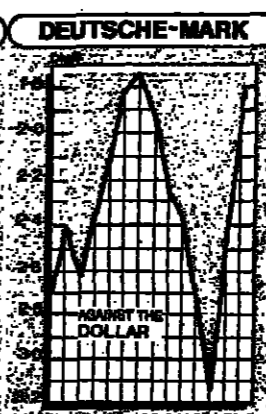
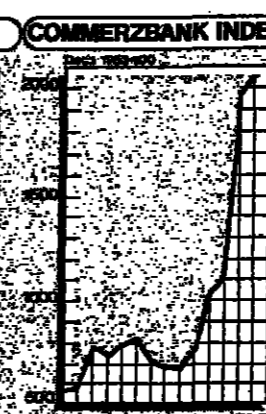
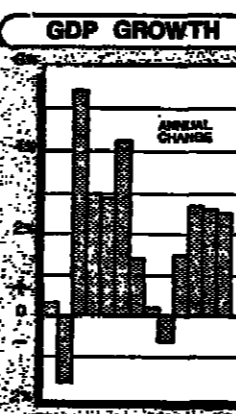
## Deeper disorders

The second point is more fundamental: currency misadjustment is only a symptom of deeper disorders: there is no point in governments trying to influence markets in a world of global capital mobility unless they are also willing to address the underlying problems internal to their economies. The counterpart to the current account imbalances which lie behind currency gyrations are the imbalances between saving and investment in the main economies: as is well known, the US is saving too little in relation to its investment and therefore having to borrow from abroad while Japan and West Germany are saving too much and are exporting capital.

It is difficult to alter private-sector saving behaviour quickly—as the Japanese are discovering. The same is less true of the public sector. If the Reagan Administration would be persuaded to cut the Federal budget deficit more rapidly, it would reduce public-sector dis-saving and raise the US economy's overall saving rate. If West Germany and Japan simultaneously brought forward really sizeable tax cuts (of the order of several per cent of GNP), they would conversely be reducing the excessive saving in their economies. Fiscal tightening in the US offset by fiscal loosening in surplus countries is the way to tackle the underlying causes of currency disorder. The markets are right to remain sceptical until they see signs of genuine economic co-operation.



Helmut Schmidt  
Chancellor 1974 - 1982



Helmut Kohl  
Chancellor 1982 -

MR HELMUT KOHL, the West German Chancellor, is a stolidly confident man not given to quips. But as he heads for victory in Sunday's general election—against a backdrop of unrest on the foreign exchanges and concern over a possible economic slowdown—he could be forgiven for feeling a slight fluttering of unease.

Four years of Centre-Right coalition government—after the ousting of Mr Helmut Schmidt in October 1982—have confirmed the Federal Republic's reputation for political and economic stability—and dashed Mr Kohl's long-time image as a loser.

At the helm of the conservative Christian Democratic Union (CDU), Mr Kohl on Sunday night can be expected, according to the unanimous findings of the opinion polls, to bathe in the glow of a resounding victory over the opposition Social Democratic Party (SDP).

But his real problems could be just beginning.

The very ordinariness of Mr Kohl's reign since the 1982 break-up of the grand coalition between the SPD and the Liberal Free Democratic Party (FDP) has proved his and West Germany's basic solidity. But the economic landscape is darkening with the collapse of the dollar and Bonn has been placed under new pressure over international terrorism following the kidnapping of a second West German company executive in Beirut on Tuesday.

With demands rising for action to solve these problems, Mr Kohl's finely-honed instinct for play-safe politics and the Government's reluctance to assume any sort of international leadership could start to work against him.

Yesterday's cut in the discount rate for the first time in an electoral gift from the Bundesbank, which traditionally keeps out of politics—indicates how Mr Kohl's economic strategy risks being blown off course.

The move, accompanied by measures to rein in banking liquidity, runs counter to the policy declared by the Bundesbank only a month ago. But it was forced by the need to dampen upward pressure on the D-mark. This has started to dispose a threat to the country's export-oriented economy and has continued in spite of the D-mark's revaluation within the European Monetary System (EMS) earlier this month.

# Kohl's victory crown may soon tarnish

By David Marsh in Bonn

Within the coalition, potential post-election squalls are also looming.

The FDP has come out in favour of bringing forward tax cuts—not due to be made until 1988—to give an impulse to the economy. This course is being stoutly resisted by Mr Gerhard Stoltenberg, CDU finance minister.

US pressure on Bonn to take stimulatory action is likely to intensify in the run-up to the Venice Summit in early summer, so tax cuts will have a priority on the coalition's agenda.

Mr Franz Josef Strauss, the querulous 71-year-old Bavarian Prime Minister and leader of Mr Kohl's coalition partners, the Christian Social Union (CSU), is making a last bid to return to a senior government post in Bonn.

Campaigning on a line of hardening Bonn's policies towards the Soviet bloc and liberalising West Germany's restrictive policies on arms exports (above all to Arab countries opposed to Israel), Mr Strauss wants to become Foreign Minister in place of the FDP's long-serving Mr Hans-Dietrich Genscher.

Probably, Mr Strauss will not succeed. His turning of invective at the FDP during the election campaign has done the liberals good by focusing public attention on their role as a buffer against political excesses. There is little doubt that the FDP will pass the hurdle of 5 per cent of the votes needed to maintain a place in the Bundestag and in the coalition.

But the CDU's winning has also underlined how too decisive a victory for the conservatives on Sunday—by weakening the FDP and strengthening Mr Kohl's rival from Munich—could, paradoxically, damage the Chancellor.

Mr Strauss has also provided one of the few memorable phrases of the election campaign by calling for the Federal Republic finally to step "out of the shadow of the Third Reich."

Although leadership is increasingly invested in those like Mr Kohl, who were adolescents at the end of the war, the scars and the sensitivities left by the Nazi era remain strong.

The far Right, even in Bavaria, remains a tiny, if vocal, minority. The continuing sense of responsibility (not guilt) for the past provides a form of guarantee that West German politics should rest where it has been over the past 25 years of coalition government—firmly geared to the centre.

The dullness of the election campaign underlines how the country has slotted firmly into the post-war Western political mainstream. A possible slight fall on Sunday in the normally astonishingly high poll turnout—close to 90 per cent—for federal elections could signify (apart from difficulties caused by snow and ice) a healthy trend towards looking at politics as a normal business, rather than as a political circus in a less dutiful light.

The popularity of the Greens ecology party, campaigning on issues ranging from immediate closure of nuclear power stations to equal rights for women and homosexuals, also illustrates this tendency.

But the entry of the Greens into the Bundestag, in the 1983 elections which confirmed Mr Kohl in power, has provided an antidote to the staidness of professional politicians.

The party may win close to 10 per cent of the poll on Sunday. The checks and balances of the political system have had to cope with plenty of challenges during the past four years. The long trauma over deployment of

medium-range nuclear missiles in 1983, a series of unsavoury political scandals, rising unemployment, sporadic terrorism and the Chernobyl nuclear accident have all given rise to heavy debates—but not as might have been the case in previous years, about whether political stability and tolerance were breaking down.

Rather, the Germans have been doing what they are almost as good at as manufacturing machine tools or high-speed cars—working out and explaining, in earnest and complex language, solutions based largely on consensus politics.

Ironically, in a country where elections follow a fixed four-year term rather than being called by the Government, the timing of the poll could hardly be more favourable to the present administration.

Mr Kohl and his sometimes unruly coalition have benefited from fortuitous external economic influences as well as from the almost painful disarray of the SPD.

Above all, two outside factors have been largely responsible for buoying up the recovery: an export boom aided by an, until recently, grossly over-valued dollar, and a sharp rise in consumer purchases power stemming from the subsequent rise in the D-mark and fall in oil prices.

But although the economic upswing is in its fifth year, the picture is clouded by the Government's failure (partly because of the sharply rising numbers of people coming on to the labour market) to bring down unemployment from the present 2.2m.

But for Mr Kohl's standing in the polls, success in reducing inflation to negative rates for the first time since the 1950s is probably more important than the persistent worries over unemployment.

The disarray of the SPD can scarcely have harmed Mr Kohl's position. Battling against a politically conformist electorate, the SPD, after four years out of power, has a hard job trying to dislodge him. Electors have never voted a government out of office since the founding of the Federal Republic in 1949.

Instead, changes have been wrought by parliamentary switching of coalitions.

With the political ground taken, on the left, by the Greens—who put forward more radical solutions in areas like nuclear energy—and, on the right and in the centre, by the CDU and FDP, the SPD has had difficulty targeting its appeal to voters.

The SPD has adopted a centrist Chancellor-candidate in the form of Mr Johannes Rau. But at the same time it has shifted its political stances in key areas like defence, a good deal further to the left than in the days of Mr Schmidt.

As short a time ago as last spring, Mr Rau was well ahead in the opinion polls after a series of political "affairs" left Mr Kohl looking weakened.

Curiously enough, the Government's star has been on the rise since the Chernobyl mishap in April. The accident brought to the surface the environmentalist but also exposed contradictions in the SPD's policies over a nuclear *Ausstieg* (exit).

Meanwhile, in economic policy there has been little sign of the shift towards a more market-oriented economy promised four years ago. This reflects both Mr Kohl's innate caution and the difficulty of taking quick or thoroughgoing decisions in a government system dominated by federal politicking and the strong industrial lobby.

While the budget deficit has been cut, subsidies—especially

to the problem areas of coal, steel and agriculture which look likely to cause more headaches after the elections—have increased.

Taxes and social contributions as a share of national output, even after a round of tax cuts last year, have remained at 44.5 per cent, the same proportion as in 1980-81.

On foreign policy there has been a similar story of continuity, despite the rhetoric of change. Mr Kohl, backed at a vital moment in 1983 by French President Francois Mitterrand, has pushed through Mr Schmidt's former policies on the deployment of Pershing and cruise missiles.

There have been less obvious disagreements with the US than during the Schmidt years. Yet the hawks in Washington still occasionally voice suspicion, just as they did under President Jimmy Carter, that Bonn is not spending enough on defence or is politically or economically too close to Moscow.

The main change in Bonn compared with the Schmidt era is somewhat paradoxical.

West Germany, by virtue of its economic recovery and swing from (temporary) current account deficit to massive surplus, has more economic power than before—but has far less idea of how to turn this into positive international political action.

Bonn has refused any form of "locomotive"—or even chief shunting engine—role for the world economy.

Over the question of reforming the EEC, the German has been downright obstructive in areas like cutting agricultural surpluses, deregulating air transport or dismantling trade barriers.

West Germany's unwillingness to take any international initiatives may have been acceptable while the US was in a position to assert political leadership, but with the presidency weakened over the Iran weapons affair, and the American economy coming under increasing strain over the dollar, from now on it may be a different story.

Taking his lead from the formula used by Konrad Adenauer in the 1950s elections—"no experiments" (which earned the Right an absolute majority), Mr Kohl is campaigning on the slogan "weiter so, Deutschland"—more of the same.

That might be enough to win the elections, but not necessarily to keep Mr Kohl's new victory's image intact over the next four years.

## Don't ring us Europeans

A heartfelt plea for an EEC in which people will not get their lines crossed came yesterday from Unice, the European industrialists' federation.

The group sent a delegation to the European commission in Brussels to call for the urgent development of an EEC-wide telecommunications market in which all equipment will be compatible.

It may not have occurred to users of the national cellular car and radio telephone networks in North America and Britain that continental Europe is still divided technologically into a jigsaw of warring fiefdoms.

André Leysen, Unice's vice president, said the chief of the Belgian-German photographic firm Agfa-Gevaert, did not mind admitting that he has a personal interest in the whole affair.

Illustrating the problems encountered by consumers due to the current fragmentation of Europe's telecommunications markets, Leysen explained the difficulties he ran into when he tried to buy a car telephone.

The idea was to avoid wasting valuable business time during the long drive between his two factories in the Belgian city of Antwerp and Agfa-Gevaert's West German base in Cologne—just the sort of thing that car telephones were designed for, one would think.

But Leysen was dismayed to find that to be in touch with the outside world for the whole of his journey he would need not one, but three, car telephones. One would serve the Belgian network, the second would talk to him through the 35 kilometre part of the drive that passes through Holland, and the third would cover the final stretch through West Germany.

He was even more bemused when he heard that his group's US sales agent could reach any car telephone anywhere in North America.

## Men and Matters

But Leysen's cellular telephone dealer was unmoved. Forget any prospect of European car telephones, he was told until 1992. That, apparently, is the magic date the EEC has set itself for the completion of a free internal market.

Hold on please— for five years.

## Mark down

The exchange rate of the Mark has plummeted—the East German variety, that is. While the Deutsche Mark continues to rise against the dollar, sterling, and other currencies, the non-convertible East German Mark, though officially pegged at DM 1, was worth only a paltry nine pfennigs yesterday in West Berlin.

Exchange bureaux there determine the rate according to supply and demand. A large increase in the number of young East Germans being allowed to visit relatives in the west may account for the greater supply of Marks being exchanged. Few East Germans come to the west without smuggling several well-worn banknotes in their clothing.

Dejected East German visitors outside one bureau in West Berlin yesterday found their 100 Mark bills fetching DM 9, compared with DM 14.50 last November, and DM 18 a year ago.

will drive up the exchange rate and result in a healthy profit.

## Long-lived

"The mastery of shorthand is the first step towards the realisation of business ambition," says a Victorian poster at the 150th anniversary exhibition of the launching of Sir Isaac Pitman's renowned brand of shorthand at the Covent Garden offices of Pitman Publishing.

The sentiment may not ring many bells among today's aspiring business executives, but it has served Pitman well. From its origins as the developer of the world's most widely used shorthand system, the company has graduated into one of the biggest publishers of business, commercial and technical books, exporting its products and training courses to over 70 countries.

The company was family



"... apparently will do anything to get a work that actually works"

dominated until the early 1980s with members of the fourth generation of Pitman holding over 90 per cent of the equity, chairman and owners of the Financial Times and Longman's the publishers, bought the core company, Pitman Publishing and Pitman Examination Institute in 1985.

The family now with the company is James Pitman, Sir Isaac's great grandson, now product manager of the company's computer publications. He acknowledged the debt to the past yesterday by dressing in Victorian clothes and sitting at the desk used by his forbear.

## Added weight

A breakaway union for ambulance crew has gained a doughy, not to say weighty, champion in the person of Liberal MP Mr Cyril Smith.

He has tabled a Commons motion, signed by 15 other MPs, calling on the Government to grant recognition at national level to the Association of Professional Ambulance Personnel.

Apap, set up after the 1982 health workers' dispute, claims to represent more than 5,400 of the 18,000 ambulance workers. But it has so far failed to win a voice in national negotiations, in spite of the fact that three other recognised unions are said to have fewer members among ambulance crews.

"What amazes me is that here we have a Government that supposedly defends the right of people to belong to a union of their choice, but it is too frightened of the other unions to take a stand," Smith says.

His interest is not entirely impersonal, however. Both his brother Norman, currently mayor of Rochdale, and his agent, Rodney Stott, are ambulance drivers. As it happens, both are Apap members.

## No leaks

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Observer

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POLITICS TODAY

Banking on a lucky streak

By Malcolm Rutherford

NOT FOR a long time has the Conservative Party in the House of Commons been in such exultant mood as in the debate on the British economy last Tuesday. The reason was not that Mr Roy Hattersley, the Shadow Chancellor, gave a fairly dismal performance, though that helped. Nor was it that Mr Nigel Lawson, the real Chancellor, was particularly scintillating; he was not. It was the sheer relief that BTR had withdrawn its bid for Pilkington, an issue that was threatening to tear the Tory Party apart just when it seemed that it had united in pursuit of electoral victory.

The manifesto for a Tory third term is not ready

possible. Instead there is a hardening of the mood to stick it out, to let Labour stew while Mr Hattersley's predictions that economic gloom and doom are just around the corner are proved false. It is very striking that Mr Cecil Parkinson, the man who as Chairman is as responsible as anyone for going to the country early in 1983, thinks that there is no need for urgency this time. There is no great uncertainty, he says, no pause in investment. The last thing that the Government should do is to give rise to accusations that it is about to go. It should stay through the summer while the economy further improves, unless there is any compelling reason otherwise.

Besides, the manifesto for the third term, which everyone agrees is of tremendous importance because it is the one that is meant to signal the end of

socialism as the second force in British politics, is not nearly ready. It used to be said that the top of the party was divided into two groups: the radicals and the consolidators. As always when such hard and fast lines are drawn, a third group has emerged which might be called the developers. It includes Mr Tebbit, who, far from splitting fire and brimstone, is in a distinctly moderate mood at the moment.

Any good business, he says, using the fashionable language, needs a "good non-executive director," of which he is one. The others are Viscount White-law and Mr John Biffen, the Leader of the House. Mr Tebbit claims that it would be a mistake for the manifesto to promise any sharp breaks with the past. Instead there should be a continuation and development of existing policies. Privatization is obvious, one. Another would be to expand the recent emphasis on education and to press ahead with reforming the town halls.

Incidentally, Mr Tebbit still very much looks after the succession to Mrs Thatcher. She has given a lot of thought, he says, to the reform of the machinery of government, something in which she has shown little interest, though he reckons he might be more cautious if he were in No 10 Downing Street.

The main point, however, is that there is no evidence to support the claims of the opposition parties that the Government is preparing for a quick election after the Budget on March 17, in spite of the air of bustle at Tory Central Office. If it is, it will need to get its skates on. It could be done, but it seems no more than a contingency plan.

Where the Conservatives are united is in their determination to concentrate their fire on Mr Hattersley. Having long been regarded as a moderate in the Labour Party, the Shadow Chancellor has recently emerged as a much more aggressive figure. He has begun to lead the Labour assault on mismanagement in the City. He forecasts serious balance of payments problems in the near future and in his speech on Tuesday he had not a good word to say for anything the Government has done.



"Roy Hattersley is a soft target - a figure of fun," says Norman Tebbit

The attacks on Mr Hattersley are likely to intensify after the publication of his new book, Choose Freedom: the future for Democratic Britain, next week. In it calls for the radical redistribution of wealth and the abolition of private medicine and private education. It does not read like the work either of a Labour middle-class radical or of an astute politician. "Hattersley," says Mr Tebbit, "is a soft target - a figure of fun." Others say the same thing: one reason for delaying the election is to expose his predictions of economic disaster and "to make Hattersley look a Charlie." Not since the heyday of Mr Tony Benn has one heard such a concentration of Tory venom on one man. Mr Neil Kinnock, the Labour leader, is seen in Central Office

Labour Party's genuine stars, Mr David Blunkett. Moreover, Labour will hold a weekend conference next month on local government in Leeds which will emphasize how effective Labour town halls can be and dismiss places such as Brent as exceptional.

The Tory Party is sufficiently worried about this to have its officials scouring the records to discover which councils, however good their housing record, may also have a homosexual play school or some other excess. The town halls, in the end, may be a factor working in the Labour interest. If the party can dissociate itself from the extremists.

There is, of course, also the trouble that so nearly came to a head among Conservatives over Pilkington, and which was averted only by Sir Owen Green of BTR withdrawing his bid. A report in The Guardian that a senior Cabinet Minister said he had never even heard of BTR until the political storm broke seemed worth checking. One answer given was that perhaps a dozen members of the Cabinet did not know who Sir Owen Green was until the crisis was upon them.

What happened was very similar to the outbreak against the possible takeover of Austin Rover by the Ford Motor Company last year, although in the case of Pilkington there was no question of a takeover by a foreign group nor of a threat to competition. Yet when Mr Paul Channon, the Trade and Industry Secretary, made his statement last week that there would be no reference to the Monopolies and Mergers Commission, hardly a Tory rose to support him. Instead there was an outbreak of rage and sentimentality that gallant little

Pilkington - "the best in the world" - might be taken over by a conglomerate with a successful track record. It was as though Thatcherism has yet to take root in her own party and the Tory indignation continued even in Tuesday's debate after the bid had been withdrawn. It was not just Mr Edward Heath, the former leader, and to some extent Michael Heseltine, the former Defence Secretary; it was some of the younger members as well. There could be no clearer indication that the Tory Party as a whole is still not fully committed to market forces. Given the chance, the Party could well fall back into the old interventionist ways, which is presumably what the radicals are trying to prevent in the manifesto.

Yet, having driven the Tories to the brink of strife, Sir Owen kindly left the stage when Pilkington raised its profits forecast, and the Party was saved again. Mr Tebbit says that it is not just a matter of luck; when a Government has a winning streak, it develops self-confidence and begins to make

"Thatcherism," said one former Trade and Industry Secretary (there are a lot of them about), "is still only skin-deep." The Government, he said, may have become more sure-footed since the Westland affair last year, but the Party has not. "Never underestimate its capacity to get things wrong." A report in The Guardian that a senior Cabinet Minister said he had never even heard of BTR until the political storm broke seemed worth checking. One answer given was that perhaps a dozen members of the Cabinet did not know who Sir Owen Green was until the crisis was upon them.

There are many more important decisions on industrial policy to come before the general election: notably on the future of the Rover Group, a body which under its various names has resisted government attempts at a cure since the Tories came to office in 1979. Mr Channon, one is sure, would like to find a solution in the next few months - one which goes beyond simply giving the company more money, though money will undoubtedly be given. He has not had an easy ride since he became Secretary of State a year ago, and the Tory share of luck has not fallen to him. It is too late to move him now, but a lot will depend on his performance and that of his department.

He will be up against not Mr Hattersley, but Mr John Smith, the Shadow Secretary whom the Tories most fear.

EEC Tariffs Preserving the Atlantic peace

By Clayton Yeutter

THE NEW YEAR was rung in with alarm bells this year as cries of "Trade war!" spread across the Atlantic. But those who cried out seem to have missed seeing the first shot of the war. It occurred last March when the European Community stopped US sales of corn and sorghum to Spain by raising tariffs to nearly 200 per cent or more than \$400m (£264m) of US trade.

Since then, we in the US have tried to negotiate the compensation that the Community is required to provide to the US under the rules of the General Agreement on Tariffs and Trade (GATT). In July, we agreed to resolve the issue by the end of the year, but nothing even approaching an adequate compensation offer has yet emerged.

President Reagan's announcement that 200 per cent duties soon would be applied to imports of gin, brandy, wine, cheese and other products from the Community will actually mirror the actions taken by Brussels last year. Under international rules we could have taken this action then, but we wanted a negotiated solution - and we still do.

The way to avoid a trade war is for the Community to fulfill its GATT obligation. Our goal is to continue to sell US feed grains in Europe, not to stop sales in the US of European products that American consumers enjoy.

Compensation This dispute is much simpler than one might think. When Spain came into the EEC its 20 per cent tariff on feed grains was replaced with the Community's variable levy, which changes daily but is now in the 150 per cent range. An increase of that magnitude is bound to affect imports dramatically - and it has. US feed grain exports to Spain have essentially stopped. Unfortunately, Brussels' compensation offer so far amounts to only about 30 cents on the dollar.

The Community has attempted to justify its offer by arguing that we should give it credit for reducing tariffs

in Spain and Portugal on some industrial products, as part of the accession. There is no provision in the Gatt for granting such credits, but put that aside. The crucial point is that the US will not benefit from the lower industrial tariffs.

Though some tariffs facing exporters of industrial products from the US to Spain will decline, they will decline even more for exporters from the rest of the Community. In fact, they will go to zero for other EEC countries, giving their companies a new-found advantage over US exporters. Who do you think will benefit from that scenario? It will assuredly not be the US; past history supports that conclusion.

Trade loss Our insistence on receiving full compensation for our farmers' \$400m trade loss should not be hard to understand. But perhaps some of the fault here is ours. In past enlargements of the Community, we did not insist on full compensation. We felt that the small trade losses involved in earlier accessions were dwarfed by the importance of preserving peace in the Atlantic alliance. In addition, we then enjoyed a positive trade balance with Europe.

So maybe it is understandable that the leaders in Brussels thought we were not serious in insisting this time upon full compensation. This time, however, is different. Our trade loss is not small; it is nearly half a billion dollars. And we are running a \$170bn trade deficit, including nearly \$30bn with western Europe. That creates enormous economic and political pressures here in the US.

Perhaps this time, instead of having the US forgo its rights in the interest of preserving harmony in the alliance, the Community might want to observe its Gatt obligations for the same reason. After all, a long-lasting friendship requires that all parties equally share the burden of making it work. Mr Clayton Yeutter is the US Trade Representative.

Regulatory mechanisms

From the Chairman, Wider Share Ownership Council. Sir - You are probably right in saying (January 15) that the regulatory mechanisms necessary for dealing with the abuses which have arisen in connection with recent takeover bids are already in place and all that is required is a determination to make them work. Certainly the structure created by the Financial Services Act appears to this council to be sensible and broadly adequate for general regulatory purposes.

It is also true that the Take-over Panel seems to have lost much of the authority which it enjoyed only a few years ago. I recall that when I was a member of the panel it used to be said of its then chairman, Lord Sproxton, that he could burn up a bent financier at 20 paces. I think the panel was something of a City institution simply did not do.

The panel may indeed require, and should no doubt have, statutory backing comparable to that of the Securities and Investments Board. Matters have now reached a stage, however, where the abuses of contested takeover bids are just not going to be prevented within the framework of the present system. These activities have become so widespread and so entrenched that the City finds it impossible to abjure them, even though they give much aid and comfort to its enemies and render the imposition of com-

Letters to the Editor

plete statutory regulation more likely. Some dramatic measure therefore needs to be taken, and the obvious such step, already advocated in several quarters, is to refer all contested bids to the Monopolies Commission and make it its primary criterion of that body positive instead of negative. If every predator had to show that the acquisition of the target company was in the public interest the problem would vanish overnight. It is indeed a pity that something of this kind was not foreshadowed by referral of the bid for Pilkington.

I am well aware that this is a very rough and ready solution and should probably be regarded only as an interim measure. Considerable refinement would no doubt be desirable. But this could be undertaken at leisure.

Edgar Palmountain, 94 St Paul's Churchyard, EC4.

Why the City exists

From Mr C. Croot. Sir - I was troubled by Dr Furtmuller's letter of January 21. He seemed to me to be expressing a basic misconception of the City's activities and function in British and international society.

I suggest to him that he might give thought to these points: The City does not exist because a government in the past decided that it should be created; it exists and has developed over many years simply because there was a need for it. Those who work and operate in the City do so because, for one reason or another, it is attractive for them to do so. The net contribution to the national economy of their combined activities amounts to around £7bn a year, which cannot be made if steps are taken that make it unattractive for people to work or operate in the City. They will turn their energies elsewhere. To every action there is an equal and opposite reaction.

Let us make it very unattractive indeed for anybody who sets up shop in the City but let us think very hard indeed before we tamper with its operation. Charles Croot, 131 Thomas More House, Barbican, EC2.

For starters I would like to propose the following. That a bidding company should be legally liable for all the costs and expenses incurred by the attacked company in fighting a bid. (A successful defendant in a court case is normally awarded costs.) That a tax of 50 per cent (or more) should be payable on the profit made by a defendant or withdrawing bidder on the sale (or value at the time) of the shares of the attacked company held by the

A real success in global trade liberalisation

From the Director of Studies, Trade Policy Research Centre. Sir - Mr Montague reports (January 16) three main propositions in his discussion of Diana Tussie's new book: (1) that "GATT or no GATT, developing countries have become squeezed out of international trade; (2) that it is not so much the GATT as capital mobility and technological advance that have promoted the growth of world trade; (3) that a process that has largely passed developing countries by; and (4) that the "one real hope" for the developing countries is to mount a renewed effort at promoting trade among themselves, this time concentrating on "those products best suited to thriving international commerce or, in other words, on intra-industry trade. None of these propositions withstands scrutiny.

The one real success in global trade liberalisation since World War II has been in manufactures, which has also been the most dynamic component of world trade in goods. But, far

from being squeezed out, exports of manufactures from developing countries have grown faster than those of the world as a whole since the early 1960s. The share of developing countries in world exports of manufactures rose from 7 per cent to 12.5 per cent between 1973 and 1981. Why, then, do so many Latin American officials and economists miss the truth that developing countries are very successfully squeezing themselves into world trade in manufactures? The reason is that the success was largely achieved by East Asian developing economies (despite being the principal targets of protection). It is not well known, perhaps, that gross exports of manufactures from the Republic of Korea or Hong Kong exceed those of all Latin American countries combined.

It is true that bargaining in the GATT is biased against developing countries, but one reason has been the resolute refusal of most of them even to participate in it. Nevertheless, since tariff concessions have been made available on a non-

discriminatory basis (quite apart from the existence of generalised preferences) it has been impossible to exclude developing countries from the benefits of liberalisation. The growth of intra-industry trade is not independent of trade liberalisation. Such trade grows when barriers to trade are quite low. It is no accident that the phenomenon was first noted in the context of the liberalisation within western Europe that occurred in the 1950s and 1960s.

None of the successful developing country exporters of manufactures has followed policies that discriminate in favour of trade with other developing countries. The idea behind such discriminatory schemes has been that countries whose exports are uncompetitive in world markets should try, through mutual preferences, to offload their surpluses on one another at prices well above world levels. Such mutual exploitation is certain to breed a perception of unfairness and, consequently, these schemes have all tended to break down. Martin Wolf, 1 Gough Square, EC4.

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# FINANCIAL TIMES

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LONG-TERM BENEFITS OF \$4BN PARIS CLUB DEBT RESCHEDULING MAY BE LIMITED

## Brazil's debt still worries banks

BY ALEXANDER NICOLL IN LONDON AND IVO DAWNAY IN RIO DE JANEIRO

BANKERS yesterday joined Brazilian officials in welcoming Wednesday's agreement by the Paris Club grouping of sovereign creditors to reschedule \$4bn of Brazil's debt to foreign governments. But they voiced considerable caution about the outlook for further progress in the country's debt talks.

The most obvious effect of the Paris Club accord is that Brazil's demands for fresh loans from creditors this year will be reduced. The total likely to be sought from all sources this year appears to be settling at about \$4bn, and any agreement to stretch out repayments due this year cuts that total.

Brazil's advisory committee of major bank creditors is expected to meet Brazilian officials within the next few weeks to discuss rescheduling and a new loan.

Bankers, however, remain concerned about deteriorating Brazilian trade figures and about the Government's persistent refusal to arrange an economic programme supervised by the IMF.

Not surprisingly, the Paris Club's agreement for the first time to reschedule debt without the consent of a conventional IMF accord was greeted with delight in Brazil yesterday. Mr Dilson Fumero, the Finance Minister, said it was "a great victory for Brazil and the cre-



Mr Dilson Fumero



President Jose Sarney

ditor countries," and demonstrated "maturity, courage and firmness" in the negotiations. President Jose Sarney said the accord showed Brazil was "on the right path."

Bankers in New York and London said the beneficial effects would be limited, however. The absence of an IMF programme meant it was virtually out of the question that banks would consider any request for a multi-year rescheduling agreement (Myra).

The committee's ability to muster support among other creditor banks even for a one year package is also likely to be inhibited by the trade and IMF concerns.

Moreover, bankers noted that Brazil did not obtain all it wanted. Creditor governments agreed to reschedule \$3.7bn of principal and interest payments, overdue from 1985 and 1986. The rescheduling of first half 1987 principal payments was also agreed, but subject to the

condition that Brazil becomes current on all overdue payments by July. Principal due in second half 1987, and interest due for the whole year, have not been rescheduled.

The future treatment of 1987 payments is tied firmly to Brazil's economic performance as reported by the IMF economic team which will visit the country later this year for regular "Article Four" consultations.

Although Brazil has refused a full-scale IMF programme, it does appear to have taken a small step towards reconciliation with the Fund. Late last year, it is understood to have discreetly agreed with the Fund that Article Four consultations will take place more than once in a 12-month period - though this is understood to be not as frequently as twice a year. Annual consultations are the normal practice.

This compromise, which will enable the Paris Club to receive a new report from the IMF before it addresses the remaining 1987 payments, is being termed an "enhanced relationship," by contrast with the more rigorous "enhanced surveillance" which has been agreed for example with Venezuela to help back a Myra.

One banker described the Paris Club as putting Brazil's debt arrangements into a holding pattern.

## Trade surplus improves

BRAZIL'S trade surplus in December totalled \$150m, a marginal improvement on the previous month, but more than \$100m less than the same period last year, it was announced yesterday.

The third successive year result has left Brazil with a year-end total surplus of \$853m, almost \$5m less than the \$1248m achieved last year which early forecasts had hoped to match or surpass.

Concern both at home and abroad over the deterioration of Brazil's current account position has been mounting recently alongside worries over growing inflation rates.

The December outcome makes Brazil's trading performance in 1986 the worst for three years, despite competitive advantages brought through a lower valued dollar and a heavily reduced bill for oil imports.

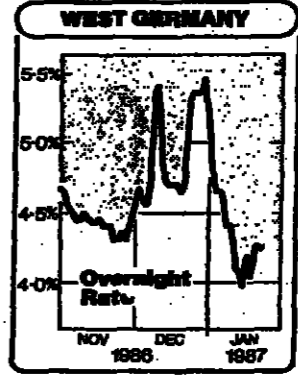
Mr Roberto Fendt, director of the Government's Foreign Trade Agency, Cocon, attributed the decline to a combination of factors, including the growth of imports, fuelled by high domestic demand, and poor commodity prices and sales.

THE LEX COLUMN

## Slush funds at the Bundesbank

There is no question about the Bundesbank's ability to come up with an artificial solution to a problem. Yesterday's 1/2 percentage point cut in the discount rate to 3 per cent will mean as much or as little as the Bundesbank wants it to. Unless money market rates are brought down as well, the effect on the currency will be negligible, as the previous cut showed. And those money rates will now be even more in the control of the central bank. The proposed DM 5m cut in rediscount quotas and the rise in banks' minimum reserves will take perhaps DM 12bn out of the system which can be replaced completely, partially or not at all, by the Bundesbank offering securities repurchase tenders at 1/2 per cent.

More important than the technicalities is the Bundesbank's concession to international pressure. No doubt a Japanese discount rate cut will follow. But the last thing the Germans will want to see now is a further US interest rate cut. Yesterday's fourth-quarter US GNP figure, showing only a 1.7 per cent rise, kept the dollar falling. If a sluggish economy, despite the boost in activity prior to tax reform, calls for a stimulus from cheaper money we will be back where we started.



which could help bring in up to £15m pre-tax. With over 50 per cent of Gestetner's shares changing hands since the buy-in, and up to 25 per cent now in Australian hands, expectations are high. AFP will pay up some of its loan stock and go after acquisitions. In the meantime it may not have well that new product development remains in the same Gestetner hands that failed to find any for decades.

### Investment banking

Amid the City of London carnage that has resulted from the Guinness debacle, it is quite difficult to remember just what a wonderful business investment banking can be when everything works. Though Salomon Brothers has lately been paying the price of pull-meet expansion, the figures from Morgan Stanley and from Shearson demonstrate that controlled expansion is still a possibility. Shearson's net income increased by a modest 57 per cent last year to \$316m, while Morgan Stanley - with its own initial public offering underpinning the increased scale of operations - achieved a 90 per cent increase, to \$202m for the year.

Compared with the conglomerates of the new City, both houses have an enviable broad spread of businesses, which have all grown up under the same roof over a long period; the problem of integration does not arise in the acute form that is such a headache in London. For Morgan Stanley, at least, the benefits of long-matured globalisation plans are flooding through as revenues, where some competitors have little to show but the growth of costs.

With the example of Guinness so firmly before his mind, it is remarkable how boundless the ambition of Mr Gulliver still seems to be. With the Gateway deal presumably just about wrapped up and ready for financing, he appears undecided whether to sue the hide off Guinness or make a bid for it. One thing seems clear, however, in the present climate, two takeovers at a time from Argyll would be more than the market could stand.

## ITC wins first round against creditors

By Raymond Hughes and Andrew Gowers in London

THE International Tin Council (ITC) has won the first skirmish in the litigation brought against it by creditors following its collapse in 1985 worth hundreds of millions of pounds more than a year ago.

The High Court in London ruled yesterday that the 22-nation price support body was immune from the English courts' winding-up jurisdiction, and struck out a petition by Amalgamated Metal Trading (AMT), a London trader, seeking the compulsory winding up of the ITC.

Mr Justice Millett said that the failure of an international organisation such as the council to meet its obligations was without precedent. He suggested that "the responsible course" would be for member states to negotiate a settlement of the ITC's debts. Failing that, the judge said, it would be for Parliament to decide whether the UK should act unilaterally to enable the ITC to be wound up in England.

The ruling - the first in a long series of cases arising from the tin crisis - is expected to be challenged in the Court of Appeal, and the case is likely to go all the way to the House of Lords for a final judgment.

Member governments of the ITC also face a growing number of lawsuits from creditor banks and metal brokers seeking to recover losses of up to £500 (\$750m) sustained as a result of the council's effective default in the tin market in October 1985. The UK Government, which backed the ITC in yesterday's case, denies that member states are legally liable for the debts.

AMT and other metal traders with an interest in the outcome of the case did not seem daunted by yesterday's decision.

"This is only round one," said Mr Michael Arnold, an accountant who is co-ordinating creditor brokers in a group known as Tinco Reclaimants. He added that the case had no bearing on the direct actions being brought separately by brokers and banks.

Tinco has also stepped up pressure on the UK Government to reach an out-of-court settlement. It has submitted figures to the Treasury claiming to show that settling would cost Britain only £20m, while failing to do so could cause a net exchequer cost of £200m as a result of lost taxes.

## Boeing alters strategy to offer engine choice on 7J7 airliner

BY MICHAEL DONNE IN LONDON

BOEING, the US aircraft manufacturer, will offer its new 7J7 short-to-medium range airliner for sale this spring with a choice of either a "prop-fan" engine built by General Electric of the US, or an advanced jet engine, called the Superfan, to be developed by the International Aero Engines consortium, in which Rolls-Royce is a 30 per cent shareholder.

A formal announcement of this major change in Boeing's marketing strategy for its long-awaited new airliner is expected today from the company's Seattle headquarters.

Boeing had been expected to offer two new airliners, both prop-fans, one seating upwards of 150 passengers and the other about 100-110 passengers. Both would enter service in the early 1990s.

This strategy has changed. Boeing has dropped the idea of a 100-110 prop-fan airliner, and will concentrate in this small airliner field on a derivative of its current 737-300 and 737-400 turbo-fan (jet) models, which have been selling well. Boeing does not want to upset this success story. This new model

737 will become available in 1991. But Boeing will pursue its plans in the market for 150-plus seater aircraft. This will allow purchasing airlines to choose between two aircraft: One equipped with a rear-fuselage mounted prop-fan engine, using the US General Electric GE-36 engine now under development; the other using under-wing engines with the new Superfan advanced technology jet engine, which is proposed by Rolls-Royce and Pratt & Whitney of the US through the International Aero Engines consortium. The 7J7 would be available in 1992.

Boeing will effectively be asking the airlines to determine what advanced technology 150-plus seater airliner they want. If most airlines choose the GE rear-fuselage prop-fan type, Boeing will build it. If a majority want the IAE under-wing Superfan, the company will build the aircraft with that engine.

Boeing's dilemma, however, will be that of market choice divides evenly it will either have to offer its 7J7 with both types of engine or decide itself which to build on grounds of cost and potential market.

Boeing is clearly hoping the airlines will make a definitive choice. The cost of offering two radically different types of engine in one aircraft would be substantial, if not prohibitive.

Boeing is understood to believe that the improved fuel consumption of the GE prop-fan engine, now being flight tested makes it the better bet. But the company has recognised that the Superfan engine, although so far only a concept, also has much to offer, and believes the airlines must make the final choice.

The 7J7 150-plus seater will be a twin-aisle aircraft, with a fuselage diameter of about 118 inches.

Boeing believes despite uncertainties about the types of engine to be used, the advanced technology involved in the aircraft in other areas - such as advanced composite materials and new avionics systems - will ensure that it will be far enough ahead of the rival European Airbus A-320 (for which there are already 437 orders and options) to justify the cost of the venture.

British Airways privatisation, Page 8

## Standard Chartered restructures management

By David Lascoll in London

STANDARD CHARTERED, the London-based international bank which last year fought off a takeover bid from Lloyds Bank of the UK, yesterday restructured its top management and launched a major drive to raise profits.

At the same time, Mr Michael McWilliam, the chief executive, warned that the 1986 profits were likely to be disappointing because of heavy losses suffered by the bank on loans to troubled shipping and industrial borrowers in the Far East.

The management changes centre on an enlarged executive committee consisting of executive directors and senior general managers responsible for the bank's major activities and geographical regions.

Mr McWilliam said the changes and appointments "are designed to produce a clearer chain of authority in managing a large international business and to express our determination to improve operational efficiency after a difficult year."

The executive directors include Mr Alan Orsich (international treasury, trading and Eurocurrency), Mr David Miller (commercial banking), Mr Richard Stein (finance and administration). The senior general managers are Mr Bill Brown (Asia Pacific), Mr Alan Wren (Africa, Middle East, South Asia, export finance), Mr Patrick Macdonald, the chief executive of Standard Chartered Merchant Bank is also a member.

Mr McWilliam said he was confident Standard Chartered would improve its profits during 1987. But the 1986 results, due in March, will disappoint expectations because of substantial provisions made against bad debts.

These included Standard's exposure to the troubled Wah Kwong and Tung shipping groups, and Pan-Electric Industries which went into receivership in Singapore's worst company collapse last year. Standard also has a deposit with the National Bank of Brazil, which was closed by the Brazilian Government last year. According to Mr McWilliam, it amounts to less than £10m (\$15.1m).

Mr McWilliam said the bank's major shareholders, who came to its rescue last year during the Lloyds bid, were "supportive" of yesterday's changes, and he denied speculation about a possible group break-up. Although, he said, Standard Chartered believed that between 30 and 35 per cent of its shares were now in friendly hands. Battening down the hatches, Page 8

### ECC/Bryant

Having recognised that the strength of its profits forecast did not ensure safety - because the rising profits appeared to solve English China Clay's dilution problem - Bryant has come back with an argument designed to show that the profits might be there, but not in a form that shareholders of an acquiring company could enjoy.

Bryant's Fink presents the directors of China Clay with a dilemma: either they take Bryant's assets in at full valuation, leading to a good-will amortisation of anything up to £15m a year, or they sink the surplus over book value somewhere in the reserves. "Infringing" the accounting standards on such matters. Fortunately for China Clay, it should be possible to avoid both prongs of the supposed choice. Although the valuation of Bryant's land bank must be well above the historic book value, no acquiree

### Gestetner

Gestetner's typically patchy year may have been a disappointing swansong for the family, but the market was far more interested in the new Australian managers from AFP who are keeping the company on a turnaround multiple of 18. The slight slip in the price to 217p probably had less to do with Gestetner's failure to meet its forecast than AFP's implicit admission that the knifs were more complex than it had hoped.

AFP did not have a fully-fledged strategy to unveil but did have some plans to fill up the renowned distribution system with other people's products and stick the Gestetner badge on them; rely less on direct selling and more on dealers and franchising; and cut Gestetner's own software. More important for the current year will be stock reduction and a lower tax rate from cleverer juggling of transfer prices

### Argyll/Guinness

With the example of Guinness so firmly before his mind, it is remarkable how boundless the ambition of Mr Gulliver still seems to be. With the Gateway deal presumably just about wrapped up and ready for financing, he appears undecided whether to sue the hide off Guinness or make a bid for it. One thing seems clear, however, in the present climate, two takeovers at a time from Argyll would be more than the market could stand.

## Lloyd's must make up to 70 reforms

Continued from Page 1

He said the move would represent "evolution, not revolution." Lloyd's would start work at once on examining all the report's recommendations "with the intention of securing with all possible speed improvements in the areas identified."

Mr Miller refused to speculate on whether the report would lead to fresh calls for statutory regulation of Lloyd's. "If people want to play politics with one of Britain's great national institutions, there's nothing I can do to stop them," he said.

Mr Ian Hay Davison, the former chief executive of Lloyd's who resigned last year, said that if implemented the report would be "a major step forward in the regulation of Lloyd's. It goes far beyond anything achievable when I was there." Mr Davison was closely identified with the post-1982 Lloyd's reforms.

Financial issues will remain at the political forefront in the UK next week as the Labour opposition has decided to initiate a full day debate in Parliament next Tuesday which will involve a detailed statement of the Government's position.

## Banker resigns over Guinness

Continued from Page 1

the aim of boosting its share price artificially during its takeover battle for Distillers last year. Mr Ronson claimed that he was first approached by a "representative of eminent brokers acting for Guinness."

The two stockbrokers acting for Guinness, Wood MacKenzie and Cazenove and Co, both denied any approach to Mr Ronson. Cazenove said yesterday "in view of press speculation Cazenove and Co wish to make it clear that they are not the brokers referred to in this letter."

Mr Ronson's public relations adviser suggested on Wednesday night that "it was reasonable to assume" that Cazenove was the firm implicated.

The credibility of Mr Ronson's claim however was damaged yesterday by an admission by Mr Tony Parnes, who is Mr Gerald Ronson's own stockbroker, that he was probably the stockbroker referred to in the letter.

Mr Parnes, who is self-employed, is an associate of the stockbroker firm Alexander Leung and Cruickshank. AIC yesterday repeated that it had never acted as Guinness's stockbroker and one director

said that Mr Ronson was well aware of that fact. Mr Ronson's claim that he was approached by "eminent brokers acting for Guinness" forms the main part of his case that it did not cross his mind that any illegal course of action was being proposed.

Mr Ronson may have infringed the Companies Act as an accessory. The Act prohibits a company from giving financial assistance to the purchasers of its own shares, except in limited circumstances.

Mr Ronson might well argue that he thought Mr Ernest Saunders, the dismissed Guinness chief executive, was acting in good faith and in Guinness's best interests when he confirmed the deal with Mr Ronson.

Mr Harry Dohin, a Heron director, refused to answer any questions yesterday on Mr Ronson's letter or his involvement in the affair. Sir Nicholas Goodison, chairman of the Stock Exchange, yesterday wrote to Mr Ronson asking him to disclose the name of the stockbroker firm which approached him.

Sir Nicholas said he was setting in his regulatory capacity with responsibility for the securities market.

## Basque coalition bid fails

BY DAVID WHITE IN MADRID

THE Spanish Socialist Party's long drawn out attempts to form a coalition with moderate Basque nationalists in the Basque regional parliament failed yesterday.

The Socialist Party, which holds power in Madrid and forms the biggest faction in the Basque parliament, has held lengthy talks on a regional level with both halves of the divided Basque Nationalist Party (PNV). After its failure to reach a pact with the larger faction, which still goes by that name and which forms the acting regional government, the main prospect for a coalition lay in its talks with the splinter

group, Basque Solidarity, and with the small Basque Left party, with a view to a three-way agreement.

After a final session held in a secret location, these contacts broke down yesterday.

Mr Jose Maria "Laki" Benegas, the Basque Socialist leader, challenged the three nationalist parties to make up their minds who should head the next government.

Continued failure to bridge the gap between the Socialists and the other parties, which all seek a loose relationship between the Basque country and Madrid, threatens to force a new round of elections.

## Bundesbank cuts rate

Continued from Page 1

these coming under strain. Latest indicators have also shown slower German economic growth.

He regretted the timing of the moves, only days before the election. "It doesn't suit me, either," but he said they would not have any effect on the voting.

In Washington, Mr Baker signalled continuing disappointment with the response of America's trading partners to US calls for them to stimulate economic growth.

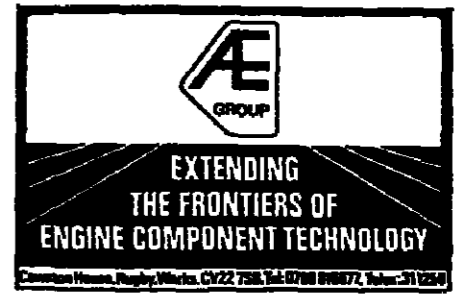
## World Weather

Area	Temp	Wind	Cloud	Vis	Pressure
Amsterdam	12	12	12	12	12
Bombay	28	28	28	28	28
London	10	10	10	10	10
Madras	30	30	30	30	30
Mumbai	29	29	29	29	29
Paris	11	11	11	11	11
Rangoon	31	31	31	31	31
Singapore	32	32	32	32	32
Tokyo	15	15	15	15	15
Yokohama	16	16	16	16	16



SECTION II - COMPANIES AND MARKETS  
FINANCIAL TIMES

Friday January 23 1987



HOLOVISION  
HOLOCARD-HOLOCHIP-HOLOFOIL  
43 PALL MALL LONDON SW1Y 5JG  
TELEPHONE 839 5622 TELEFAX 297143

BankAmerica lifted by sale of Italian unit

BY WILLIAM HALL IN NEW YORK

BANKAMERICA Corporation, the struggling West Coast banking giant which is fighting an unwelcome takeover bid from a smaller California rival, First Interstate Bancorporation, yesterday reported fourth quarter earnings of \$62m, its best quarterly performance in almost two years.

BankAmerica's fourth quarter earnings of \$62m, its best quarterly performance in almost two years, were boosted by a 44-cent-a-share increase in the price of its common stock to \$31.7m, or \$3.74 per share. This compares with a loss of \$337m, or \$2.68 per share, in 1985.

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Mr. James Robinson  
"Historic year"

American Express at record

By James Buchan in New York

AMERICAN EXPRESS, the US financial services and travel group, announced a 37 per cent increase in net operating income for last year to \$1.1bn with record earnings in all four of its operating divisions.

Growth in earnings slowed considerably in the fourth quarter, to 1.7 per cent, taking the total to \$277m, but earnings were held back by rising corporate expenses and steep provisions against loan losses at American Express Bank.

SWEDISH BANK STARTS COURT ACTION TO RETRIEVE SKR 570M DEBT  
Gotabanken moves on El-Sayed

GOTABANKEN, the main creditor of Mr Refaat El-Sayed, the ousted former chief executive and majority shareholder in Fermenta, the deeply troubled antibiotics and animal health group, has taken the first step in the Swedish courts to force the repayment of debts totalling SKR 570m (\$87.8m).

Kevin Done in Stockholm looks at the legal steps being taken by the main creditor of Mr Refaat El-Sayed, former chief executive and majority shareholder in Fermenta, to protect its interests.

Mr UK Lignell, deputy managing director, said yesterday that if Mr El-Sayed could not repay the debt "we must go on to a bankruptcy".

has outstanding loans to Mr El-Sayed of at least SKR 200m against a collateral of some 42m B shares, Electroflux, the Swedish household appliances group is owed SKR 117m and Fermenta itself has a preliminary claim against Mr El-Sayed of some SKR 135m.

Gulf Canada returns to Arctic oilfield

By Bernard Simon in Toronto

THE PROSPECT of higher energy prices in the 1990s has led Gulf Canada, a subsidiary of the Toronto-based property and resources group Olympia and York, to resume its pioneering development of an unusually large oilfield off Canada's northern Arctic coast.

Gulf said yesterday that seasonal production from the Anauligak field, located in the Beaufort Sea about 75 km north of the hamlet of Tuktoyaktuk, would begin next year. Full production is expected to be reached in the early 1990s.

Strong performance at Morgan Stanley

By Roderick Oram in New York

MORGAN STANLEY, the leading Wall Street securities firm which went public last spring, has reported a near doubling of profits in 1986 reflecting strong performances by both investment banking and trading activities.

Morgan Stanley's fastest revenue growth came in principal transactions such as underwriting and risk arbitrage. For the year the revenues virtually doubled to \$473.2m from \$243.1m.

Standard Oil maintains dividend in quarter

By Our New York Staff

STANDARD OIL, the US affiliate of British Petroleum, yesterday reported that it earned \$31m, or 13 cents a share, in its fourth quarter.

Standard has been affected by special items in recent quarters. These have been excluded in the fourth-quarter operating earnings figure of \$67m, or 28 cents a share, or 82 per cent lower than the \$37m, or \$1.41 a share, in the final quarter of 1985.

Transvaal mines increase payout

By Kenneth Marston, Mining Editor, in London

INCREASED final dividends for 1986 have been declared by the Transvaal gold mines in South Africa's Anglo American Corporation group.

Net income at Anglo American rose 27 per cent to \$98m in the year and 23 per cent to \$26m in the quarter.

Electrolux plans Spanish move

By Kevin Done, Nordic Correspondent, in Stockholm

ELECTROLUX of Sweden, the world's leading household appliances group, is considering a significant expansion in Spain through a possible takeover of the Corbero Group, the Spanish white goods manufacturer.

Electrolux established its first foothold in the Spanish household appliances market through its takeover completed last year of Zanussi, the Italian group, which included Delba, a wholly-owned Spanish subsidiary.

There is much more information we need. We have only had to preliminary meetings so far. This is a very complicated matter, which finally needs the blessing of the central government. We are not close to closing any deal.

Union Pacific falls despite railroad boost

By James Buchan in New York

UNION PACIFIC, the large US railroad and energy concern, announced a 4.4 per cent fall in net income in the fourth quarter to \$129.2m despite a continued strong performance by its railroad business.

Net earnings before special charges dropped 3.2 per cent last year, to \$484.7m, or \$4.20 a share, on sales down 15 per cent to \$6.68bn.

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Arranged by Manufacturers Hanover Limited  
Provided by  
Commerzbank Aktiengesellschaft London Branch  
Deutsche Bank Aktiengesellschaft London Branch  
Manufacturers Hanover Trust Company  
Banque Internationale à Luxembourg London Branch  
Hambros Bank Limited  
Lloyds Bank Plc  
N M Rothschild & Sons Limited  
Brown, Shipley & Co. Limited  
Tender Panel Members  
Banque Internationale à Luxembourg London Branch  
Brown, Shipley & Co. Limited  
Crédit Lyonnais London Branch  
First Interstate Bank of California  
TSB Scotland plc  
Allied Irish Banks plc  
Kansallis Banking Group  
Morgan Grenfell & Co. Limited  
The Sumitomo Trust & Banking Co., Ltd.  
Allied Irish Banks plc  
Banque Paribas (London)  
Commerzbank Aktiengesellschaft London Branch  
Deutsche Bank Aktiengesellschaft London Branch  
Girobank plc  
Kansallis Banking Group  
Manufacturers Hanover Trust Company  
Morgan Grenfell & Co. Limited  
TSB Scotland plc  
Facility and Tender Panel Agent  
Manufacturers Hanover Limited  
January, 1987

United Tech in \$228m loss

By Our New York Staff

UNITED TECHNOLOGIES, the US industrial conglomerate, yesterday announced a fourth-quarter net loss of \$228m after a \$368.7m charge to after-tax earnings to account for restructuring costs and a sharp reduction in salaries.

The fourth-quarter result, which compares with net income in the 1985 fourth quarter of \$165.9m or \$1.19 a share on a fully diluted basis, reduced earnings for the year to \$72.7m, or 54 cents on the same basis, from \$812m or \$3.12.

Broadcast tribunal puts Murdoch on hold

By Chris Sherwell in Sydney

MR RUFERT MURDOCH'S AS 2.5m takeover of the Melbourne-based Herald and Weekly Times (HWT) media group was put on hold after the Australian Broadcasting Tribunal intervened.

The action, preventing the registration of HWT shares and the appointment of new directors, kept alive the hopes of John Fairfax, the Sydney media group which had its higher bid on Wednesday for HWT rejected by the HWT board.

HWT takeover may take several weeks to decide

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# SARA LEE CORPORATION

## Summary of results for the quarter and six months ended December 27, 1986

(Dollars in millions except per share data)	Second Quarter		Per cent. Increase	Six Months	
	1987	1986		1987	1986
Net sales	\$2,318.6	\$2,052.8	12.9	\$4,399.6	\$3,997.4
Pre-tax income	\$128.9	\$109.4	17.7	\$222.5	\$189.3
Net income	\$75.0	\$62.4	20.2	\$128.0	\$110.4
Earnings per share	\$69	\$57*	21.1	\$1.17	\$1.00*
Dividend per share	\$25	\$20*	25.0		

\*Fiscal year ends June 30 \*Restated to reflect December 1986 2-for-1 stock split.

In U.S.-based operations, new product introductions and broader product distribution served to increase results in virtually all categories. Unit volume growth was strong: +11% frozen baked goods; +6% processed meats; +9% hosiery; +18% knitwear; +13% gloves; +6% intimate apparel.

The major international businesses, Nicholas Kivi and Douwe Egberts, posted good gains in sales and earnings and achieved increased market shares in several regions.

Sara Lee Corporation, Three First National Plaza, Chicago, Illinois 60602

# INTERNATIONAL COMPANIES and FINANCE

## San Paolo moves into financial services

By Our New York Staff

SAN PAOLO di Torino, the Italian banking group, is to launch itself into personal financial services. It has formed a new unit - San Paolo Invest - to tap into the personal savings business.

Mr Sergio Pugliese, the managing director, said that Italian family investments were expected to rise to about L1,700bn (\$1.3bn) by 1991. The most significant growth is expected to be registered in high income yielding mutual funds.

The new company will provide professional financial counselling tailored to individual requirements, said Mr Pugliese.

San Paolo follows several other leading Italian banks in offering financial counselling services. It plans to link with other intermediaries to develop products.

Speculation has recently focused on possible tie-ups with Generali, Italy's largest insurance group, for the provision of life and accident insurance and with Merrill Lynch, the US investment house.

However, San Paolo directors emphasised that the group was discussing several alternative alliances.

## Sandoz sees satisfactory year

BY JOHN WICKS IN ZURICH

SANDOZ, the Swiss chemical concern, last year came close to reaching its 1985 sales record, despite the sharp increase in the exchange rate of the Swiss franc.

Group turnover in 1986 amounted to about Sfr 8,380m (\$3.5m) or only 1 per cent below the Sfr 8.45 reported for the previous year. However, this followed a rise in sales in terms of local currencies by as much as 21 per cent, or about 14 per cent after the exclusion of markets with high

inflation rates. Sandoz said it expected "satisfactory results" in 1986. In the previous year, group net profits jumped by almost 29 per cent to a record Sfr 329m.

In the pharmaceuticals sector, Sandoz reports "very satisfactory" sales due partly to a marked rise in demand for new products. Local-currency turnover was up 14 per cent for the year and Swiss-franc sales down 1 per cent to Sfr 3.6bn.

The chemicals division booked increases in terms of both Swiss francs and local currencies - 5 per cent to Sfr 2.2bn and 20 per cent, respectively. This reflected a substantial increase in sales of building chemicals and plastics, but also good business in other areas.

The best growth rate was that of 14 per cent in Swiss francs (to Sfr 680m), or 32 per cent in local currencies, on the part of the agrochemicals division. This followed

the consolidation last spring of the Chicago-based pesticides company, Velsicol.

Elsewhere, seeds turnover dropped 22 per cent in terms of Swiss francs to Sfr 580m, representing a 1-per-cent fall in local currency, as a result of structural problems in American agriculture. The nutrition division booked Swiss franc sales down by 7 per cent to Sfr 1bn after a corresponding growth in local-currency turnover.

## Motorola boosted by turnaround in chips

BY OUR NEW YORK STAFF

MOTOROLA, the US manufacturer of semiconductors and telecommunications products, enjoyed a 189 per cent improvement in its 1986 net profits of \$194m, or \$1.53 a share, against the \$72m, or 61 cents a share, of 1985. Fourth-quarter profits were \$63m, or 49 cents a share, compared with \$44m, or 37 cents a share, last year.

The improvement, in line with analysts' expectations, was due primarily to a turnaround in Motorola's semiconductor operations which accounted for 32 per cent of the company's total revenues in 1986. While sales of semi-conductors increased by 8.8 per cent to \$1.88bn, the operating profit of \$87m achieved by this business contrasted with a loss of \$38m in 1985.

New semiconductor orders were up 42 per cent on the year, and demand increased throughout the world for all major products, except military devices. However, the company said that semiconductors on their own would have produced a slight operating loss in the fourth quarter.

The company's total revenues were \$5.96bn, 8.2 per cent higher than the \$5.44bn achieved in 1985. In the fourth quarter sales were \$1.62bn.

## Unisys hit by special charges after merger

BY ANATOLE KALETSKY IN NEW YORK

UNISYS, the recently formed combination of the Burroughs and Sperry computer companies, lost \$42.4m, or \$1.63 a share, in 1986 following \$280m in special charges from layoffs and asset consolidations which followed the merger.

In the fourth quarter, when the charges occurred, the company reported a net loss of \$169.5m or \$6.68 a share. Unisys revenues in 1986 were \$7.4bn, against the \$5bn recorded by Burroughs in 1985 when its net profits were \$248m, or \$5.46 a share.

However, a Unisys official said meaningful comparisons between 1985 and 1986 figures were not possible because of special merger accounting practices and the wide-ranging disposals of Sperry assets since Burroughs' takeover of Sperry was formally finalised in September.

Now that normal accounting practices have been reinstated from this month onwards, Unisys is operating as "a \$8bn plus company"

the official said. Mr Michael Blumenthal, Unisys chairman, said that orders for both Burroughs' and Sperry's equipment had been strong during 1986, "showing low double-digit growth for the last quarter and the year, despite the dislocations resulting from the merger."

He predicted that 1987 would show revenue growth "in a single-digit range" and "substantial earnings gains". He said the earnings gains would result mainly from the greater-than-expected cost reductions which followed the merger. The company was not "planning for any meaningful benefit from industry conditions during the year". Total workforce reductions, originally anticipated at 9,800, are now expected to reach 12,000.

Mr Blumenthal added that the speedy divestment of Sperry assets, including the sale of Sperry Flight Systems and Memorex, had enabled Unisys to repay debts, improving the debt-to-capital ratio from 55 per cent to 40 per cent.

## BHP to float off all gold-mining interests

BY CHRIS SHERWELL IN SYDNEY

BHP, Australia's largest company and one of the country's biggest gold producers, is to float off all its Australian gold mining and exploration interests in a new company, BHP Gold Mines.

An announcement from Melbourne said BHP would retain a shareholding of about 55 per cent in the new company and would manage the properties and market their output under a service contract. The remaining shares will be offered to BHP shareholders on a renounceable pro rata entitlement basis.

The move is designed to give shareholders a chance to participate directly in the group's valuable gold mining activities, BHP said.

Gold production from BHP's Australian interests is running at a rate of 100,000 ounces a year, and the group is aiming for an annual output of 300,000 ounces by the 1990s. BHP's important holdings in OK Tedi Mining in Papua New Guinea and the interests held by Utah International, are not included in the

BHP Gold Mines will take over mining interests in Teffer, a major project in which BHP has a 50 per cent stake, Ore Banda (100 per cent) and Browns Creek (100 per cent).

It will also take over new projects at Boddington in Western Australia (50 per cent), the highly prospective Coronation Hill site in the Northern Territory (45 per cent) and the Gympie joint-venture.

BHP shares yesterday rose on the news, to end 22 cents higher at A\$9.36.

Details of the new company's structure and its offer are being finalised. An offer document is likely to be distributed in March. The issue is being underwritten by Melbourne brokers J.B. Wero and Son. Until now BHP's gold mining interests have come under its large minerals division, along with iron ore, coal, manganese ore and alumina. Separate divisions cover BHP's other principal interests in oil, natural gas and steel.

## N. AMERICAN QUARTERLIES

ALBERTO-CULVER		BIDLAND BANK	
Toiletries		Banking	
First quarter	1986-87 1986-88	Fourth quarter	1986 1985
Revenue	\$122.7m \$126.5m	Revenue	\$ 20.7m \$ 20.1m
Net profit	5.3m 2.1m	Net profit	1.28m 1.18m
Net per share	0.23 0.18	Year	
Year		Revenue	112.8m 80.6m
Revenue	5.4m 5.0m	Net profit	5.07m 4.4m
Net profit	0.61m 0.50m	Net per share	
Net per share	0.23m 0.19m	Year	
Year		Revenue	1.45m 1.5m
Revenue	164.7m 136.4m	Net profit	60.2m 28.7m
Net profit	2.2m 1.7m	Net per share	1.04m 0.62m
Net per share		Year	
Revenue	4.2m 4.4m	Revenue	31.2m 21.5m
Net profit	0.2m 0.2m	Net profit	0.8m 0.6m
Net per share		Year	
Revenue	717.5m 717.5m	Revenue (year-end)	14,920m 13,000m
Net profit	32.1m 32.1m	Net profit	1,000m 1,240m
Net per share	0.77m 0.73m	Net per share	3.46m 2.94m
Year		Year	
Revenue	5.4m 2.9m	Revenue	1.78m 1.94m
Net profit	467.8m 457.5m	Net profit	31.2m 28.2m
Net per share	4.04m 3.72m	Net per share	0.72m 0.6m
Year		Year	
Revenue	82m 80m	Revenue	17.4m 13.5m
Op. net profit	28m 19m	Net profit	0.52m 0.44m
Op. net per share	1.02m 0.69m	Year	
Year		Revenue	71.5m 65.5m
Revenue	130m 120m	Net profit	2.17m 1.8m
Op. net profit	5.82m 2.18m	Net per share	
Op. net per share		Year	
Revenue	1.07m 1.25m	Revenue	4.71m 4.39m
Net profit	43.4m 46.8m	Net profit	45.8m 48.8m
Net per share	0.79m 0.86m	Net per share	0.98m 1.21m
Year		Year	
Revenue	4.78m 4.41m	Revenue	1.78m 1.94m
Net profit	222.9m 248.4m	Net profit	31.2m 28.2m
Net per share	3.67m 4.36m	Net per share	0.72m 0.6m
Year		Year	
Revenue	1.07m 1.25m	Revenue	1.78m 1.94m
Net profit	43.4m 46.8m	Net profit	45.8m 48.8m
Net per share	0.79m 0.86m	Net per share	0.98m 1.21m
Year		Year	
Revenue	4.78m 4.41m	Revenue	1.78m 1.94m
Net profit	222.9m 248.4m	Net profit	31.2m 28.2m
Net per share	3.67m 4.36m	Net per share	0.72m 0.6m
Year		Year	

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INTERNATIONAL CAPITAL MARKETS and COMPANIES

CBOT braced to meet mounting competition

THROUGH A combination of luck, good sense and political muscle, Chicago has contrived to remain the centre of the fast growing futures and options universe despite (some would say because of) the ongoing shift from agricultural to financially-oriented products.

Potential competitive threats are gaining momentum on several fronts. While volume on Windy City's two huge futures exchanges continues to rise at a healthy rate, their market share is under intensifying attack.

It comes as no surprise therefore that the incoming chairman of the world's largest futures exchange, Mr Karsten Mahlmann, expects issues related to both foreign and off-exchange competition to loom large during his first year in office.

On the international front, Mr Mahlmann's prime concern is the threat posed by foreign futures commission merchants (FCMs) able to sell foreign products similar to those traded in Chicago to US customers, untrammelled by restrictive US regulations.

"That's the regulatory issue for the year, as far as concerns," he said. "The selling of foreign and domestic futures should be subject to equal regulation."

One such product is the US T-bond futures contract offered by the London International Financial Futures Exchange (Liffe). A similar CBOT contract is the world's most actively traded future, responsible for more than 50 per cent of the exchange's volume.

"The discrepancy persists, even the CBOT's massive present day liquidity advantage would not be enough to stop business gravitating towards the best-regulated contract," Mr Mahlmann says.

Life last week announced that it was proceeding with plans to introduce the new future by the end of May, despite difficulties over the precise formulation of the contract.

Meanwhile, remains bogged down by Securities and Exchange Commission (SEC) regulations which effectively prohibit the trading of futures on non-exempt securities, according to an Exchange official.

The move towards yen bond futures follows the rapid growth of a year-old yen based contract in Tokyo. Volume has reached as much as 65,000 lots a day.

by a desire not to pre-empt the findings of an exchange committee formed to address possible changes in the current Commodity Exchange Act.

On one point, Mr Mahlmann is quite categorical. "If changes come about, they would be legislative changes involving the Commodity Exchange Act which is very explicitly traded on regulated exchanges."

Overall, Mr Mahlmann's comments may preface some moderations of the CBOT's position on the off-exchange issue.

In Washington last July, outgoing chairman Mr John Gilmore expressed the view that future contracts and securities must be traded on regulated, open market exchanges capable of securing customer protection.

Exchanges have appeared to be getting the worst of the argument in recent months as a string of new over-the-counter products, ranging from tailored hedges to commodity indexed capital-raising instruments, have been made available by some banks and brokerage houses.

The Commodity Futures Trading Commission, the industry watchdog, has agreed to conduct three separate studies into the subject over the next two years.

Mr Mahlmann has acquired a wealth of experience in the futures business since arriving in Chicago in 1987. Changes as he will need to draw heavily on those reserves in the struggle to prolong further Chicago's remarkably sustained dominance of an increasingly diverse and international industry.

DAVID OWEN reports on the outlook for the Chicago Board of Trade and the problems faced by Mr Karsten Mahlmann, its new chairman.

tion of T-bond futures contracts on two growing Pacific zone exchanges.

Life last week announced that it was proceeding with plans to introduce the new future by the end of May, despite difficulties over the precise formulation of the contract.

Woolworth UK in twin refinancing moves

By Alexander Nicol Woolworth Holdings, the UK retailing group, yesterday signed a commercial paper programme and a multi-option facility (MOP), each for a total of £150m, to refinance a substantial part of its debt.

N. M. Rothschild and Sons arranged the MOP, which uses the tender panel structure for acceptances or advances, backed by a £100m five-year standby credit. Interest is set 10 basis points above London Interbank offered rates, and there is a 5 basis point facility fee as well as a 2.5 basis point utilisation fee if the credit is more than 50 per cent drawn.

The commercial paper programme was co-ordinated by Morgan Grenfell with Citicorp Investment Bank and County NatWest Capital Markets also appointed as dealers.

With the proceeds of the facilities, Woolworth is redeeming £80m of 14 per cent loan stock. The facilities are also part of an investor relations programme which has seen the company successfully applying to the Stock Exchange to have options traded on its stock—the first UK company to do so.

Separately, Manufacturers Hanover was mandated to arrange a \$300m multi-option facility for Fireman's Fund Mortgage Corporation, a mortgage banking subsidiary of Fireman's Fund Insurance of the US.

The five-year deal, which carries a facility fee of 10 basis points, includes a revolving credit for the same amount at 10 basis points above London interbank offered rates.

Utilisation fees are 6 basis points if the credit is more than once drawn and 3 basis points for usage above two-thirds. The borrower may also receive swingline advances or issue Euronotes through a tender panel.

STOCKHOLM SE issues options guidelines By Sara Webb in Stockholm The Stockholm Stock Exchange Board yesterday approved the idea of eventual stock exchange involvement in Sweden's rapidly-growing options and futures market.

Euromarkets reflect confused mood

BY CLARE PEARSON

THE MOOD in the Eurobond fixed market was confused yesterday. The continued downward trend in the dollar sapped demand for Eurodollar bonds, but at the same time West Germany's 3 per cent discount rate cut to 3 per cent which fuelled hopes of further international interest rate falls, provided a bullish undertone.

Meanwhile, gloom prevailed in the Eurodollar floating rate note (FRN) market, as prices fell sharply during the morning and even after an afternoon improvement finished around 15 basis points lower on the day.

Yesterday's sell-off seemed to be the culmination of increasing nervousness among dealers as end-investors have failed to re-enter the market with the new year. Some investors have been switched into fixed-rate investments, hoping for capital gains if interest rates come down.

Dealers said no particular types of FRNs were affected, but price mark-downs varied widely from issue to issue.

In the new issue market, attention focused on the second multi-tranche convertible issue for the Australian brewing group Elders LXL, launched by Credit Suisse First Boston. Like its earlier offering launched last October which was used to finance Elders' acquisition of Courage, the UK brewery, this issue was for Elders UK subsidiary.

Yesterday's issue came in three tranches, of \$75m, \$75m which was later increased by \$10m—and \$Fr 100m. The Swiss franc private placement is being led by Credit Suisse. The issue is expected to be followed by a further two tranches in other currencies, amounting to \$200m equivalent.

The indicated conversion premium on the bonds is 10 per cent. This is about 10 per cent lower than that on the earlier issue. The indicated coupons on the 10-year par-priced bonds are 7 per cent on the sterling issue, 5 per cent on the dollar tranche, and 3 per cent on the Swiss franc note.

The deal may be called from 1988 at declining premiums. Investors can also put the bonds after six years at prices to give varying indicated yields. These are 10 per cent on the sterling tranche, 7 1/2 per cent on the dollar tranche, and 5 per cent on the Swiss franc tranche.

Two borrowers launched bonds into the Euro market, where prices were slightly higher yesterday although dealers said the West German discount rate cut had mostly been factored into prices already.

Societe Generale led an Ecu 100m 8 1/2 year 7 1/2 per cent bond for Cassa di Risparmio delle Provincie Lombarde (Cariplo), the Italian savings bank. The deal was priced at 10 1/4.

Meanwhile, Yamaichi International (Europe) led an Ecu 200m seven-year 7 1/2 per cent bond for Denmark, priced at 10 1/4.

Cariplo's bond was quoted at a discount of 1 1/2 to its issue price. Denmark's bond, however, was quoted at levels outside its face. Dealers said there was little European demand for the issue, most of which is likely to be sold to Japanese investors.

In the D-Mark market prices rose by about 1 point after the discount rate cut, although trading was low as many investors are staying on the sidelines ahead of Sunday's Election.

Late in the day, Dresdner Bank led a DM 175m 5 1/2 per cent 10-year bond for the European Coal and Steel Community. The 3 per cent cut in the Swiss discount rate to 3 1/2 per cent was announced too late in the day to affect trading. Prices were unchanged.

INTERNATIONAL BONDS 1983 at declining premiums. Investors can also put the bonds after six years at prices to give varying indicated yields. These are 10 per cent on the sterling tranche, 7 1/2 per cent on the dollar tranche, and 5 per cent on the Swiss franc tranche.

All three tranches met strong demand, as Elders built up a strong following among investors on the Continent with its earlier issues, which traded well above par yesterday. The new issue's sterling and dollar tranches were quoted at around 99 1/4 bid, and the Swiss franc tranche at 10 1/4. The relatively generous put option proved particularly attractive to Swiss investors and this tranche is expected to be increased.

Elsewhere, Morgan Stanley

overseas were already oversubscribed at the issue price of FFr 405 by lunchtime on the day of the offering.

Institutional investors, already resigned to having their orders scaled down by a factor of 10, are now steering themselves to a further reduction, although Paribas itself hopes to avoid this.

In France the Finance Ministry has forbidden banks to say how many share orders they will have to be scaled back, with the French Treasury exchanging in full its right to claw back 10 per cent of the 8.3m shares offered overseas.

The clawback was used in full with St Gobain, the glass and packaging group which was the first in the French government's privatisation programme.

Paribas said demand had been strong from families with modest incomes and from the young. Children are reported to have asked for shares—not just at the prompting of anxious parents who want to boost the number of their priority share applications, but on their own initiative.

The ministry is refusing to worry about such a huge success. If necessary, even the priority order for 10 shares or fewer could be scaled down within the terms of the privatisation law, officials note.

The Treasury has defended itself, however, against the charge that it priced the shares too low. Senior officials say the price is fair.

Setting a higher price would have been unreasonable in the medium term and would have had no significant effect on the demand for Paribas shares, which they say is due to the quality of the company and of its publicity campaign.

Senior bankers advising the Government on the sale also said it was difficult to claim that the price was too low. They said overseas analysts had been excessively optimistic about Paribas's prospects and that the price was fully justified.

Paribas success brings allotments poser

BY GEORGE GRAHAM IN PARIS

THE RUNAWAY success of Paribas privatisation is starting to cause concern in France and could create difficulties over the allocation of shares in the French banking group.

Officials fear that demand will be so heavy that even orders for 10 shares, which receive preferential treatment, will have to be scaled down.

Senior bankers also believe the international share offering will have to be scaled back, with the French Treasury exchanging in full its right to claw back 10 per cent of the 8.3m shares offered overseas.

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Some brokers have estimated that Paribas is worth more than FFr 475 a share, and in London grey market dealings a price of FFr 470 has already been bid.

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FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on January 22

Table with columns for US Dollar, Sterling, Swiss Franc, and Yen. Rows list various international bonds with their respective prices and changes.

STOCKHOLM SE issues options guidelines

By Sara Webb in Stockholm

The Stockholm Stock Exchange Board yesterday approved the idea of eventual stock exchange involvement in Sweden's rapidly-growing options and futures market.

Until now, the Stockholm stock exchange has not taken an active role in the development of the options market.

OM has been accused in the past of charging high commissions, helped by its monopoly of the market, and that it had to bear high start-up costs and has since been able to reduce its commission charges by nearly 70 per cent.

When the first announced plans of its launch, it invited the stock exchange to eventually take it over, pending changes in Swedish legislation.

The stock exchange has decided not to take up the offer for the time being at least, and Mr Bengt Ryden, the head of the exchange, has declined the offer to become chairman of Safe so that the exchange appears to take a neutral stand over the two competing markets.

Better results for Neste

By Olli Virtanen in Helsinki

NESTE, Finland's national energy group, reports a "substantially better" operational result for last year compared with 1985, despite a decline in turnover from FM 25.2bn to FM 23.5bn (\$3.6bn).

The company says its operating margins increased but that the improvement will be partly offset by the stock losses on oil trading.

The group's best performers were the chemical industry and oil trading divisions, although the value of oil trading dropped from FM 16.9bn to FM 11.5bn.

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**INTL. COMPANIES and FINANCE**

**Chris Sherwell on implications of a case involving share dealings  
Humes test for Australian watchdog**

THE National Companies and Securities Commission, Australia's stock market and takeover watchdog, goes to the Victorian Supreme Court in Melbourne today in an attempt to press home its suspicions concerning transactions in the shares of Humes, a Melbourne building materials company.

The case is of immediate interest in Britain because it focuses on the London broking firm of Alexanders Laing and Cruickshank, part of the Mercantile House group, which acquired an 8 per cent stake in Humes in the course of a single day's hectic trading on December 2.

But its real significance spreads far wider, with implications for all those businessmen, bankers, brokers, lawyers and investors who follow closely Australia's fluid and fast-moving corporate takeover scene. This is seen as something of a test case for the NCSC's surveillance and enforcement powers in relation to any possible market rigging, warehousing of stock and insider trading on the Australian stock exchanges.

Alexanders has denied any wrongdoing, and anyway is only one of several parties to have been questioned by the NCSC in a lengthy inquiry over recent weeks. But the case will help decide once and for all how far the NCSC feels it can or should go in its investigations generally.

Like many government institutions in Australia, the NCSC is held in less than high esteem among those it is supposed to monitor or serve. In the judgment of Mr Henry Bosch, the agency's chairman, this is probably unfair. As he points out, Australia, unlike Britain, has highly detailed "black letter law" affecting companies and the securities industry, and this,

in providing certainty, also entails some inflexibility.

To cope with the practical consequences, the NCSC has considerable discretionary powers to grant exemptions to Australian codes. This, it turns out, is the agency's most time-consuming activity — applications flood in at a rate of some 700 a year, according to Mr Bosch. The agency aims to reply to any query within two weeks, but has been known to respond the same day on an urgent matter. Either way, it issues legal documents supporting its decisions in each case.

For this unusual service to the business community it receives the princely sum of

**'There is the odd rotten apple in the barrel. We have to weed them out'**

A\$60 (US\$36.70) a time. Yet in one instance 162 staff hours were spent on an application which was ultimately withdrawn.

For an agency which plainly lacks the resources to do its job, this is one area where it might resort to some self-help. However, the NCSC falls under the Attorney-General's department, and the need for accountability means it is subject to the limitations of that department's budget and internal policies.

The NCSC's budget this year amounts to A\$5.7m. It has only 33 staff in total, but is severely constrained by civil service staffing rules, which limit the number of senior appointments which can be made and curb

the salaries which can be received.

Mr Bosch insists that the NCSC's resources problem is not its most important concern. The big task, he says, is to ensure that existing codes are kept up to date with new practices, and to monitor the evolution of the market.

The NCSC has therefore been closely involved in the drafting of futures legislation to deal with the development of the Sydney Futures Exchange and its new international links with London and New York. It is also working on the merger of Australia's six stock exchanges into one.

Monitoring the evolution of modern markets is just as tricky. "We have a big explosion of new technology, an extraordinary growth in the connections between all national markets," says Mr Bosch. "All regulators around the world are terribly concerned about it."

Most developments are legitimate and creative, he says. "But there is a certain amount of malfeasance, the odd rotten apple in the barrel. We have to weed them out, or it is a race for the bottom."

Mr Bosch has little time for those who say there should be no regulation of the market. The NCSC was established both to protect investors but also, he emphasises, to facilitate the efficient working of the market — in short, to ensure that it operates in an honest and fair way to all.

As an example of the problems, the agency likes to point to a series of takeovers in which there were significant price movements before any announcements. Though the survey was not random, it was illustrative.

"We know insider trading is going on, and we know who does it. More people are

getting away with too much, and we're not doing as much as we would like or as Australia deserves. That's why we're arguing for an insider trading law," says Mr Bosch.

In the Humes affair, details of which the NCSC does not discuss, the agency's investigation has been strictly private. This is a new departure, and has involved witnesses appear-

**'We know insider trading is going on and we know who does it'**

ing under oath and with legal representation, but in private. The change springs from NCSC's unhappy experience last year, when it decided to investigate publicly a transaction involving Broken Hill Proprietary and Elders IXL, two of the country's best-known companies, in relation to a BHP takeover move by a third big company, the Bell Group.

The NCSC's image suffered as the probe became utterly bogged down. Eventually there was a report which rapped people on the knuckles without penalising them. But Mr Bosch is sure the NCSC's willingness to go into the matter has made company directors think hard about what they do.

Today's move into the Victoria court is expected to produce the first official disclosure of the NCSC's suspicions in relation to the Humes affair. At the very least it is alleged there have been some technical infringements. The question is whether the NCSC can demonstrate that the case goes any further, and then take it there.

**BNZ flotation to raise NZ\$180m**

By Our Financial Staff

SIR LEWIS ROSS, chairman of Bank of New Zealand, yesterday gave details of the size and pricing of its share flotation, which he said would raise NZ\$180.25m (US\$97.2m). He was reported from Wellington as saying the state-owned bank would offer 103m non-voting shares, representing some 15 per cent of its equity, at NZ\$1.75 each. Applications are to close in mid-February.

Bank of East Asia, one of Hong Kong's larger domestic banks, boosted net profits 12.1 per cent last year to reach HK\$158.21m (US\$23.7m). It describes the 1987 outlook as bright.

The total dividend for the year is lifted to 75 cents per share from 68 cents, the comparative figure adjusted for a one-for-five scrip last February.

Bank of America has put up for sale its credit card operations in Hong Kong and Singapore, as part of its worldwide divestment programme.

Bank Negara Indonesia, the largest state-owned bank, has opened a branch in London, the first of any Indonesian bank in Europe. National Bank of Kuwait, Kuwait's largest bank, has also been accorded full banking status in London by the banking authorities.

A controlling interest in

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has been acquired by a subsidiary of

**Barclays de Zoete Wadd Holdings Limited**

(A Subsidiary of)

a subsidiary of

**Barclays Bank PLC**

The undersigned initiated this transaction and acted as financial advisor to Wall Street Clearing Company.

**Ocean Capital Corporation**

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December 31, 1986

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Application has been made to the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland for the Deposit Notes to be admitted to the Official List. The Deposit Notes will bear interest from 29th January, 1987 at the rate of 7% per annum of the principal amount thereof outstanding payable in Japanese Yen annually in arrears on the 29th January in each year, the first such payment to be on 29th January, 1988.

The Deposit Notes will be paid at maturity in U.S. Dollars at the rate of U.S. Dollars 60.425 per Deposit Note. The Deposit Notes will be in bearer form and in the denomination of Japanese Yen 10,000,000 each.

Listing particulars relating to Morgan Guaranty Trust Company of New York and the Deposit Notes are available in the Exel Statistical Services and copies may be obtained during usual business hours up to and including 27th January, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 6th February, 1987 from:-

Nomura International Limited, Nomura House, 24 Monument Street, London EC3R 8AJ  
Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN  
Morgan Guaranty Trust Company of New York, Morgan House, 1 Angel Court, London EC2R 7AB

23rd January, 1987



# Bryant warns of earnings havoc from ECC takeover

BY CLAY HARRIS

Bryant Holdings yesterday took its bid defence against English China Clays on to the balance sheet, warning ECC that winning the takeover battle might play havoc with its earnings per share.

In reply last night, Sir Alan said that ECC could not judge how to treat Bryant's assets and liabilities until it was able to review them for itself. He noted the sharp rise in Bryant's claimed asset value from the level at the time of its rights issue in October to the revaluation published on January 6.

He asked: "Are you proposing now to incorporate these 'values' into the Bryant accounts should the company remain independent?" If so, Sir Alan said, "I am sure Bryant shareholders would like to know the consequent effect on Bryant's earnings per share and return on capital."

With the bitter struggle for

the householder and property developer only five days from conclusion, Mr Chris Bryant, Bryant's chairman, told his counterpart, Sir Alan Dalton, that ECC's accounting policy would require a significant write-off for goodwill. This would comprise the difference between the book value of Bryant's land and property holdings and the much higher acquisition cost to ECC.

"The overall effect would be a substantial reduction in earnings per share," Mr Bryant said. The opinion was based on the advice of Bryant's auditors, Touche Ross.

Robert Fleming, Bryant's financial adviser, said that the company did not plan to include the assets in its accounts at their new valuation. The warning was aimed at Bryant shareholders, who might be tempted to accept ECC's share offer.

Bryant's focus on ECC's accounting policy reflects its anger at the bidder's figures which indicate that ECC achieves better margins on housebuilding than Bryant does. Bryant maintains that this is entirely a result of the accounting treatment of ECC's acquisition in 1984 of Bradleys, the Swindon-based builder.

Schroders, acting for ECC, said last night that the company now controlled a total of 27.5 per cent of Bryant shares. This would outweigh the 26.5 per cent known to be supporting Bryant, including holdings by the Bryant family and directors, Robert Fleming, and the company's pension fund.

ECC added 1p to 348p to value its share offer at 100p, against Bryant's 178p, down 1p. There is a 180p cash alternative. The bid closes on Tuesday.

See Lex

# Ferguson is mystery bidder for Berisfords

By Nikki Tait

Ferguson Industrial Holdings, the Cambria-based printing, packaging and plastics group, yesterday emerged as the mystery bidder for Berisfords Group, the ribbon, labels and trimmings group. Berisfords announced last Tuesday that it was in talks which could lead to an offer.

The deal has the backing of management and shareholders — comprising directors, family trusts and interests of the Sebire family, plus the 14.6 per cent stake held by Manchester-based William Kenyon & Sons — speaking for 41.5 per cent of Berisfords have given irrevocable undertakings to accept.

FIH itself owned a further 4.2 per cent before the offer, and yesterday its advisors, Arthurnot Latham, were in the market for Berisfords shares. By the close, holdings pledged to FIH are believed to have topped the 50 per cent mark.

FIH is offering one of its own shares plus 42p in cash for every two Berisfords held. With Ferguson down 8p at 377p yesterday, that values each Berisford at 188.5p and the entire company at around £9m.

The cash element in the offer will be met from FIH's own resources. However, there is also a full cash alternative of 155p — which is underpinned by Arthurnot Latham. Berisfords shares added 15p to 355p.

The sale of Berisfords' industrial and embroidery interests, announced last week, was something FIH had been aware of, and would have done anyway, Mr Denis Vernon, chairman and chief executive of FIH, said.

Berisfords will continue to operate as a separate trading entity following the bid.

# Demerger claims 20% of L and N

BY NIKKI TAIT

Demerger Two owned and received acceptances on behalf of 19.8 per cent of London and Northern Group's shares by the first closing date. Its offer is being extended until February 5.

Demerger, advised by Inncorp Earl, is making a hostile £90m bid for L and N. It owns no shares in L and N but its supporting consortium — Quinton, Tunks and Technology Finance — together with Dumend Unit Trust Management holds a little less than 6 per cent of the construction, energy and health care company.

For the preference offer acceptances have been received on behalf of 32.52 per cent of the shares.

Demerger wants to split L and N into four companies and refocus them. It has been granted official clearance from Inland Revenue.

Yesterday, Mr Peter Earl, a director of Inncorp Earl, said he was "ecstatic" at the acceptances, which had come from 1,562 registered holdings, about 12 per cent of L and N's total register.

To succeed with its scheme, Demerger would need 90 per cent acceptance. But Mr Earl said yesterday that even if only a simple majority was achieved, he believed that L and N directors would be obliged to sit down and talk about potential changes to the company and its management.

However, Mr Charles Mackenzie, an L and N director, said that he was "not really surprised" by the level of acceptances. "There are the shares they own plus loose holders who have come in," he commented.

Yesterday, L and N shares dropped 1p to 71s, well below the 81p cash alternative.

# Newmark plunges 24% hit by weak sterling

STERLING'S fall against the Swiss franc and the D-mark saw interim figures plunge almost 24 per cent for Lewis Newmark, precision engineer and watch distributor.

Pre-tax profits fell from £881,000 to £518,000 for the six months to September 27 on the slightly higher turnover of £20.4m (£19.6m).

Directors said the figures would have shown an increase but for sterling's depreciation. They warned that the second half would feel its full effect but said excellent pre-Christmas watch sales would help to offset this.

They predicted better watch margins after price realignments but also forecast currency pressures on needle merchanting.

The company's manufacturing divisions produced trading pro-

fits similar to the first half of last year and should repeat that in the second half, they said. Group profits for the year should be about £1m.

"However, the board continues to assess carefully the prospects of the defence-related parts of the business where the outlook for future orders is generally uncertain and in the helicopter field is decidedly bleak."

Profits were hit by development costs at Newmark Tech and computer development costs at Vernon's totalling £561,000.

Group profit was £1m (£1.1m) before depreciation of £507,000 (£488,000). Tax took £181,000 (£272,000).

Earnings per share fell from 13.5p to 11.4p and directors declared an unchanged interim dividend of 5p.

# Sturge merger with Wise to go ahead

By Nikki Tait

Sturge Holdings, the only publicly-quoted underwriting agency in the Lloyd's insurance market, announced yesterday that its planned merger with Wise Speke, the Newcastle-based stockbroking firm, is to go ahead. Talks between the two age groups were revealed in November.

Sturge has been granted the option to acquire the entire share capital of Wise Speke for £8.7m, to be satisfied by the issue of 1.67m shares to WS partners. They have projected profits before tax of £800,000 for the year to April 1987, and warranted that the net assets of the business will be not less than £266,000.

After the acquisition, Wise Speke will become an autonomous part of the Sturge group and its senior partner, Mr Kit Pamphrey will join the Sturge board.

Wise Speke has some 15,000 private clients, one-quarter of which are in London and the Home Counties, and a number of these may become Names through Sturge agencies. A similar use of Wise Speke services by Sturge Names is expected.

# Eagle Star shows growth

NEW BUSINESS figures from Eagle Star showed worldwide life and pensions premiums up by 54 per cent from £272m to a record £420.1m. New annual premiums rose 26 per cent to £62.1m, while new single premiums were 61 per cent up at £35.8m.

UK figures also displayed substantial gains. New business premiums, at £251.8m were 34 per cent higher than in 1985. Annual premiums rose 17 per cent to £25m, and single premiums increased to £28.8m, a rise of 36 per cent.

The company also reported strong growth in the mortgage-related endowment field which resulted in a 59 per cent increase to £10.4m in traditional

life assurance new yearly premiums.

The Rainbow range of unit-linked bonds and unit trusts, launched in 1985, attracted lump sum investments of over £73m during 1986.

**Lopex move**

Lopex, the communications group, has merged its two wholly-owned subsidiaries, ASL and Lane Advertising & Marketing, to create ASL Lane. Mr John Castle, the chairman and chief executive of Lopex, said he expected the new agency to move swiftly towards the top ASL Lane has billings of £20m and includes Aprico Computers, Beecham, Marconi and Bovis among its clients.

High Low		Company	Price	Change	Gross Yield div. (p)	P/E
148	116	Ass. Bhd. Ind. Ordinary	148	+1	7.5	4.9
182	121	Ass. Brit. Ind. CULS	182	+1	10.0	6.8
40	28	Armitage and Rhodes	35	—	4.2	12.0
73	54	BBS Design Group (USM)	73	—	1.4	1.9
215	166	Bardon Hill Group	215	—	4.8	2.1
88	55	Bay Technologies	96	—	4.3	4.4
133	76	CCl Group Ordinary	130	—	2.9	2.2
107	85	CCl Group Vipc. Conv. Pl.	98	—	16.7	15.9
270	118	Carbonium Ordinary	270	—	8.1	3.4
32	30	Carbonium 7.5% Pl.	30	—	10.7	17.5
125	75	George Blair	80	—	3.8	4.2
97	57	Ind. Precision Castings	97	—	6.7	8.5
178	128	Isis Group	128	—	18.3	14.2
124	101	Jackson Group	123	—	6.1	5.0
377	280	James Burrough	320	—	17.0	5.3
100	85	James Burrough Spe Pl.	91	—	12.8	14.2
1038	342	Mulhous NV (AMSE)	715	+5	—	—
380	280	Racord Highway Ordinary	281	—	16.1	17.0
105	82	Racord Highway 10% Pl.	81	—	—	—
80	57	Robert Jenkins	80	—	—	4.0
47	30	Scrutons	47	+1	—	—
144	87	Torday and Christie	144	—	—	8.7
340	221	Trafalgar Holdings	321	—	7.9	2.5
78	42	Unilect Holdings (SE)	73	—	2.8	3.5
119	65	Walter Alexander	119	—	8.2	4.2
230	150	W. S. Yeates	196	—	17.4	8.9
98	67	West Yorks. Ind. Hosp. (USM)	97	—	5.6	13.5

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Floating Rate Notes 1992

Notice is hereby given that the Rate of Interest for the three month Interest Period commencing on 22nd January, 1987 has been fixed at 11.125% p.a. and that the interest payable on the relevant Interest Payment Date, 22nd April, 1987, in respect of Coupon No. 5 will be £137.16 per £5,000 Note.

County NatWest Capital Markets Limited  
January 1987

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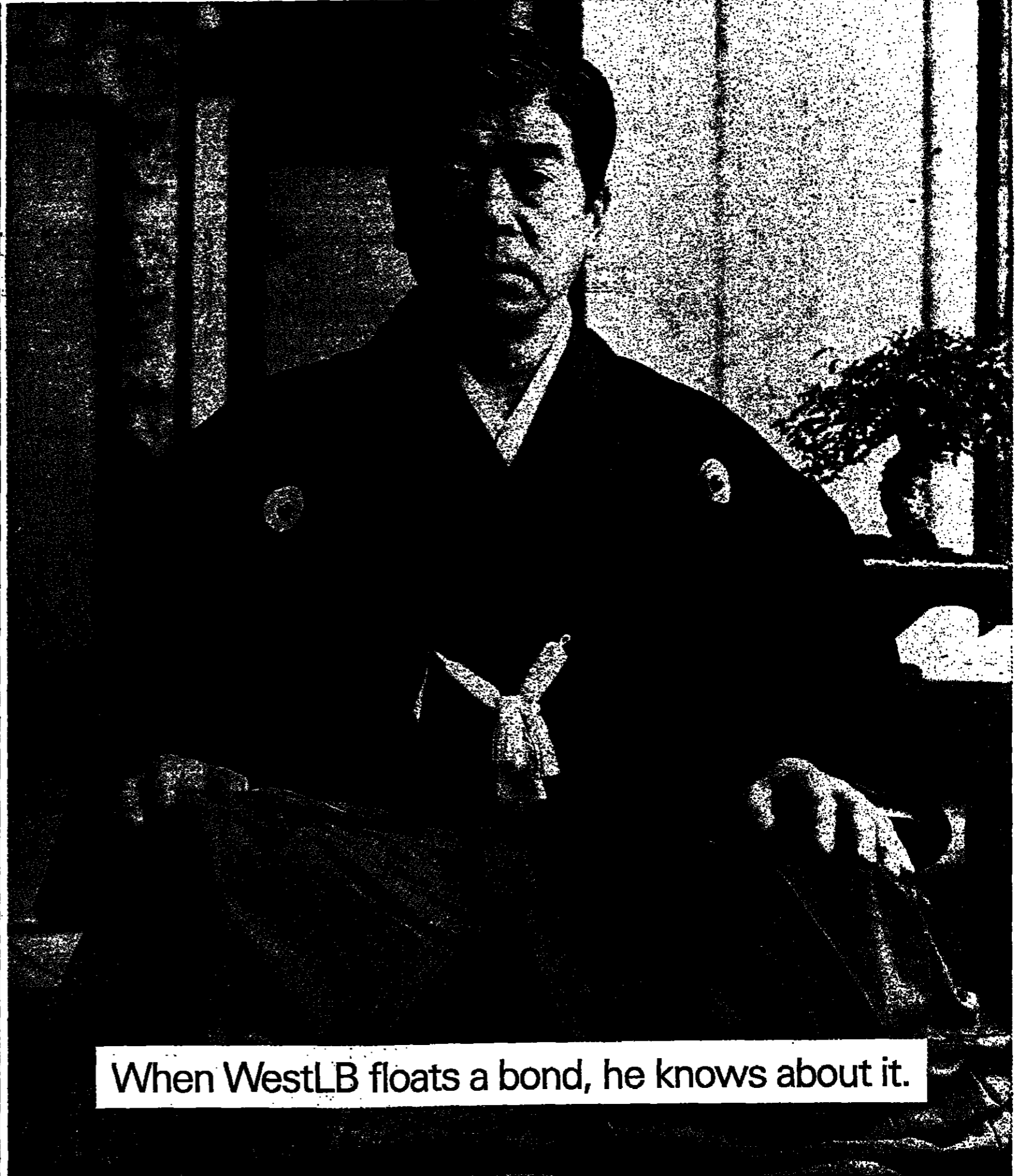
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UK COMPANY NEWS

Dowty up 33% and orders at record

BY PHILIP COGGAN

Dowty Group, engineer, yesterday announced interim pre-tax profits up 33 per cent at £23.4m and an order book standing at a record £600m. Lord Sandon, the chairman, said that although the second half would not produce the same surge in profits as last year, full year results should show satisfactory growth. Earlier this month, the group was reorganised into five divisions after the electronic division was split into electronic systems and information technology. These results however are presented on the old four divisional basis. Aerospace is the largest sector and its profits were 33 per cent higher at £14.7m (£10.42m) on turnover 10.4 per cent higher at £110.8m (£100.4m). Margins were higher as engineering spend decreased as a proportion of turnover and turnover growth came from the civil rather than the military side. Production and delivery of the main landing equipment for the Airbus A320 is on schedule. Mining profits were 127 per cent higher at £4.9m (£2.17m) on turnover 9 per cent higher at £70.8m (£64.9m) thanks largely to strength in overseas markets. Electronics profits were only 7.8 per cent up at £3.08m (£2.86m) on virtually static turnover as the division incurred considerable expense on new business opportunities whilst Sidewinder deliveries will not commence until next year. The industrial division was held back by reduced demand and lateness in some order re-

leases. Profits were 5.8 per cent lower at £2.46m (£2.60m) on turnover 6.5 per cent up at £30.36m (£28.51m). Group trading profits were 37 per cent higher at £25.09m (£18.26m) on turnover of £280.3m (£240.8m). After redundancy and closure costs of £491,000 (£190,000), interest payable of £1.27m (£551,000) and tax of £3.56m (£3.39m) earnings per share were 31.5 per cent up at 7.1p (5.4p). The interim dividend is being raised to 2.6p (2.3p). comment The revamped Dowty management is making much more strenuous efforts to bring their message to the City and with results like these, their task should not be too difficult. Aerospace is obviously the star with the Airbus projects giving hopes for future growth. But mining has held up particularly well, despite the fact that the market for roof supports is falling. The industrial division proved the only disappointment owing to a shift in mix towards the lower margin components. As the contrast between last year's second half and this year's first half shows, Dowty's margins bounce up and down with its R & D spend. The fairly clear warning in the statement indicates that too much should not be expected from the second half but 566m pre-tax looks feasible, which should mean that the shares, at 243p on a prospective p/e of 14, will maintain the gains made during the recent good run.

Dudley wins Burns-Anderson acceptance

By City Harris

Burns-Anderson, the Manchester-based Fiat dealer and financial services group, yesterday recommended the increased takeover offer from Dudley, a private investment company. The 115p cash bid values Burns-Anderson at £23.8m, owned by West Midlands property development twins Ron and Donald Richardson, already controls 25 per cent of the shares. It had given assurances that the future of all executive and non-executive staff would be fully safeguarded. Mr Ivor Black, Burns-Anderson chairman, said yesterday that he had been told to continue running the company as before. In its offer document, Dudley said it planned a review of Burns-Anderson's holdings to decide which parts should be expanded, sold or floated off. In addition to Britain's largest Fiat dealership and a growing financial services division, Burns-Anderson also owns a supplier, office furniture, clothing and steel stockholder. The shares closed unchanged at 111p.

Gestetner profit falls but restructuring is on the way

The new Australian-controlled management at Gestetner Holdings yesterday set the stage for a radical restructuring of the office equipment group. Under immediate scrutiny is the company's own software development for disk-top publishing. Gestetner also reported pre-tax profit of £10.65m (£11.58m) in the year to November 1, slightly below its forecast when AFP Holdings bought a 14 per cent stake with a £16m cash injection. Mr Basil Sellers, Gestetner's new chairman, is moving quickly to put his own stamp on the company. He will act as chief operating officer until a second managing director, responsible for day-to-day operations, is recruited. Mr David Gestetner, managing director since 1982, will now concentrate on finding new products to sell under the Gestetner name. Mr Sellers said that Mr Gestetner, because of his long personal ties with the company, would have found it extremely difficult to take the tough restructuring decisions that were necessary. Mr Sellers also said that Mr

Jonathan Gestetner would shift to a non-executive role on the board. "We'll be marketing-driven, rather than production-driven," Mr Sellers said. "The horizons of the business would be wider than they are. We'll be looking at a very broad range." In addition to possible changes in desk-top publishing, where start-up costs reduced operating profit by £2m, Gestetner will also review its worldwide distribution system. Direct-line, intended to be expensive compared with using dealers or franchisees, Mr Sellers said. Gestetner has eliminated its aim in seeking borrowings with when we don't have our own houses in order." Pre-tax profit was helped by a £1.83m net extraordinary credit, reflecting the surplus on the sale of property in North America reduced by the provision for removal costs and additional costs for rationalisation within the UK. Profit before exceptional items was 28 per cent down at £8.81m. Operating profit was up strongly to \$6.9m (\$4.2m) in EEC countries apart from Britain, static at £5.05m in Africa, Asia and Australasia, but fell in every other area. UK contribution dropped to \$4.58m (\$5m), and that of the Americas to £2.78m (£3.11m) because of a disappointing performance in the US and Canada and the weakening of the Mexican peso. Management problems in Sweden cut profit from non-EEC Europe to £217,000 from £1.15m. Overall turnover crept ahead to £389.2m (£387.8m). Stated earnings per share fell to 9.58p (13.2p), with fully diluted earnings of 9.38p (10.39p) calculated before the issue of shares to AFP. Unchanged dividends from 1984-85 are proposed, with a final 1p making a total of 1.5p. See Lex

Oxford and UEI merger talks continuing

The boards of Oxford Instruments and UEI, the two fast-growing high technology groups, which announced talks aimed at a possible merger on Monday, remained locked in meetings yesterday. Originally, it was suggested that an announcement might be made yesterday, but all the two companies would say was that "positive discussions" were continuing and that full board meetings are to be held on Monday, January 26. A decision looks likely then. Oxford shares dropped 1p to 433p, while UEI climbed 12p to 367p.

GrandMet sale Grand Metropolitan has sold for £1.1m its High Technology Electronics subsidiary to Alan Patricof Associates, the venture capital arm of the MMG Patricof Group. High Technology, specialist computer company based in Southampton was formed as a start-up company in 1979 and has a current turnover about £5m. The directors said it no longer fitted into GrandMet's corporate plans. Alan Patricof is investment adviser to venture funds in the U Kingdom £40m.

Hodgson lifts 60% to £0.8m

BY MIKE SMITH

Hodgson Holdings, the fast-expanding funeral company, yesterday reported that pre-tax profits in the year to the end of last October were up 60 per cent at £240,000. Earnings per share rose from 5.8p to 6.8p, a rise of 14 per cent. The relatively small increase is largely the result of the company's flotation last year, which led indirectly to a revised and unusually low tax charge for 1985. In future, earnings per share growth is more likely to keep pace with profits expansion. Mr Howard Hodgson, chairman and managing director, said the profits outturn, which compares with a £730,000 forecast given at the time of the flotation, owed much to the eight acquisitions made during the year. These had increased the number of funerals conducted by 25 per cent annually. "The companies acquired in the second half of the year had a limited effect on last year's performance, but will make a full contribution to the financial results of the current year," Mr Hodgson said. Since the year-end Hodgson has bought another three undertakers, adding a further 1,300 funerals per annum and increasing the company's total to more than 8,000.

Mr Hodgson said the company intended to continue its policy of acquisition and rationalisation so that it could benefit from economies of scale. The three latest additions, all in Cardiff, took the company into a new geographical area. Rationalisation should result in the reduction of fixed overhead costs, and therefore increased profitability. Turnover for 1986 was £2.7m (£1.8m). Interest payments were £148,000 (£102,000) and tax took £312,000 (£111,000). A final dividend of 1.13p net is proposed, as forecast in the flotation prospectus. comment The death rate may be static but that presents few problems for the expansion of Hodgson.

A few years ago underwriting was very much a family affair, but as the amount of money spent on funerals has declined more companies have come up for sale. Hodgson and others have therefore been able to buy up competitors and then introduce classic economy of scale policies. This is one reason for the £1.2m range, putting the shares at 196p, down 1p, on a prospective p/e of 22. The high rating will put some investors off but the shares, which traded at just 83p when the company was floated last June, represent reasonable value for those prepared to take the long view.

Babcock expansion

Babcock International has acquired, through its La Teledynamique subsidiary, La Societe Des Cables IRI, Mene, the principal supplier of brake cables and clutch cables for Renault and PSA in France and also clutch cables for VW Germany. The deal was worth between £2m and £3m. La Teledynamique, a leading automotive parts manufacturer, is a member of the Aeco Controls Group, part of Babcock's North American operation.

The recent rights issue announced by United Guarantee (Holdings) was taken up to the extent of 11,980,147 shares (92.27 per cent). The balance was placed with institutional clients of Lyddon & Company.

Eurotrust bids for Gen. Funds

F. & C. Eurotrust is making a contested bid for the General Funds Investment, an investment trust more than twice its size. General Funds ordinary shares will be valued at their formula asset value and Eurotrust is offering ordinary shares valued on a similar basis and priced at a premium of 4 per cent. A cash alternative values the ordinary shares at 96.2 per cent of their fair and preference shares at 100p each. Eurotrust holds a 14.8 per cent stake in General Funds, acquired in November. Mr Patrick Crickton, Eurotrust chairman, said the acquisition would continue the recent rationalisation of the investment trust industry. He said investment trusts were underinvested in Europe. Eurotrust intends to sell General Funds' non-European investments and reinvest the proceeds in Europe.

General Funds urged shareholders to take no action. Eurotrust's shares closed at 295p, down 10p. General Funds' ordinary shares closed up 4p at 226p and the convertible 2p higher at 255p. General said: "No rationale has been put forward for this attempted fund-raising exercise by Eurotrust." It added that the cash offer was inadequate and that shareholders would not want to exchange shares in an international investment trust for shares in a specialist trust.

Eurotrust, managed by Foreign & Colonial Management, had net assets of £32.1m on June 30. All its investments are in Europe, with about 2.8 per cent in the UK. General Funds had net assets of £72.6m on July 15. About 11.1 per cent of its fund was invested in Europe, with the UK and Japan accounting for the largest share of its remaining investments. General Funds' sister trust, Investing in Success, is resisting a takeover from Panfida Capital, an Australian Group.

Clarke Hooper advances 22%

ON A turnover ahead by 41 per cent to £5.04m, the Clarke Hooper sales promotion consultancy group lifted its profit by 22 per cent from £267,000 to £485,000, for the half year ended October 31 1986. But in the previous period there was an added £67,000 exceptional credit, making the pre-tax profit £504,000. Earnings moved up to 4.28p (3.45p) and the directors meet this month to discuss their promise of an interim dividend of 1.5p net. The company's shares were placed on the broader range of marketing services.

The directors said prospects remained good for growth and 1987 would be an important year for expansion through acquisition. The wider developments would be through the purchase of established businesses which must offer high added value services and have strong management. The objective remained to ensure continued successful growth for Clarke Hooper Consulting and to develop a party's shares were placed on the broader range of marketing services.



Free State Consolidated Gold Mines Limited

Incorporated in the Republic of South Africa. Registration No 05/28210/06. Issued Capital: 116 179 121 shares of 50 cents each.

Report of the directors for the quarter ended December 31 1986

The following are the results of the company and its wholly-owned operating subsidiary, Free State Consolidated Gold Mines (Operations) Limited.

Table with multiple columns: OPERATING RESULTS, FINANCIAL RESULTS, METALLURGICAL SCHEME-continued, SHAFT SINKING, DEVELOPMENT-continued, NORTH REGION, SOUTH REGION, DEVELOPMENT, DIVIDEND, CAPITAL EXPENDITURE COMMITMENTS, PRODUCTION, NORTH REGION, SOUTH REGION, METALLURGICAL SCHEME, SOUTH REGION, PRESIDENT BRAND MINE. Includes various financial metrics like turnover, profit, and production volumes.

Table titled 'DIVIDENDS ANNOUNCED' with columns: Company Name, Current payment, Date, Corresponding payment, Total last year. Lists dividends for John Beales, Centrovinc, Derby Trust, Dowty, Fitch Lovell, Thomas French, Gestetner, Hill & Smith, Hodgson, NS Intl, Louis Newmark, Symonds Eng, Wiggins Group.

PUBLISHING HOLDINGS PLC. Greig Middleton and Co. Limited announces that it has made application to the Council of the Stock Exchange, on behalf of the above company, to be quoted on the THIRD MARKET with effect from 26th January 1987. Particulars of the company will be available from Greig Middleton & Co. Limited on 23rd January 1987 and for 14 days thereafter. These details will also be available in the form of Exel Statistical Service Cards.

We are pleased to announce the following addition to our Foreign Exchange Management. AXEL P. ILLENSEER Vice President. His office will be located at 7, Princes Street London EC2P 2EN. MANUFACTURERS HANOVER The Investment Banking Group.

WELKOM GOLD HOLDINGS LIMITED. Registration No. 05/24464/06. and ORANGE FREE STATE INVESTMENTS LIMITED. Registration No. 85/05715/06. (Both of which are incorporated in the Republic of South Africa). The attention of shareholders of these companies is directed to the above report. London Office: 40 Holborn Viaduct, EC1P 1AJ. The Financial Group's quarterly results appear on another page in this newspaper.



# UK COMPANY NEWS

## Raymond Snoddy looks at Capital Radio and the company's plans for a stock market quote Floating into the City on the right waveband

A QUICK glance at the foyer of Capital Radio, London's music and general entertainment commercial radio station to be floated on the Stock Exchange next month, reveals a great deal about the nature of the company.

On one side there are the desks of the station's Job Finder Service for young people — actually a fully-fledged if rather unorthodox job centre staffed by the Man-Power Services Commission.

On the other, a shop selling tee-shirts and other products designed to make profit and emphasise the station's identity.

Surrounding both there is the sound of the latest pop music — Capital's main stock in trade which helps to attract a regular weekly audience of over 3m listeners.

The station's results over the past five years show in a similar way the effects of public service obligations sitting side by side with the pursuit of profit.

In 1982 Capital made pre-tax profits of £1.61m on a turnover of £15.74m and last year £1.71m on a turnover of £18.46m — a ratio of profit to turnover that declined from 10.2 per cent to 9.2 per cent over the period.

Apart from the volatility of advertising revenue the largest single factor determining Capital's financial performance

has been the special payments made to the Independent Broadcasting Authority (IBA) and the Treasury before normal company taxation.

Capital pays the IBA "primary rental" to cover the cost of the transmitters and regulation, and then "secondary rental" if profits rise above a certain threshold. Then in the past there has been a 40 per cent Treasury levy to be paid on profits after the IBA has had its cut.

All that is about to change and in a more deregulated environment Mr Nigel Walmesley, Capital's managing director, believes both Capital, the flagship of independent local radio (ILR) system, and commercial radio as a whole are in for a period of expansion.

Last April the Treasury levy was reduced to zero for radio stations and in September the IBA cut primary rental by a minimum of 24 per cent.

The changes will probably mean between £300,000-£400,000 extra profit for Capital in a full year.

In the longer term even more dramatic changes are under way.

A Government Green paper on the future of radio in the UK to be published in February significant measure of de-regulation is expected to advocate a



Mr Nigel Walmesley (left), Capital's managing director, who believes there is a period of expansion ahead for both the company and commercial radio as a whole, and Sir Richard Attenborough, chairman, who had to underwrite Capital's overdraft in the difficult early loss-making days.

Mr Douglas Hurd, the Home Secretary, has said the aim is to produce a blueprint to take radio into the next century.

The Capital managing director concedes that if the Government's proposals become law the station could face more competition but adds: "We will win more than we lose."

Capital, which began broadcasting in 1973, had its franchise renewed in 1984 and intends to apply again when the current contract runs out in 1988.

Throughout, its chairman has been Sir Richard Attenborough, the film producer and director who had to underwrite Capital's overdraft in the difficult early loss-making days.

About 25 per cent of the company shares will be on offer and the price is expected to value Capital, which also owns the Duke of York's theatre, in London, at about £13m.

No new money is being raised and corporate shareholders, which include Paul Ramsay Broadcasting of Australia, Dominfant Investments, Rediffusion Radio Holdings and Express Newspapers, will all give up some shares to make the flotation possible.

An undertaking to float was given to the IBA at the time of the last franchise application. Capital also wants to have the mechanisms in place should it

want to issue new shares in future to fund expansion.

Barclays de Zoete Wedd, the merchant bank handling the float, expects the main interest to come from private shareholders. More than 7,000 have already responded on a special phone line publicised on Capital programmes.

Nigel Walmesley says Capital is planning to expand its operations within the communications industry.

Later this year he wants to double to 20 hours a week Capital's second channel — CFM — the separate programmes broadcast each Sunday on its FM frequency.

CFM, and the possibility of broadcasting to more specialised audiences, is, Mr Walmesley believes, "a viable business wanting to be let out of the cupboard."

Capital is also keen to play a central role in the creation of Independent National Radio (INR), the planned national commercial channel expected to get the go-ahead from the Government.

The station would like to apply for the INR franchise with a consortium of ILR companies.

Acquisition of other ILR stations has not been ruled out and a move into independent television production is being actively considered.

The Cable Authority, which at present regulates the cable television industry with "a light touch" and a tiny staff, would be given the task of overseeing the commercial radio instead of the IBA.

Stations would have the right to own their own transmitters for the first time, barriers to sponsorship money would be lowered and a new "third tier" of community radio stations created.

Mr Walmesley, a former marketing director of the Post Office, believes "it is fundamental for the whole development of radio not only to have consistent policies through time but as between the different elements of the

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This advertisement does not constitute an offer to sell securities to any person in any jurisdiction. It is intended to provide information only and should not be relied upon as a basis for investment decisions. The information is intended to be read in conjunction with the prospectus for the securities being offered.

### CATALYST COMMUNICATIONS GROUP plc

(Incorporated in England, Registered No. 285262)

Catalyst Communications Group plc is the holding company for a marketing and media system group. The group's activities include public relations, advertising, publishing and television and radio broadcasting. The Group's offices are located in London and other major cities.

### INTRODUCTION TO THE THIRD MARKET BY BREWIN, DOLPHIN & CO.

**SHARE CAPITAL**

Authorised	Issued and fully paid
£200,000	£400,000
£ 3,000	

Particulars relating to the Company are available from the Registrar of Companies, London and may also be obtained during normal business hours by telephoning 01-252 1234.

23 January 1987

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. Application has been made to the Council of the Stock Exchange for the Ordinary Shares of 10p each in the Company to be traded on the Third Market. It is emphasised that no application has been made for the shares to be admitted to listing on the Unlisted Securities Market.

### ABELSCOT GROUP plc

(Incorporated in England under the Companies Act 1980 to 1917 with registered number 16605)

### INTRODUCTION TO THE THIRD MARKET by ALEXANDERS LAING & CRUICKSHANK

**Share Capital**

Authorised	Issued and fully paid
£400,000	£267,415

Particulars relating to Abelscot Group plc are available in the E3rd 3rd Market Service. Copies of the particulars may be obtained during normal business hours (9.30am to 5.00pm) by telephoning 01-252 1234.

Alexanders Laing & Cruickshank  
Ferry House  
7 Copple Avenue  
London EC2R 7BE

23rd January 1987

### Wiggins tops £0.5m and restores interim dividends

Wiggins Group, London-based motor retailer and property developer, raised its profits by £400,000 to £238,000 pre-tax in the opening half of the 1986-87 year.

In the light of the performance to date together with that anticipated for the rest of the year the directors are restoring interim dividends with a payment of 1.25p net per 10p share.

Turnover for the half year to September 30 1986 declined from £30.51m to £25.82m and gross profits slipped from £2.66m to £2.45m. Margins at this level, however, edged ahead

### Thomas French lifts profits 31% to £1.2m

A 31 per cent improvement in pre-tax profits, from £847,696 to £1.24m, was achieved by Thomas French & Sons in the year to September 27 1986.

Although sales for this Manchester-based curtain, drapery and electrical heating products maker fell from £26.53m to £26.22m, operating profits moved ahead to £1.24m (£985,400). Related companies added £1,800 (£42,000).

The dividend is held at 2.675p for the year, with an unchanged 1.725p final.

After tax, £885,000 (£769,000) and minority of £276,000 (£66,000), earnings worked through at £136,000 (£115,000) for earnings per 10p share up from 1.05p to 2.98p.

There were extraordinary debits of £21,000 this time, comprising profit on the sale of Lilly's Narrow Fabrics business and the loss on the sale of Thomas French & Sons (South Africa), including full provision against the proceeds of sale.

### Churchbury Estates advances to £2m

Churchbury Estates, property investment and development company, reported pre-tax profit up from £1.7m to £2m in the six months to September 30, 1986. Gross rental income remained steady at £2.7m for the period and property outgoings accounted for £248,000 (£253,000).

The directors reported that the Buckingham Estate in the Strand, London, was currently being revitalised and a further five properties were in the process of or about to be developed.

Interest received and other income fell from £36,000 to £8,000 and finance charges dropped from £877,000 to £770,000. After tax of £999,000 (£773,000), earnings per 1p share emerged at 14.52p,

### Centrovincial lifts interim

Centrovincial Estates, property investment and development company, reported interim pre-tax profits almost unchanged at £1.58m against £1.27m. It is raising its interim dividend from 5p to 3.25p.

Gross rental income for six months to end-September 1986 was £4.6m (£4.54m) and earnings per 20p share came out at 5.41p (5.44p).

The directors said that opportunities to improve income through refurbishment were being pursued where possible.

Net income was £2.8m (£2.72m) and there was a lower interest charge of £1.85m (£1.61m). Last time there was a provision of £150,000 on dealing

### John Beales rises 76% at midway

Increased activity throughout the group's operations boosted the earnings of John Beales by 76 per cent in the six months to November 30 1986.

Turnover of this manufacturer of men's socks, underwear and outerwear, which has also diversified into refrigeration equipment and electrical components, rose from £7.89m to £8.8m.

Profit before tax advanced to £882,000 against £342,000, while tax accounted for £36,000. There was no tax charge for the comparable period. Earnings per share came out at 14.3p (8.8p) net, and 13.9p (8.1p) fully diluted.

An interim dividend of 1.5p (1.5p) is proposed.

The directors stated that forward orders were excellent and although the sharp upturn in first-half profits was unlikely to be repeated, second-half earnings were expected to show a significant increase over that for the same period last year.

### BOARD MEETINGS

TODAY	
Intertec: AGS Research, Bruning, Turnbull Scott.	
Finma: Kuala Lumpur Kepong Berhad, Standard Securities.	
FUTURE DATES	
Intertec: Bromsgrove Industries	Jan 30
Dyson (J. and J.)	Jan 29
Finma: Grimsby	Jan 29
General Consolidated Inv. Tel.	Feb 11
Intertec: Johnson	Apr 1

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange and does not constitute an invitation to any person to subscribe for or purchase shares.

### CORTON BEACH PLC

(Incorporated in England under the Companies Act 1948 to 1987 Registered No. 675126)

**SHARE CAPITAL**

Authorised	Issued and fully paid
£4,912,111	£1,812,968

The business of Corton Beach Plc comprises four distinct trading divisions: Automotive Distribution, Speciality Foods, Textiles and Leisure.

Application has been made to the Council of the Stock Exchange for the grant of permission to deal in the Ordinary Shares of the Company in the Third Market. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars of the Company are available in the E3rd 3rd Market Service and copies may be obtained during normal business hours on any weekday (Saturdays and Bank Holidays excepted) up to and including 6th February 1987 from—

HESELTINE, MOSS & CO.  
Durrant House  
8-13 Chiswell Street  
London EC1Y 4YF

23rd January 1987

Although Third Market securities are traded on a recognised investment exchange, they may be dealt in irregularly or infrequently. Consequently, it cannot be certain that a price for these securities will be quoted at all times. Under certain circumstances these securities may cease to be quoted on the Stock Exchange, in such circumstances it may be difficult to obtain reliable information and to sell these securities. It should be noted that the value of Third Market securities can go down as well as up.

### BRITANNIA BUILDING SOCIETY

£150,000,000  
Floating Rate Notes Due 1996

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three months interest period from (and including) 22nd January, 1987 to (but excluding) 22nd April, 1987, the Notes will carry a rate of interest of 11 1/4% per cent. per annum. The relevant interest payment date will be 22nd April, 1987. The Coupon Amount per £10,000 will be £275.70, payable against surrender of Coupon No. 2.

Barclays Bank Limited  
Agent Bank

### Eglinton Oil & Gas P.L.C.

Greig, Middleton & Co. Limited announces that it has made application to the Council of the Stock Exchange, on behalf of the above company, for the ordinary shares and warrants of Eglinton Oil & Gas to be quoted on the THIRD MARKET with effect from 26th January 1987.

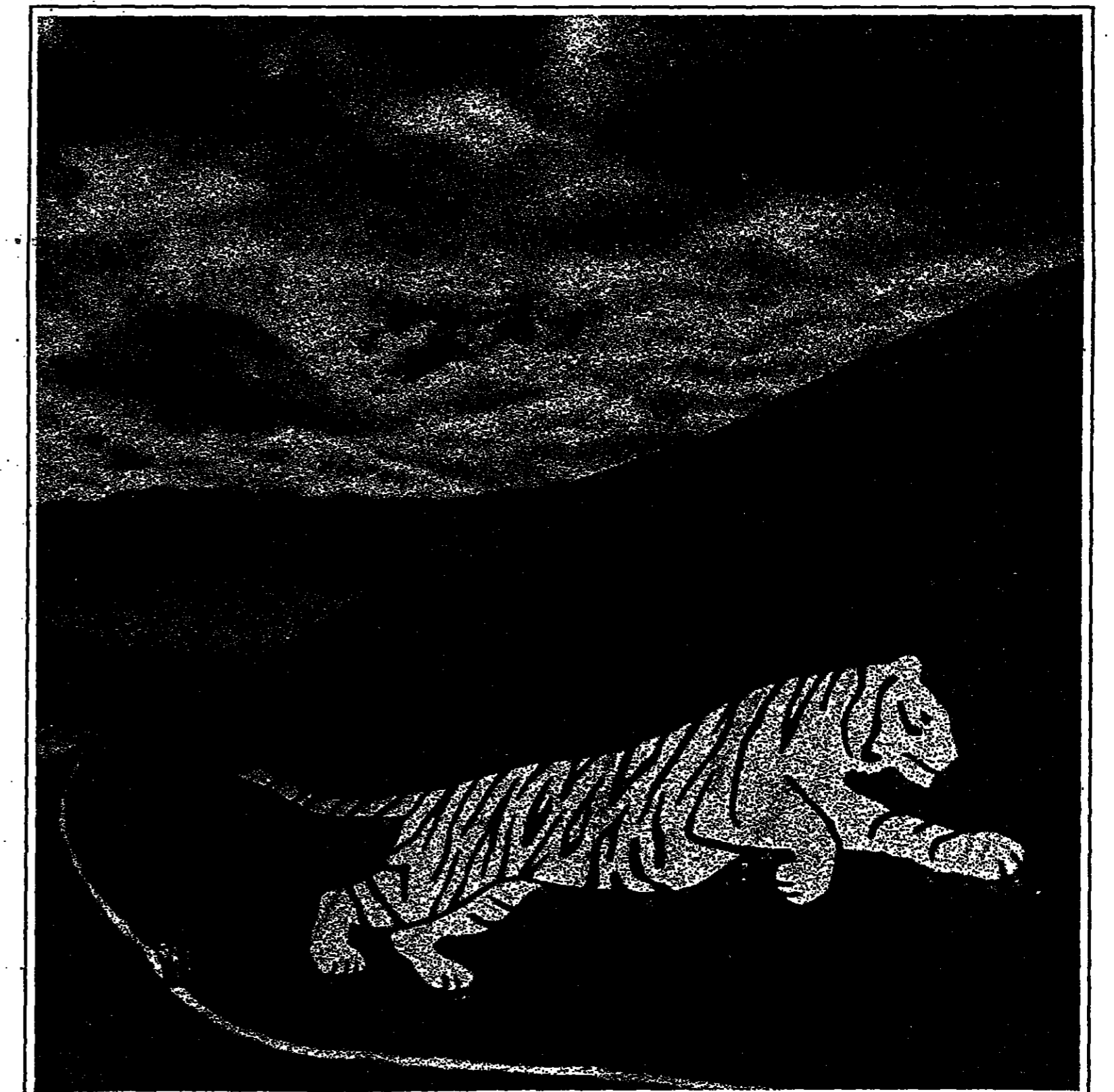
Particulars of the company will be available from Greig, Middleton & Co. Limited on 23rd January 1987 and for 14 days thereafter. Details of the company will also be available in the E3rd 3rd Market Service.

The ordinary shares and warrants of the company, which have previously been traded in London and Dublin under Rule 535 (5), will henceforth be traded in the Third Market in London, with a quotation being maintained in Dublin.

GREIG MIDDLETON  
Members of The Stock Exchange  
78 Old Broad Street, London EC2M 1JE  
Telephone: 01-402 0481 telex 887256

### I.G. INDEX

FT for January  
1,463,149 (+115)  
Tel: 01-625 5699



### How Esso did what the Romans didn't and the Saxons never tried.

Dig a little deeper into this story and its meaning will become clear. It started early in 1985 with a plan to run a pipeline from our Fawley Refinery near Southampton, to Seisdon, north-west of Birmingham.

As the crow flies, that's 130 miles. The route, however, was straight through the Marlborough Downs, the Cotswold Hills, and the Vale of Evesham.

There was a natural concern. It wouldn't have worried the Saxons, though. Or the Romans. They'd have carved through our national heritage, and heaped earthworks to last a thousand years.

Esso, on the other hand, did neither.

Every inch of the pipeline was buried, without a trace we'd been there. Topsoil, walls and hedges were all put back.

First, however, with the Trust for Wessex Archaeology we dug historically — helping to discover some marvellous finds.

Perhaps the most remarkable was a completely unknown Iron Age hilltop settlement near Cirencester.

The most bizarre, certainly, was the skeleton of a woman from Roman times, buried with her boots still on.

Many finds are now displayed in the museums of five counties, and documented in *The Past in the Pipeline*. We're also happy to record that for this Esso received the Illustrated London News archaeology award from the British Archaeological Society.

The Esso Midline Pipeline cost £40 million and, during construction, created over 1,000 jobs. Today it carries oil and petroleum products across country — safely, cleanly, economically and invisibly.

A true sign of our times.

For a free copy of our 25-page colour booklet, *The Past in the Pipeline*, written by the Trust, please write to The Public Affairs Department, Esso Petroleum Company Ltd, Esso House, Victoria Street, London SW1E 5JW.



Quality at work for Britain.

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UK COMPANY NEWS

Fitch Lovell rises 15% to £10.4m

Fitch Lovell, the food manufacturer and distributor, produced a 15 per cent increase in its interim pre-tax profits from £9m to £10.4m.

9.01p and directors declared an interim dividend of 3.5p, up from last year's 3.5p.

Fitch Lovell was continuing to strengthen its position as a major supplier to leading retailers and caterers, he said.

and compensated for some of the weaknesses on the distribution side. If the growth in manufacturing profits outpaced that of distribution in the first half, the position could be reversed in the second six months.

N. Zealand company takes stake in ILG

A NEW Antipodean name emerged in the City yesterday. Omnicoop Investments listed on the New Zealand stock exchange, has 7.3 per cent in International Leisure.

ILG said that it had met its new shareholder and relations were very amicable. "Their policy is to take long-term investment stakes in companies," commented Mr Peter Woodward, ILG's deputy chairman.

ILG is the second major travel operator, to acquire a New Zealand-based shareholder. Mr Ron Brierley's IEP holds a 17 per cent stake in Horizon.

Continuing businesses show £0.5m profit at MS

INCLUDING a loss of £866,000 from the discontinued businesses of Laurence Scott—disposed of in June 1986—MS International mechanical and electrical engineering group, suffered a pre-tax loss of £370,000 for the 26 weeks ended November 1 1986, compared with £1.2m profit previously.

Continuing businesses produced a turnover of £22.54m and pre-tax profits of £488,000 with all three operating divisions continuing to trade profitably.

Turnover included £24.9m (£32.12m) which included £2.4m from the Laurence business. The directors stated that historically the first quarter of the year had always suffered from low activity—recovered as the year progressed—owing to the capital-goods nature of the products. The loss before tax reflected the problems associated with that seasonal cycle together with the period of negotiation and handover to the new owners.

factory and the rewards of production of the Defence Equipment and System's programme were yet to be fully realised.

As a result the directors look forward with optimism and are maintaining the interim dividend at 0.5p—last year's final payment was 1.5p and pre-tax profits totalled £3m (£492,000 loss).

Including the discontinued sector there was a trading profit of £583,000 (£2.52m), but interest payable took £83,000 (£1.04m). Tax charges was £300,000 (£250,000) and after minorities £101,000 credit (£54,000) extraordinary profit of £4.81m—loss on sale of Laurence Scott—and including a transfer from capital reserves of £3.71m, the deficit came through at £1.57m, against £1.05m profit in 1985.

equipment companies experienced mixed fortunes because of irregular fluctuations in the pattern of ordering revenue equipment in the home market and a greater proportion of new capital installations overseas at competitive margins.

comment MS International's results were worse than had; they were unexpectedly bad, and if the share price fell only 5p to 8p, it was probably more because of the baffling presentation of the figures than any sense of confidence in the company's performance. The discontinued activities may have gone away, but their legacy is a dispute with the purchaser which has left MS (temporarily) with net debt back-up to 90 per cent of shareholders' funds. Nor have the continuing activities been a great source of solace, though an unprofitable South African contract and problems with a new factory for the mining equipment division apparently left the pre-tax figure 5m lower than it might otherwise have been. On present form, forecasts for the full-year figure are being halved from £5m to £2m, leaving the company looking accident prone and the shares well over-rated on a prospective p/e ratio of over 15.

Symonds' hopeful outlook

Symonds Engineering, which operates in a wide field of light engineering and machine tool manufacture, lifted its taxable profit for the six months to September 30, 1986, to £78,658 from £55,890, on turnover increased from £1.79m to £2.02m.

The directors, while encouraged by increased sales, reflected that the profits upturn left scope for improvement. Order books remained firm, however, and a satisfactory out-

come for the current year was envisaged. The interim dividend is unchanged at 0.5p.

COURTNEY POPE HOLDINGS has agreed to purchase 75 per cent of the share capital of W Potrafke (UK), a point of sale equipment company. Total consideration is £265,000. W. Potrafke has annual turnover of about £1m and pre-tax profits of £125,000.

Hill & Smith profit rises above the £2m mark

Hill & Smith Holdings, a steel stockholder and fabricator, reported record results for the third successive year and saw pre-tax profit exceed £2m for the first time.

On turnover that moved ahead from £27.4m to £29.4m in the year to September 30 1986 the company turned in profit up 24 per cent to £2.1m (£1.7m). The directors also announced a proposed 1-for-5 scrip issue. They commented that the current financial year had started well, with both turnover and profit for the first quarter reaching higher levels than for the corresponding

quarter last year. They said that the signs were that the current year would be one of continuing progress for the group. They expected to be in a position to declare and recommend dividends on the capital as increased by the proposed scrip issue at rates at least equal to the increased dividend rates recommended for last year.

Tax payable increased from £432,000 to £496,000 and profit attributable to shareholders rose from £1.2m to £1.6m. Earnings per 25p ordinary share worked through at 11.24p, up from last time's 10.15p. The directors proposed a final dividend of 3.9p (2.6p), making a total for the year of 4.2p (3.85p).

DERBY TRUST: Net assets per income share 306p (245p). Second interim dividend 4.3000p (4.5924p) making total of 9.1153p (8.3681p) for 1986. After tax at £495,400 (£422,500) earnings emerged at £1.05m (£988,294) equal to 9.1153p (8.3681p) per share.

POWERLINE International: Lloyds Bank (Branches) Nominees, acting for Helmut Riemer holds 816,000 shares (6.7 per cent). UNILEVER'S acquisition of Cusebrough-Ponds will not be referred to the Monopolies Commission.

ALLIED INSURANCE BROKERS GROUP plc. TRADING ON THE THIRD MARKET Share Capital. Authorised £400,000. Ordinary Shares of 10p each. Issued and fully paid £315,900.

THEME HOLDINGS PLC. TRADING ON THE THIRD MARKET Share Capital. Authorised £265,000. Ordinary Shares of 2p each. Issued and fully paid £197,171.

UNIT GROUP plc. TRADING ON THE THIRD MARKET Share Capital. Authorised £1,000,000. Ordinary Shares of 20p each. Issued and fully paid £810,000.

Improvement seen at Redfern National. Mr John Pratt, chairman of Redfern National Glass, told yesterday's annual meeting that production, in terms of both volume and quality, was showing a steady improvement.

The London Motor Conference. London, 17 February 1987. For information please return this advertisement, together with your business card, to: Financial Times Conference Organisation, Minister House, Arthur Street, London EC2R 8AX.

Export Development Corporation / Société pour l'expansion des exportations. NOTICE OF PARTIAL REDEMPTION TO THE HOLDERS OF C\$100,000 1 1/2% NOTES DUE DECEMBER 15, 1989 SERIES RC. Lists of note numbers for C\$1,000 and C\$10,000 denominations.



FT LAW REPORTS

Building law is not time-barred

KETTERMAN AND OTHERS v HANSEL PROPERTIES LTD AND OTHERS

House of Lords (Lord Keith of Kinkaid, Lord Brandon of Oakbrook, Lord Templeman, Lord Griffiths and Lord Goff of Chieveley): January 22 1987 THE SIX-YEAR period in which to start proceedings in respect of a house built with latent defects begins to run when the resultant damage comes into existence, not when it is discovered, and leave to amend the defence enabling it to plead limitation as from an earlier date than was originally believed available must be set aside if it was given on the basis of the court's misapprehension that the defence of limitation was not in fact raised.

LORD KEITH said that in 1975 the plaintiffs brought an action against the defendants in respect of five houses in Burgess Hill near Brighton. In the summer of 1976 they all began to show signs of structural damage. On May 27 1980 the houseowners commenced proceedings against the builder claiming damages on the grounds of breach of contract, and in part.

The houseowners applied for leave to join the local authority and the architects as defendants. On June 23 1982 an order was made joining them as defendants. The order did not state explicitly that the specially endorsed writ should be amended, and the architects as defendants refused to stamp the writ. The houseowners' solicitor returned to court on September 8 1982 and an order was made giving leave to amend the statement of claim. On September 9 the writ was re-issued but the local authority and the architects were not served with a copy, as they were the second and third defendants.

The result was that technically the writ was issued against the architects but they had never been properly joined as defendants. But having participated in the proceedings as defendants, they could not now take that point. Trial of the action began before Lord Fraser on November 23 1982. On December 10, counsel became aware of the House of Lords decision in Pirelli (1967) 2 AC 1, delivered the previous day. That case held that the date of accrual of a cause of action in tort for damage caused by negligent design or construction was when the damage came into existence, and not when damage was discovered.

Lord Fraser said: "There may perhaps be cases where the defect is so gross that the building is doomed from the start, and where the owners' cause of action accrues as soon as it is built. Such cases would be exceptional." Counsel for the local authority and for the architects perceived they might have a defence of limitation if the decision indicated that in a case of the present kind the limitation period began to run from an earlier date than had previously been thought to apply. They accordingly applied for leave to amend their defences.

The architects proposed to plead that time began to run from one of the following events: (a) submission of plans to the local authority; (b) defective construction and/or completion; (c) purchase by the houseowners; (d) settlement of foundations caused or contributed to by defective design and/or construction.

that where a person was to be added as a party under rule 6 (as was the present case), he did not become a full party until "(a) ... the writ has been amended ... and ... (if he is a defendant) has been served on him."

In Seabridge (1982) 2 QB 49 the Court of Appeal held that the amendment took effect when it was stamped in the Central Office. The plain language of the rule must prevail, and Seabridge should be overruled as wrongly decided. It followed that the architects were not validly joined as defendants until they lodged defences on October 6 1982, more than six years after damage to the fifth house occurred on September 9 1976.

The second issue was whether joinder of the architects was, for limitation purposes, to be related back to when the writ was originally issued. The House of Lords in Appeal held they were bound by authority to accept the relation-back theory.

Byron v Cooper (1844) 11 Cl & F 256, 579 constituted clear authority in the House of Lords against the relation-back theory. It followed that, contrary to the view taken in the Court of Appeal, the date of joinder of the architects did not relate back to May 27 1980 and it was wrong in that it disallowed paragraphs (c) and (d) of the proposed amendment on the ground of such relation back.

The third issue ("the amendment issue") was whether leave to amend so as to raise the defence of limitation should have been granted with regard to the whole of the proposed amendments. The Court of Appeal decided that irrespective of the relation-back aspect, paragraph (d) of the proposed amendments should not have been allowed. The Court of Appeal judgments on this issue did not canvass the principles to be applied in the exercise of the power to allow or disallow amendments.

Therefore, insofar as they purported to exercise their discretion afresh, their exercise of it was erroneous and capable of being corrected. The fourth issue was whether, assuming that leave should have been granted only in respect of paragraphs (a), (b) and (c), is to the effect of allowing a limitation defence to be pleaded on the "doomed from the start" basis, that defence succeeded. The architects' argument involved two aspects. First, it was maintained that the houseowners' cause of action accrued when they became owners of houses with defective foundations, in that they then suffered economic loss because the houses were less valuable.



Transvaal

WESTERN DEEP LEVELS

Western Deep Levels Limited. Financial statements for the year ended December 31 1986. Includes Operating Results, Financial Results, and Development sections.

ERGO

East Rand Gold and Uranium Company Limited. Financial statements for the year ended December 31 1986. Includes Operating Results, Financial Results, and Development sections.

S.A. LAND

The South African Land & Exploration Company Limited. Financial statements for the year ended December 31 1986. Includes Operating Results, Financial Results, and Development sections.

SOUTHVAAL

Southvaal Exploration and Mining Company Limited. Financial statements for the year ended December 31 1986. Includes Operating Results, Financial Results, and Development sections.

S.A. LAND—continued

Continuation of S.A. LAND financial statements. Includes Operating Results, Financial Results, and Development sections.

ERLANDSRAND

Erlandsrand Gold Mining Company Limited. Financial statements for the year ended December 31 1986. Includes Operating Results, Financial Results, and Development sections.

VAAL REEFS

Vaal Reefs Exploration and Mining Company Limited. Financial statements for the year ended December 31 1986. Includes Operating Results, Financial Results, and Development sections.

VAAL REEFS

Continuation of VAAL REEFS financial statements. Includes Operating Results, Financial Results, and Development sections.

VAAL REEFS—continued

Continuation of VAAL REEFS financial statements. Includes Operating Results, Financial Results, and Development sections.

VAAL REEFS

Continuation of VAAL REEFS financial statements. Includes Operating Results, Financial Results, and Development sections.

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VAAL REEFS

Continuation of VAAL REEFS financial statements. Includes Operating Results, Financial Results, and Development sections.

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

NOTES 1. ORE RESERVES At September 30 1986 ore reserves were estimated at a pay limit based on a gold price of R28000 (July 31 1985: R19000) a kilogram. Also shown at that date are ore reserves tonnage estimated at pay limits based on gold prices of R24000 and R32000 a kilogram to indicate the sensitivity of the ore reserves to the gold price variations. For these exercises the uranium price was held constant.

2. DIVIDENDS Attention is directed to an announcement published in conjunction herewith, relating to the declaration on Thursday, January 22 1987, of final dividends for the year ended December 31 1986.

3. DEVELOPMENT Development values represent actual results of sampling, no allowances having been made for adjustments necessary in estimating ore reserves.

LONDON OFFICES: 40 HOLBORN VIADUCT, EC1P 1AJ

SOUTHVAAL HOLDINGS LIMITED

THE AFRIKANDER LEASE LIMITED (Both of which are incorporated in the Republic of South Africa.) The attention of shareholders of these companies is directed to the report of Vaal Reefs Exploration and Mining Company Limited. The Free State Consolidated Gold Mines Limited quarterly results appear on another page in this newspaper.

Vertical text on the left margin, including 'sses at M', 'comment', 'London', 'ence', 'ruary 1987', 'SERIES RC', 'NK LIMITED'.



# Southvaal Holdings Limited

(Incorporated in the Republic of South Africa)

Registration No. 66/11806/06  
**PRELIMINARY PROFIT ANNOUNCEMENT FOR THE FINANCIAL YEAR ENDED DECEMBER 31 1986**

Financial Results  
 Subject to final audit, the income statement of the company for the year ended December 31 1986 and abridged balance sheet at that date, are as follows:

	Year ended 31.12.86	Year ended 31.12.85
<b>Income statement</b>		
Royalties received from Vaal Reefs Exploration and Mining Company Limited	404 172	314 240
Interest received	11 979	8 035
	416 152	322 275
Deduct: Administration and other expenses	2 706	1 902
Profit before taxation	413 446	320 373
Taxation	208 594	151 884
Profit after taxation	204 852	168 489
Transfer from general reserve	2 706	2 716
Dividends—No. 19 (Interim)	212 532	171 105
—No. 20 (Final)	86 590	62 400
	114 400	109 200
Decrease in retained profit	645	485
Retained profit brought forward	4 413	4 908
Retained profit	3 768	4 413
Earnings per share—cents	807	648
Dividends per share—cents	239	600
Number of shares in issue	26 000 000	26 000 000
<b>Balance Sheet</b>		
	Year ended 31.12.86	Year ended 31.12.85
Share capital	3 000	3 000
Distributable reserves	13 000	13 000
	3 768	7 113
	16 768	20 113
Represented by: Participation rights—at cost	3 000	3 000
Loan	5 776	6 287
Current assets	212 769	196 010
Current liabilities	204 790	188 194
Net current assets	7 979	10 828
	16 768	20 113

Dividends  
 Details of the dividends declared in respect of the year ended December 31 1986 are as follows:

	Dividend No. 19 (Interim)	Dividend No. 20 (Final)
Declaration date	July 17 1986	January 22 1987
Amount per share	389 cents	440 cents
Payable to members registered on	August 5 1986	February 6 1987
Payment date	September 12 1986	March 13 1987

**DECLARATION OF FINAL DIVIDEND No. 20**  
 On Thursday, January 23 1987 dividend No. 20 of 440 cents a share, being the final dividend in respect of the year ended December 31 1986 (1986: 420 cents), was declared in South African currency, payable on Friday, March 13 1987 to members registered in the books of the company at the close of business on Friday, February 6 1987. The transfer registers and registers of members will be closed on Saturday, February 7 to Saturday, February 20 1987, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about Thursday, March 12 1987. Registered members paid by the United Kingdom Registrars will receive their dividend in United Kingdom currency converted at the rate of exchange applicable on Monday, February 9 1987, less appropriate taxes. Any such members may, however, elect to be paid in South African currency, provided that the request is received at the offices of the transfer secretaries in Johannesburg or in the United Kingdom on or before Friday, February 6 1987. The effective rate of non-resident shareholders' tax is 15 per cent. The dividend is payable subject to conditions which can be inspected at the head and London offices of the company and also at the offices of the company's transfer secretaries in Johannesburg and the United Kingdom.

By order of the board  
**ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED**  
 Secretaries  
 per: R. S. EDMUNDS  
 Divisional Secretary  
 Head Office:  
 44 Main Street  
 Johannesburg 2001  
 (P.O. Box 61587  
 Marshalltown 2107)  
 and  
 Hill Samuel Registrars Limited  
 6 Greenocot Place  
 London SW1P 1PL  
 Johannesburg  
 January 23 1987  
 Copies of this announcement are being posted to all members at their registered addresses.

## UK NEWS

### David Lascelles on defensive moves by a potential takeover target

# Standard tries to smarten up its act

**STANDARD** Chartered Bank bears all the signs of a ship preparing to repel boarders. The measures announced yesterday to shake up the management structure of its sprawling global network and boost its profit performance are clearly designed to strengthen defence against attack.

The measures are being taken six months after Standard Chartered successfully fought off the £1.3bn takeover bid by Lloyds Bank with the help of well-heeled Far Eastern friends only to find itself at the centre of more speculation about its future and facing heavy loan losses in the Pacific region.

The bank's friends, Sir Y. K. Pao of Hong Kong, Mr Robert Holmes à Court of Australia and Tan Sri Khoo Teck Pust of Malaysia, who collectively bought 29 per cent in the rescue, joined the board (though Tan Sri Khoo later resigned after the National Bank of Brunei affair). All are experienced substantial paper losses from their investment, and must have been pressing for action to boost Standard's share price. It closed at 779p last night, compared with well over 800p at the time of the bid. However predictions that these "white squires" would seek to break up the bank into readily saleable bits to recoup their investment have not been borne out: Standard is still in one piece and seems set to remain so.

Whether these shareholders do with their stakes, Tan Sri Khoo has been offering his at 900p, the big threat that looms is of a renewed bid by Lloyds once the 12-month standstill required by the takeover code expires on July 19. Lloyds has made a point of saying that it is keeping its options open. "We are not going to have a defence unless investors see that we are deter-

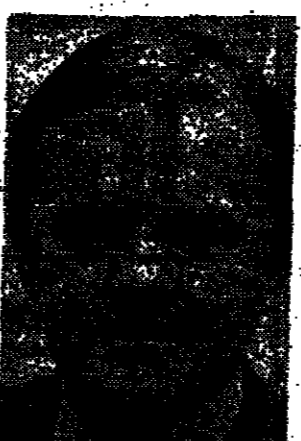
mined to improve our performance," said Mr Michael McWilliam, Standard's chief executive.

But as it strives to cement the loyalties of its friends, Standard's problem is that its 1986 results, due to be announced on March 28, will be distinctly disappointing. Mr McWilliam admits that the bank's exposure to the troubled Wah Kwong and Tung shipping empires, and to the collapsed Pan-Electric Industries group in Singapore "have knocked the stuffing" out of brokers' forecasts of £250m-£300m pre-tax. This suggests that profits will be little changed from the previous year's £268m — not a strong defence weapon.

But Mr McWilliam claims the figures will create the wrong impression. The underlying revenues generated by the bank are strong, he says, but the bank has had to make exceptionally large one-off provisions to "clean out" these bad debts.

With the big cost-cutting and efficiency drive launched yesterday, Standard hopes to achieve sharp improvements in its hitherto lacklustre earnings per share. About 170 jobs have been cut in London, and the new policy, Mr McWilliam says, is designed as much to save candle ends as to create new attitudes towards control of costs and efficient use of resources. "We are doing a Kremlin-style self-criticism," he says.

Whether these measures will be enough to smarten the performance of a group with £30bn in assets remains to be seen. But the results will be closely watched by Standard's shareholders. Mr McWilliam dismisses reports of boardroom rows with the "white squires" as nonsense and says his relations with them are normal. He also denies any intention of splitting off parts of the bank and selling them to local share-



Michael McWilliam determined to improve performance

holders, particularly the Hong Kong operation, which is one of the bank's largest. "We have a large banking group which we are not in the business of dispersing," he said. "It does not even make sense to incorporate our branch in Hong Kong."

However, he does hold out the possibility of changing the proportionate ownership of parts of the bank. This would mean selling off a stake to other investors. An operation of this kind took place recently with Union Bank, Standard's Call-form subsidiary, which sold preference shares to US shareholders to finance Union's acquisition of a bank in neighbouring Arizona. Mr McWilliam also mentioned Chartered Trust, the bank's UK finance house, as a possible candidate for this treatment.

Standard has listed its shares on the Tokyo stock exchange, where Japanese shareholders now hold about 1 per cent of the equity. Mr McWilliam is keen that the measures be taken as visible signs that Standard is doing

something to improve its performance. But the announcement made no immediate impact on the market yesterday where the share rose 7p. Stock analysts said Standard would now have to deliver the goods it had promised, and doubts would remain about the loyalty of its biggest shareholders until then.

● In the Standard Chartered reorganisation Mr Alan Ozlich has been appointed an executive director, with responsibility for the international treasury, trading and eurocurrency operations of the group; he also has responsibility for Mocatta and Scrimgeour Asset Management. Mr David Millar, who has overall responsibility for commercial banking, has been appointed senior executive director.

Mr Robin Bellie has resigned his executive responsibilities due to ill-health, but will remain on the board as a non-executive director. Mr Richard Stein, executive director, is to assume wider responsibilities as executive director, finance and administration.

In addition to the executive directors, two newly appointed senior general managers will join the executive committee. They are Mr Bill Brown, who returns from Hong Kong to London to assume responsibility for the Asia Pacific Region upon the retirement of Mr Ralph Winton; and Mr Alan Wren, at present general manager, Africa, who will in addition take overall responsibility for the Middle East/South Asia region and for Standard Chartered Export Finance.

Mr Patrick Macdonald (chief executive, Standard Chartered Merchant Bank), who is already a member of executive committee, will assume overall responsibility for the UK, Chartered Trust and merchant banking.

## Nappy producer to open factory in N Ireland

By Fiona McEwan

**SWADDLERS**, a leading UK supplier of disposable nappies, is to open a factory in Antrim, Northern Ireland, creating 30 jobs over the next three years.

The factory will supply both the Republic of Ireland and Northern Ireland, a market worth about £1m a year. The £2,000 sq ft plant is to be set up under licence from the Industrial Development Board for Northern Ireland.

Swaddlers, established in Gateshead, Tyne and Wear in 1984, produces Carea and Benny Babe brands and supplies own label disposable nappies to several leading retailers, including Marks and Spencer, Waitrose and Sainsbury.

The plant underlines rapid growth in the disposable nappy market in Britain and Ireland, where the traditional tery nappy still provides strong competition.

## CAA to review air competition

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE CIVIL Aviation Authority is to review with airlines, airport authorities and air transport users the way it deals with anti-competitive behaviour by airlines.

The review has arisen because of an attempt last year by the independent Britannia Airways to limit the extent to which soon-to-be-privatised British Airways could participate in the marketplace.

Britannia did not succeed, but Mr John Moore, the Trans-

port Secretary, thought the case raised issues worth further consideration.

These include the adequacy of information available on airlines' trading practices, costs and pricing policies; the need to establish more precise criteria for determining what constitutes anti-competitive behaviour; and whether existing licensing procedures are adequate.

Mr Christopher Tugendhat, CAA chairman, said: "How to

define and deal with anti-competitive behaviour is a problem which increasingly faces regulatory authorities all over the world."

When the authority agreed to undertake this consultation, his department therefore saw it as a further step for securing the interests of both airlines and air transport users.

The department's chief executive, Mr Michael Cresswell, said: "We will be looking at the way in which the CAA deals with anti-competitive behaviour."

## Isle of Man in S African exports row

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

THE Isle of Man Government was yesterday trying to limit the damage done by a report that it had discussed with South African Industrial Development Corporation (IDC) how to use the island's freeport as a sanctions-busting back door to European markets.

The report, in The Independent, said discussions had taken place between the IDC and Dr Edgar Mann, then head of the island's government, and Mr John Webster, the island's chief

economist.

The idea was to "launder" South African goods by using a Swiss-registered company to ship them to the freeport, and then re-export them as Isle of Man produce.

Mr Miles Walker, who succeeded Dr Mann as chief minister in last November's House of Keys election, said: "In 1985 a meeting took place because they asked to see us. We answered their questions and never heard from them with South Africa."

again. Had they come back to us with the proposals reported by The Independent, they would have been totally unacceptable."

In any event, Britain would have had a say.

Tynwald, the island's parliament, is officially opposed to apartheid. Although it is not publicised, all marketing and industrial development staff are under instructions never to initiate commercial contacts with South Africa.

**BOOKS OF MEMORANDUM**  
 to the Members of

**Debutante Promotional N.Y.**  
 6145 Guaranteed Debutantes Nov 1986

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Debutante Book No. 6145, 1986 under which the above designated Debutantes were issued, 500,000 copies of the book will be distributed to the following designated members, who have been listed in the Debutante Book No. 6145, 1986 (as per the table on page 1 of the Debutante Book No. 6145, 1986) on the following dates:

NAME	DATE	NAME	DATE
ADAMS, MRS. J. H.	1987	SMITH, MRS. J. H.	1987
ALLEN, MRS. J. H.	1987	SMITH, MRS. J. H.	1987
ANDERSON, MRS. J. H.	1987	SMITH, MRS. J. H.	1987
...	...	...	...

The Debutante Book No. 6145, 1986 is a book of names of debutantes who are to be registered for the Debutante Book in accordance with Section 2.1 (a) of the Debutante Book No. 6145, 1986.

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### ELECTRONIC DESIGN TEAMS

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Indy (Electronics) Scotland Ltd, a subsidiary of Indy Electronics Inc. of Manteca California, the largest assembler of integrated circuits in the USA.

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The 9000 square metre plant at Irvine incorporates the first flow-line production process in Europe using latest robotics technology.

Irvine was chosen by Telex Computer Products Manufacturing Ltd, as their first European base for the manufacture of computer and peripheral equipment. It is a subsidiary of the giant Telex Corporation of America.

You guess. We're keeping our address under our hat. DIAL 100 AND ASK FOR FREEFONE IRVINE. Contact: Mike Thomson, Irvine Development Corporation.

The subsidiary of SCI Systems Inc., the Alabama-based manufacturer of computers and electronics components specialises in sub-contract assembly of electronic equipment.

The company has also installed the most modern independent test-lab facilities for electronics.

**NEW TOWN SCOTLAND**

**NEW HORIZONS FOR INDUSTRY**



IN THE late 1970s, one of IBM's oldest and best known products, the office typewriter, seemed to be nearing the end of the road. The world market was entering secular decline, low-cost competitors were springing up all over the Far East, and the golf ball head in IBM's venerable Selectric models was losing ground to newer technologies such as the daisy wheel printer.

IBM could have quit the business, moved production offshore or bought machines from other suppliers and sold them under its own name. Instead, after 18 months of intensive internal debate, it decided on a bold plan to get back in the market by renewing its product range and production techniques from the ground up.

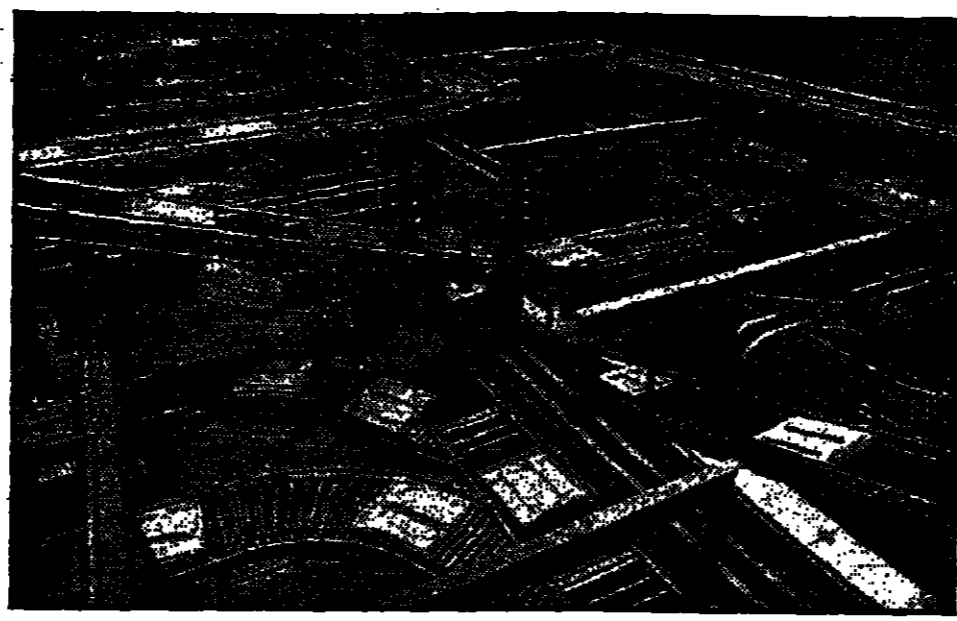
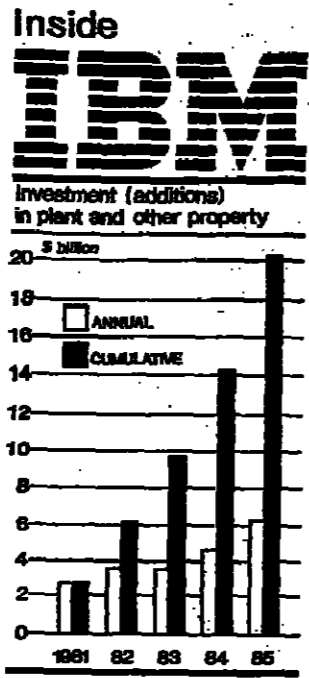
The fruits are strikingly embodied in a sprawling 4m sq ft plant in Lexington, Kentucky. In the past few years, IBM has spent \$350m there to replace highly labour-intensive assembly lines with one of the most extensive automated production complexes anywhere in the US.

The plant, housing batteries of robots and 24 miles of conveyor belt, is the showpiece of a massive drive by IBM to become the industry's low-cost quality producer, able to hold its own against the best the Japanese have to offer. In pursuit of that goal, IBM has spent \$200m on capital investment worldwide in the past five years, much of it on automated factories.

But whether the sweeping transformation of the factory floor at Lexington was necessary—or commendable—remains unclear. Not only has the sheer scale of IBM's investment proven a two-edged sword, but its experience suggests that the key to improved manufacturing efficiency lies as much in a clear-sighted approach to product development as in automating the production process.

Many of the results at Lexington are certainly impressive. The time needed to make a typewriter has been cut to just over an hour from the four hours taken by manual assembly. Maximum output has been doubled to about 1.4m units a year yet the line requires only 2,000 workers, down from 6,000 under the old system. Labour and overheads have been reduced to 25 per cent of production costs from 52 per cent in 1982.

As a consequence, IBM has been able to cut the US list price of its new Selectric electronic typewriter to \$1,800, compared with \$2,800 for the top model in the old Selectric range. Quality and reliability are also said to have improved substantially. In 1986, the first full year after the launch of



The hungry beast of Kentucky. Moulded parts for IBM products are transported in bar coded pallets via an overhead conveyor system at the company's Lexington plant

## Why Big Blue staked \$350m on a 44-furlong sprint at Lexington

Guy de Jonquieres examines the company's bold move to get back into the typewriter race

IBM will not give current production levels, but executives acknowledge that keeping it adequately loaded has been something of a struggle since the US consumer market weakened. To keep it busy, the company has had to search for production which could be transferred from other plants.

Mr Frank Metz, IBM's chief financial officer, says the plant made money last year, thanks to a cost-cutting drive since 1985 which has lowered its original breakeven point by 25 to 30 per cent. "Still, 30 per cent less than a very large number is still a very large number," says Mr Metz, who declines to forecast whether Lexington will be profitable this year.

Some independent experts argue that IBM also computerised more operations than was really necessary. "There's an awful lot of overhead. They may be doing a lot of things that aren't really useful in reducing manufacturing costs," says one automation consultant who has toured the plant. IBM rejects such suggestions.

IBM's current models, it says typewriter sales broke all records. As well as being IBM's main US production centre for typewriters, computer keyboards and other supplies such as ribbons, the plant makes low-end personal computer printers. Until a few years ago, IBM did not bother to compete in this market but has entered it successfully by taking advantage of the economies of scale and more flexible product mix made possible by the Lexington facility.

The production line, which was entirely designed by IBM, is highly versatile. The computers which control it can be reprogrammed within seconds to make any product with dimensions of up to 30 by 22 by 18 inches, weighing less than 75 lb and requiring vertical assembly.

However, the Lexington plant is a hungry beast. Conceived in the company's early 1980s, the problem was meeting buoyant demand for its products. It needs to be fed large volumes of throughput to cover its high fixed costs. Its breakeven point is almost 1m units a year.

But Mr Heinz Friedrich, its vice president of manufacturing, agrees that large-scale automation is not always necessary for increased manufacturing capacity. He says that if he had to start again, he would proceed on a more cautious step-by-step basis. Gradually installing "islands" of automation, though possibly more expensive in the long run, would have allowed more flexibility to adjust to fluctuations in volumes, he says.

Nonetheless, IBM believes that the underlying philosophy which it brought to the project was right. From the outset, it took the view that the way a product is designed is at least as important as the methods used to assemble it. To design its latest typewriters it brought together its development and production engineers with instructions to make as easy a job as possible.

Each of the latest machines contains only 900 parts, one third the number of the old Selectric. A far higher proportion is also standardised. The new typewriters have only 11

parts not used in other products, enabling IBM also to use the same basic design for its low-end printers. Simpler design has greatly speeded up assembly. The key board of the latest typewriters requires no screws (the old Selectric needed 65) but clips together. This has helped reduce adjustments in the final assembly stage from 121 to six. Customers can also add special functions to their typewriters simply by plugging microchip modules into them.

Another result of IBM's emphasis on "design for manufacturability" is to avoid the need for highly complex automation. Though some of the equipment at Lexington uses highly sophisticated technology, such as optical recognition devices to check on assembly, the individual operations performed are fairly straightforward.

By using so many interchangeable components, the company has also been able to drastically reduce its inventory levels. For example, it used to hold up to 90 days' worth of components required to make printer platens. Now,

it needs to carry only eight hours' worth. Overall, the Lexington plant holds 50 to 70 days' worth of inventory. The company would like eventually to reduce that to 16 hours or even less. "We like to talk about real-time deliveries, rather than just-in-time," says Mr Dave Ellman, senior automation consultant at the plant. But IBM's rate of progress will depend as much on its suppliers as on its own efforts.

IBM has already invested a lot of time and money to rationalise its subcontracting arrangements worldwide. At Lexington, the number of outside suppliers has been trimmed from about 700 for the old Selectric range to just over 100. The goal is to get down to as few as 50.

In two main criteria are geographical proximity—it favours suppliers within a 300-mile radius of Lexington—and quality. Major suppliers must be prepared to undertake their own quality control following procedures laid down by IBM.

In return the company is prepared to award them contracts of six months or more, instead of ordering parts by the basket as previously. At IBM's request, several suppliers have begun bar-coding parts, so that they can be "read" by machines at the Lexington plant.

Its policy has paid dividends. More than 95 per cent of the electronic cards used in its typewriters and printers are now satisfactory, compared with 70 to 75 per cent previously, and 10 per cent of sub-contractors have achieved "zero-defect" status.

The new typewriters are designed to need repairs no more than once every four years, compared with once a year for the old range.

Many of the concepts and methods pioneered at Lexington have been adapted for use in other IBM plants, including its printed circuit board factory at Austin, Texas, and its European personal computer centre at Greenock, Scotland.

However, with its capital spending budget under pressure, the company's near-term priority will be to continue to squeeze better returns out of the automation it already has, rather than to embark on massive new investments. Mr Metz says of Lexington: "I think that that investment will prove out in time. We're glad to have it. There's a lot we can do with it. But it's not going to be easy—hasn't been and won't be."

The next article in this series will appear on the Management Page next week.

Carton maker gets new box of tricks

WADDINGTON CARTONS of Leeds, UK, has speeded up the design and estimating processes involved in making folding cartons. It is using a computer-aided design system from Mimosex UK of Stockport.

This is believed to be the first UK-developed system of its type to be sold and it works in unison with a carton sample cutting machine from Kongsberg, a Norwegian automation company. The IPDS (Interactive Packaging Design System) allows users to design the most complicated cartons using colour graphics, and to detail cutting, creasing and perforation on a high definition colour monitor via an IBM personal computer.

WORTH WATCHING

Edited by Geoffrey Chappell

Military thinking on Civvy Street

A VERY fast digital signal processor (a specialised computer) designed originally for military use is to be made available commercially by Microsystems Services under an agreement with the machine's developer, Marconi Radar Systems. Both are UK companies.

Originally designed for radar processing, the XN-10 unit is likely to have applications in areas where very rapid results are needed, as in image and speech processing in "real time" and in telecommunications. In its basic form, XN-10 can carry out 16m decimal calculations a second. Several of these machines can be connected together if higher speeds are needed.

CD-ROM: Toning down the euphoria

A NEW report from Market Intelligence Research Company (MIRC) of Palo Alto, California, says that although compact disc read-only memory (CD-ROM) will ultimately prove important (there are already 105 companies licensed worldwide by Philips) the sales of CD-ROMs, early predictions of sales have to be conservative. CD-ROM is the system by which information can be carried on and read from a compact disc.

MIRC points out that predictions since 1984 have so far been unrealistically optimistic. There have been difficulties in marketing such initial markets as when such markets are likely to become firmly established. Other barriers have included confusion of CD-ROM with other optical media, satisfaction with existing publishing technologies and concern over copyright protection.

The research company believes that the sales of CD-ROMs by 1992 will be about \$1.2bn.

CONTACTS: Marconi Radar Systems: UK, 01474 41111; USA, 415 352 8200. Mimosex UK, 061 477 3419. Burndett Electronics: London, 317 1717.

(Advertisement)

# DKB ECONOMIC REPORT

January 1987 - Vol. 16, No. 1

## Stagnation in manufacturing, strength in service industry realign employment structure

On October 31st, Finance Minister Kiichi Miyazawa and U.S. Treasury Secretary James Baker announced that they had reached an agreement for continued cooperation in stabilising the current yen-dollar price.

As a result of this agreement, the Bank of Japan cut its discount rate to a record low of 3 per cent from 3.5 per cent at the end of 1986. Moreover, the Diet passed a 1986 supplementary budget featuring ¥450 billion in additional government bond issues to finance public works projects.

Although these moves will certainly serve to reinforce domestic business, they are primarily intended for international cooperation. The timing of these actions—following the international monetary conferences at the end of September and early part of October—underscores this basic objective. The fundamental aim of this agreement is the expansion of business for both Japan and the U.S. as well as correction of the current trade imbalance.

The U.S. real economic growth rate seems to show a slight improvement in the 3rd quarter, reaching an annual rate of 2.8 per cent as compared with the 0.5 per cent mark in the 2nd quarter. The figures are, however, strongly influenced by a special factor: the availability of low interest loans during this time encouraged a rapid increase in automobile sales. Excluding this factor reveals a general weakness in overall economic growth with a widening gap in net export.

Furthermore, the situation is likely to continue despite the recent positive signs due to the dollar's depreciation, declining oil prices, and cutbacks in interest rates. Aggressive business expansion will be subject to the following restraints: 1) the tax reform will initially result in a real tax increase during the first half of 1987. Even though corporate taxes will be reduced as of July 1987, the abolition of former tax breaks will go into effect in January of

the same year. 2) The fiscal policy in 1987 will be largely directed toward reducing the deficit.

**Manufacturers suffer**

The discussion of recent changes in Japan's overall economic picture must begin with a consideration of the export/import situation, the area most directly influenced by the strong yen. Export volume at the first half of 1986 decreased by 0.2 per cent from the corresponding period of the previous year and in October, it dropped 1.2 per cent. Imports, on the other hand, rose 17.6 per cent during the first half of the year and continued to expand at a rate of 17.3 per cent in October, although the import of gold for commemorative coins lent special impetus to the increase during this period.

The general situation in the corporate sector is still characterised by stagnation. One distinctive feature, however, is the contrasting effects the strong yen and cheap oil prices have had. Manufacturing sectors have suffered while non-manufacturing sectors have benefited from these factors.

This can be illustrated in the first instance by reviewing the profits of the various sectors. Manufacturers have projected a decrease in recurring profits of 20.1 per cent for FY 1986 against the previous year, while the non-manufacturing sector, excluding electric power and gas, expects a slight increase of 0.5 per cent. (Estimates are drawn from the August report of the Bank of Japan.)

Investment patterns further highlight the contrasting circumstances of the manufacturing and non-manufacturing sectors. Orders received for machinery are the leading indicator for plant and equipment investment. A review of this factor in the private industries, excluding shipping and electric power companies, reveals a general decrease of 2.5 per cent during the April to June period and 2.1 per cent during the July

to September period (year-to-year basis). Orders by the manufacturing sector decreased 0.7 per cent and 0.8 per cent respectively, while the non-manufacturing sector recorded an increase of 7.1 per cent and 6.7 per cent respectively.

With this background, it is now possible to examine the effects upon employment which have resulted from the yen-dollar agreement. The ratio of effective labor demand to effective supply is slowly declining reflecting the shrinking job market in the manufacturing sector (0.8 in July to September 1986) and the same ratio in the non-manufacturing sector recorded an increase of 7.1 per cent and 6.7 per cent respectively.

These statistics dramatize the negative side of the employment environment. Yet, even though the number of employees in the manufacturing sector shows a 0.7 per cent drop in the April to June period and a 0.2 per cent decrease in the July to September period, the non-manufacturing sector actually shows a 2.6 per cent and 2.9 per cent increase for these respective periods (year-to-year basis).

It is noteworthy that the absolute number of employed people is showing gradual increases for the above referenced periods of 1.7 per cent and 2.0 per cent respectively, reflecting the growth of employment opportunities in the non-manufacturing sector. Unlike typical policies in Western countries which involve direct actions including layoffs, Japanese business generally try to adjust through such measures as overtime and bonuses. 2) Employees who lost their jobs in the manufacturing sector gradually shift to the non-manufacturing sector such as service industries.

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## Company Notices

### TRANSVAAL GOLD MINING COMPANIES

ADMINISTERED BY ANGLO AMERICAN CORPORATION

FINAL DIVIDENDS—FINANCIAL YEARS ENDED DECEMBER 31 1986

On Thursday, January 22, 1987 dividends were declared in South African currency on the following companies at the close of business on Friday, February 6, 1987. The dividends are payable to the registered shareholders of the companies at the offices of the Registrar of Companies, 111 South Street, Johannesburg 2001, on or after Saturday, February 7, 1987, both days inclusive, or at any other place specified in the notices of the Registrar of Companies or on or after Thursday, March 12, 1987, Registered office of the companies, 40 Lombard Street, London EC3N 3JF, United Kingdom. Dividends are payable at the rate of exchange applicable on the date of payment. Dividends are payable in South African currency, provided that the recipient is not a resident of the Republic of South Africa. Dividends are payable in sterling to the registered shareholders of the companies and also at the offices of the companies' transfer secretaries in Johannesburg and the United Kingdom.

Name of company each of which is incorporated in the Republic of South Africa	Dividend	Rate of dividend per share
Standard Gold Mining Company (Registration No. 7401/477/00)	9	75 cents
Anglo American Corporation (Registration No. 7401/477/00)	91	47.5 cents
Val Reek Exploration and Mining Company (Registration No. 051735/00)	61	1200 cents
Anglo American Corporation (Registration No. 57/223/00)	50	335 cents

By order of the boards of directors of the companies:

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
 Registrar of Companies  
 111 South Street, Johannesburg 2001  
 Johannesburg 2001

London Office:  
 40 Lombard Street, London EC3N 3JF

## Public Notices

### SCOTTISH AGRICULTURAL INDUSTRIES PUBLIC LIMITED COMPANY

A Petition was presented on December 15 1986 to the Court of Session by Scottish Agricultural Industries Public Limited Company, a company incorporated under the Companies Act and having its registered office at 27 Bevilston Terrace, Edinburgh EH4 2BT craving their Lordships inter alia (a) to order a winding up to be held of the said company and (b) to order that the capital of the Petitioners other than Imperial Chemical Industries PLC or its nominees for the purpose of considering and if thought fit agreeing with or without modification to the Scheme of Arrangement set out in the Appendix to the said Petition, and (c) to sanction said Scheme of Arrangement.

By interlocutor dated December 18 1986, the Lordship of the said court ordered that the winding up be convened for the purposes stated above. The said winding up was duly held and resolution approving the said Scheme of Arrangement was passed at the said meeting and the said Scheme of Arrangement has been reported to the court.

The following interlocutor in the said Petition:

Edinburgh January 20 1987

The Lords on the petitioners' motion appoint the petitioners to give notice of the proposed Scheme of Arrangement by advertisement once in the Edinburgh Gazette and once in each of the Standard and Financial Times and to sign and deliver to the court a full and complete copy of the said Scheme of Arrangement, if so advised, within 14 days after such advertisement.

Donald M. Ross (PD)  
 Solicitors for the Petitioners  
 25 Chambers Street, Edinburgh

### Legal Notices

IN THE MATTER OF ECKINGTON FARMS LIMITED AND IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the order of the court in the above matter, which is being voluntarily wound up, was made on the 22nd day of February, 1987, to send in a full and complete copy of the petitioners' accounts and statements, their addresses and occupations, full particulars of their debts or claims, and the names and addresses of their creditors (if any), to the undersigned Brian Mills of 1 Wardrobe Place, Carr Lane, London EC3N 3JF, the Joint Liquidator of the said company, and, if so required by notice in writing from the said Joint Liquidator, to appear in person or by their Solicitors, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any dividend made before the date of the said order.

Dated this 23rd day of December, 1986.

BRIAN MILLS  
 Liquidator

DEPARTMENT OF TRADE AND INDUSTRY  
 INSURANCE COMPANIES ACT 1982

NOTICE OF APPROVAL OF TRANSFER OF BUSINESS

NOTICE IS HEREBY GIVEN under Section 5(5) of the Insurance Companies Act 1982 that the Secretary of State, having considered an application from Highlands Insurance Company for his approval of a transfer of certain general business to Highlands Insurance Company (UK) Limited, has approved the transfer.

Notice of the application was published in the Belfast, London and Edinburgh Gazettes on the 10th, 12th and 14th October respectively, and in the Financial Times and Daily Telegraph on 13th October 1986.

DEPARTMENT OF TRADE AND INDUSTRY  
 January 1987



THE PROPERTY MARKET By PAUL CHEESERIGHT

CITY OF LONDON FRINGE

Specialist businesses clamour for space

THE DAYS of cheap accommodation on the fringes of the City of London are disappearing fast. The more expensive the central area of the City becomes and the more vigorous the financial activity of the City becomes, the greater the interest in the areas immediately adjacent.

The smaller companies—the specialists, the consultants—which feed off the activity in the City are starting to flock into the areas surrounding the Smithfield meat market to the west, the Spitalfields vegetable market area to the east and the more obviously industrial St Lukes area of Hackney to the north.

These areas have in common a host of small properties. They are not of much interest to the financial institutions wanting 40,000 square feet or more.

In the postal district in which Smithfield is situated, there were 23 lettings last October, none of which individually accounted for more than 10,000 square feet, according to the Richard Saunders floorspace survey.

In another survey, soon to be published, Dron and Wright has calculated that 1.6m square feet of office space, either on the market, being built or with planning permission, is available.

But over half of this space is accounted for by two new buildings outside the immediate environs of Smithfield.

Similarly, in the postal district for Spitalfields, the greater part of the new space under development is taken up by large schemes. Still, Mr Barry Cox of Dron and Wright has noted that a lot of properties are changing hands around the market itself. And, like Smithfield, it is providing a home for small companies wanting to be owner-occupiers. But, he added, many property owners in the area are tending to sit tight, being courted by development companies and speculators.

In the Finsbury Square area, just north of the City border, rents are up to £30 a square foot and shelve away to £11-12 further out. In both the Smithfield and the Spitalfields areas rentals of £12 upwards are being obtained, against up to £50 a square foot in the prime inner City locations.

As the pressure for change increases, always assuming that the position of London as a financial centre is maintained, the prices of property and the level of rents demanded will inevitably go up as well.

A significant factor here will be the change in the Use

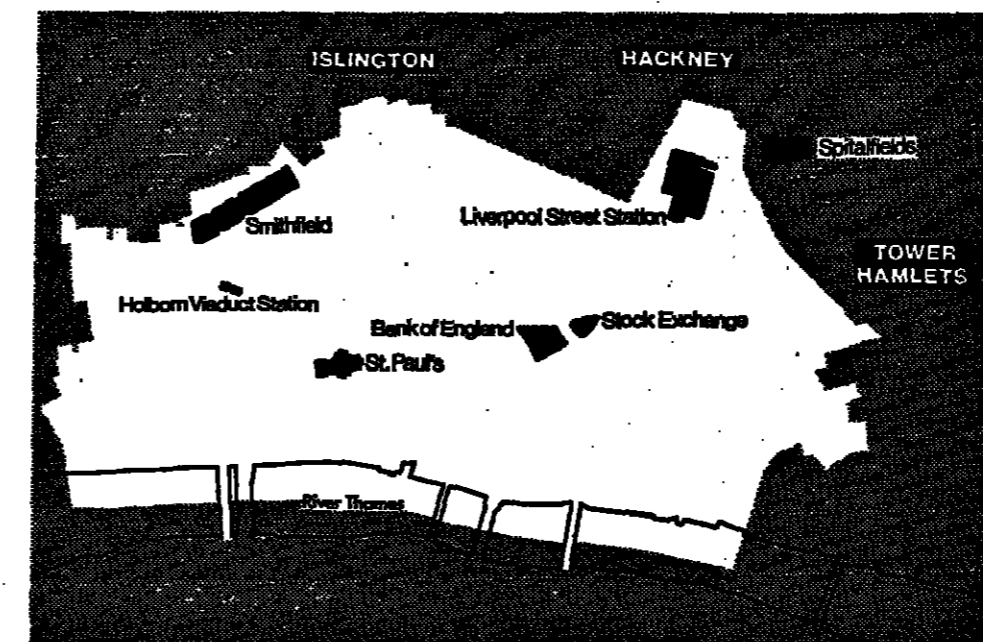
Classes Order soon to be announced by the Government. This will break down the rigid classification of land use between, say, office and industrial property, by permitting more mixed use. In the context of the City fringes this should mean that more buildings will become available for office use.

A quarter to 30 per cent of the buildings will increase in value overnight," commented Mr Alfred Buller of Smithfield Developments. This will feed through into pressure from owners for higher rent increases at times of review.

But, while the Hackney area seems set to remain as an overspill area for City offices, there is an additional attraction in the Smithfield and Spitalfields districts. This is the hope among investors that there might be a wholesale transformation of the markets.

If there is to be change, it is likely to happen more quickly at Spitalfields than at Smithfield. Although outside the City boundaries in the borough of Tower Hamlets, Spitalfields is owned by the City Corporation.

City officials are presently drawing up their terms and conditions for the sale of the market's freehold and these should be ready within the next



The City and its markets

few weeks. But the City Corporation has made it clear that any developer wishing to buy the freehold should have planning permission for a scheme from Tower Hamlets. To move the existing market would require, in any case, the passage of a bill through Parliament.

Two developers, London and Edinburgh Trust and the Rosehaugh Stanhope joint venture, have shown their hands with the presentation of different schemes, but given the obstacles, it is difficult to imagine any work starting on the market site for at least two years. When the work does

start, however, it will have to meet the Tower Hamlets planning brief of a 55-45 per cent office-housing mix.

In other words, the main focus of major office development in the area around Spitalfields will remain the Rosehaugh Stanhope venture, Broadgate, at Liverpool Street Station. By contrast, it is not all clear that Smithfield will be subject to such radical change. Although the role of the market as a national distribution centre has been declining, current discussions among City planners are based on the assumption that the market itself will

remain, although the facilities themselves will be refurbished. The Smithfield area has its own local plan, distinct from that of the rest of the City of London. It is not an area that the planning authorities see as a location for large-scale office development. Rather it is seen as a location for small companies supporting and servicing the basic financial role of the City.

Smithfield's local plan, however, was published in 1981 in quieter times. Officials are looking at it to establish whether or how it should be updated.

Price pressure on new developer

Spitalfields. Developments claims to be the market leader in the Smithfield, Spitalfields and south Hackney areas. It is a small company, dealing in small properties, for small buyers.

The areas are not suited for the big people, said Mr Alfred Buller, the 29 year old managing director. "You cannot get together 200,000 sq ft. ship, listed buildings. But it is a location for service companies."

His company was set up just under two years ago. It has £2m of capital and a £3m bank facility, by the far the greater part of which will be absorbed by the refurbishment of 12 properties Smithfield Developments has bought.

In its first year the company bought up 10 properties, which are in the books at cost — £1.97m. By today's standards that is cheap at an average £190,000 a property. "You couldn't go out and buy anything for £190,000 now. It might be £250,000-£300,000," said Mr Buller.

The market is catching up and here is the problem for Smithfield Developments. The area was empty of institutional interest, but now that it is starting, an insurance company wants to buy a development the company has ready

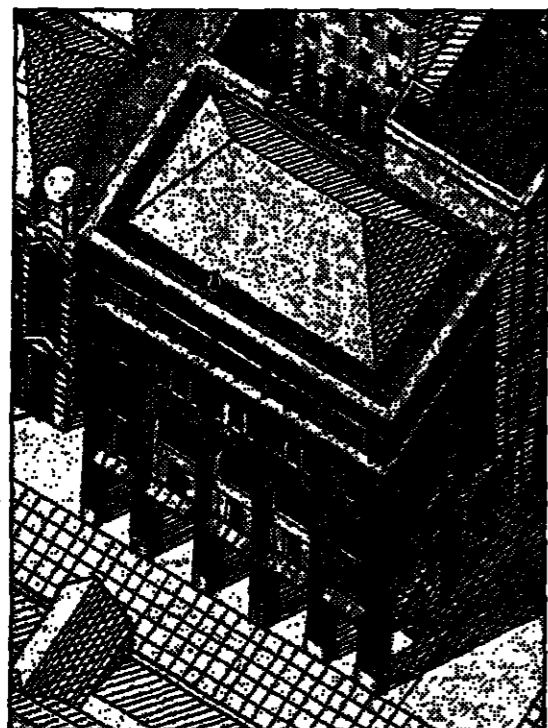
in Cowcross Street, Smithfield. Once the handwagon rolls, the yields go down from 7.5 or 8 to 6 per cent, in Mr Buller's estimate.

Then there is a difficulty for potential buyers. Smithfield Developments had identified a demand from owner-occupiers—small companies in advertising, public relations, research, design and so on. With institutions coming in, "that is a window which is closing," Mr Buller noted.

He thinks Smithfield Developments has up to three good years ahead of it in these areas. "Then I need another area where I can get ahead of the market."

The first two sales from the portfolio should take place in the next financial year, leading to an immediate increase in profits. Others will follow. Because Smithfield Developments is a Business Expansion Scheme company, it has to sell on its developments rather than hold them for rental revenue. "The quicker we turn over the stock the better," said Mr Buller.

This will be the start of the company's profits stream. In its first financial year, to March 1986, it had an operating loss of £28,332, but a pre-tax profit of £174,747, largely gained from interest on money on deposit.



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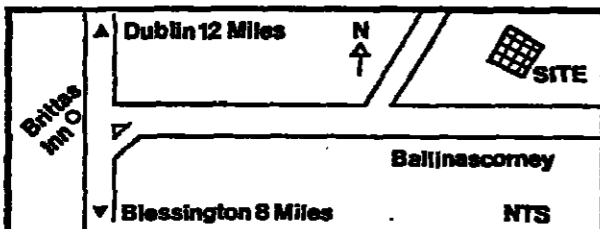
A development by Speyhawk plc, in conjunction with Kleinwort Grosvenor Investment Management Ltd.

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INVESTORS: Commercial properties, USA, Australia, Hong Kong, Shopping Centres, Office, Hotels, 301-21-7543. DISNEYWORLD, Central Florida, small and large properties for sale. Rep: International Property Group, London Jan 23 to 31, 1987. Tel: 01-730 1259 for information.

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AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Allied Bank Unit Trust, and others, including their managers and details.

FT UNIT TRUST INFORMATION SERVICE

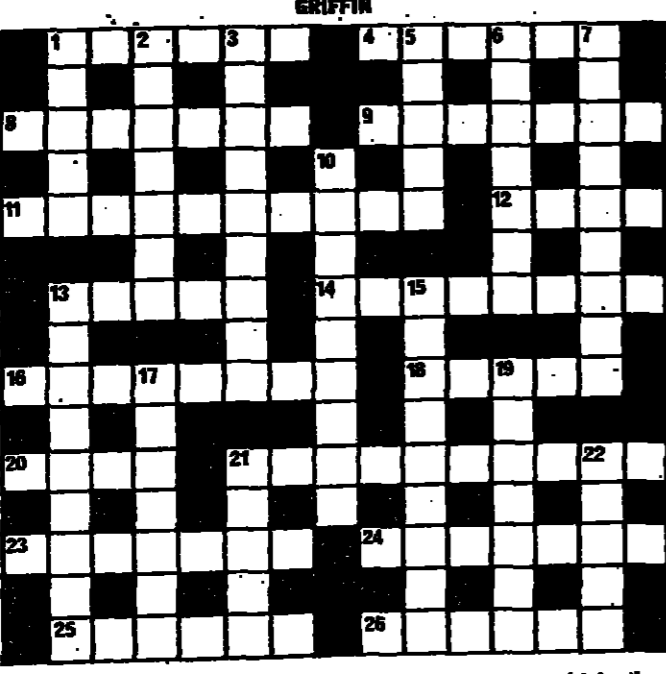
Main table of unit trusts under the FT Unit Trust Information Service, listing names like Commercial Union Trust, County Unit Trust, and others with their respective managers and details.

Table listing various insurance companies and their policies, including Scottish Life, Waverley Unit Trust, and others.

INSURANCES

Table listing insurance services and providers, including AA Friendly Society, Abn Life Assurance, and others.

FT CROSSWORD PUZZLE NO 6,234



- List of crossword puzzle clues, including 'Stand for the photographer', 'Talk to escort quietly in church', and 'Yellow box on which the artist's truck is band'.

Vertical sidebar containing various advertisements and notices, including 'House's Squan n SW1', 'ring & Daw', and 'AX RELIEF'.







INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and financial services, including company names and contact information.

Table listing insurance companies and their services, such as life insurance and general insurance.

Table listing overseas investment funds and their performance metrics.

Table listing money funds and their investment strategies.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas investment funds, including details on fund names and providers.

MANAGEMENT SERVICES

Table listing management services and financial advisory firms.

TRADITIONAL OPTIONS

Table listing traditional investment options and their characteristics.

MONEY MARKET BANK ACCOUNTS

Table listing money market bank accounts and their interest rates.

NOTES

Text providing notes and additional information regarding the financial data.

ADDITIONAL NOTES

Text providing additional notes and details for the insurance and overseas funds.

ADDITIONAL NOTES

Text providing additional notes and details for the money funds and bank accounts.

ADDITIONAL NOTES

Text providing additional notes and details for the management services and traditional options.

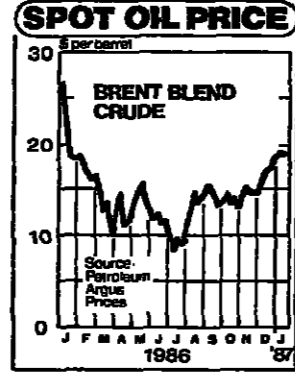


COMMODITIES AND AGRICULTURE

Soviet Union agrees to back Opec export cuts

BY PATRICK COCKBURN IN MOSCOW

THE SOVIET UNION has agreed to cut back its oil exports by 7 per cent in order to support the price charged by Opec...



This means an estimated reduction in Soviet exports of between 100,000 and 150,000 barrels a day of crude oil...

Last year Moscow cut its crude exports by 100,000 barrels a day for two months in a show of support for Opec's efforts...

LCE votes to admit 'locals'

BY ANDREW GOWERS

MEMBERS OF THE London Commodity Exchange, which operates contracts in coffee, sugar and cocoa futures...

the LCE chairman, as a way of helping to boost speculative activity and to overcome what is seen as its worst problem...

Results of a postal ballot of member companies on the issue, announced yesterday, showed that 77 per cent of the membership...

However, it was resisted by some companies, particularly in cocoa, which argued that their market was perfectly viable as a trade market...

Tin producers agree export quotas

BY WONG SULONG IN KUALA LUMPUR

THE SEVEN nation Association of Tin Producing Countries (ATPC) has worked out individual quotas limiting members' tin exports...

The statement said Brazil and China, two major non-ATPC producers, attended the meeting as observers...

85 was undermined by increased production from non-members. The ATPC statement also called on the US to restrict releases from its strategic stocks...

ITC 'cannot be wound up by court'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE ENGLISH courts have no power to order the compulsory winding-up of the International Tin Council, a High Court judge ruled yesterday.

states, by diplomatic means, to negotiate suitable arrangements to meet the shortfall. Mr Justice Millett suggested...

ing-up order would be inconsistent with the treaty and would interfere with the contractual rights of the members...

The judge said that section 665 of the 1985 Companies Act conferred no jurisdiction on the court to wind-up the ITC. That, he said, would be sufficient to enable the ITC to win its plea...

It was significant, the judge added, that Parliament had not granted the ITC the status but only the legal capacities of a body corporate...

Any attempt by one of the member states to assume responsibility and winding-up of the organisation would be inconsistent with the arrangements made by them as to the manner in which the contract was to be carried on...

Brazilian coffee sales quicken

By Ann Charters in Sao Paulo

BRAZIL'S COFFEE export registrations jumped to 789,483 bags (60 kgs each) on Wednesday...

The sudden flurry of activity was attributed to increased demand for arabica as well as the coffee conillon, Brazil's Robusta.

Registrations of the latter picked up with the opening of March export registrations on Wednesday, since traders expected a further increase...

Senior officials of the International Coffee Organisation (ICO) have urged reimposition of export quotas to halt the slide in world coffee prices...

Mr Arega Worku, ICO's secretary general, and his deputy, Mr Sprung, Buynog, told reporters that the ICOC...

LONDON MARKETS

IN REACTION TO a brokers report by C. Carnilow...

London forecasting stronger prices this year values on the world sugar market moved up sharply yesterday. In the morning the London daily raws prices were fixed at \$172 a tonne...

LME prices supplied by Amalgamated Metal Trading. COCOA 25,000 lbs, cents/lb. Official closing (am): Cash 877-7.5 (880-0.5), three months 772.5-3 (777-8), settlement 780.5 (783), final Kato close: 773-3.5. Turnover: 7,500 tonnes.

ALUMINIUM. Official closing (am): Cash 770-0.5 (762-0.5), three months 772.5-3 (777-8), settlement 780.5 (783), final Kato close: 773-3.5. Turnover: 7,500 tonnes.

COPPER. Official closing (am): Cash 877-7.5 (880-0.5), three months 772.5-3 (777-8), settlement 780.5 (783), final Kato close: 773-3.5. Turnover: 7,500 tonnes.

COFFEE. Prices made a further recovery in early trading as heavy commission houses buying lifted values about 250 points yesterday's close. Expecting a steeper New York market, London prices were held steady by Wednesday's failure to break back through the \$500-a-tonne barrier, dealers said.

LEAD. Official closing (am): Cash 877-7.5 (880-0.5), three months 772.5-3 (777-8), settlement 780.5 (783), final Kato close: 773-3.5. Turnover: 7,500 tonnes.

NICKEL. Official closing (am): Cash 291-5.2 (292-5.0), three months 292 (292), settlement 292 (292), final Kato close: 292-5.0. Turnover: 17,200 tonnes. US Prime Western: 41-44.75 cents per pound.

ZINC. Official closing (am): Cash 291-5.2 (292-5.0), three months 292 (292), settlement 292 (292), final Kato close: 292-5.0. Turnover: 17,200 tonnes. US Prime Western: 41-44.75 cents per pound.

GOLD. Gold failed to add overnight gains in the London bullion market yesterday. The price of gold in London closed at \$409.410 up 82c from Wednesday's close but down from a high of \$411.412 and an opening level of \$411.411. At one point it touched a low of \$409.409, finding a temporary respite during the afternoon although early trading in New York, Canada and elsewhere was by \$2.4 to \$411.20 for February delivery.

SILVER. Silver was fixed 0.2p an ounce higher for delivery in the London bullion market yesterday at 287.46p. US cent equivalents of the fixing levels were: Spot: 100.00 up 8.5c; three-months: 85.46c up 6.75c; six-months: 87.25c up 6.25c; 12-months: 88.44c up 6.12c. The metal opened at 361.35p (352.57c) and closed at 361.35p (354.38c).

SUGAR. Commission houses buying lifted prices and kept short-covering calm in the market related to the highest level since last summer, reports C. Carnilow.

POTATOES. Despite a weaker physical market, fears over quality problems in Holland and frost in stores in the UK, London opened \$1.00 up on the previous close and found immediate buying interest, reports C. Carnilow.

SOYABEAN MEAL. Prices were again on the defensive with good commercial selling pushing prices to contract lows. Only a thin hedge buying was evident in an otherwise weak market, reports Malpas.

HEAVY FUEL OIL. PHYSICALS - The London market opened easier, attracted very little quiet and uncommitted buying. Peak closing prices (buyers): Spot (62.50p); Feb 62.75p (63.25p); March 63.00p (63.50p); April 63.25p (63.75p); May 63.50p (64.00p); June 63.75p (64.25p).

RUBBER. PHYSICALS - The London market opened easier, attracted very little quiet and uncommitted buying. Peak closing prices (buyers): Spot (62.50p); Feb 62.75p (63.25p); March 63.00p (63.50p); April 63.25p (63.75p); May 63.50p (64.00p); June 63.75p (64.25p).

INDICES

Table with columns: REUTERS, DOW JONES, and various index values for 1964, 1965, and 1966.

MAIN PRICE CHANGES

Table showing price changes for METALS (Aluminum, Copper, Lead, Tin, Zinc) and GRAINS (Wheat, Barley, Oats, Rye, Corn, Soybeans).

Table showing price changes for COCOA (Cocoa Beans, Cocoa Butter) and COFFEE (Coffee Beans, Coffee Powder).

Table showing price changes for COTTON (Cotton Lint, Cotton Seed) and WOOL (Wool, Hides).

Table showing price changes for SUGAR (Sugar, Molasses) and POTATOES (Potatoes, Turnips).

Table showing price changes for SOYABEAN MEAL (Soybean Meal, Soybean Oil) and HEAVY FUEL OIL (Fuel Oil, Gas Oil).

Table showing price changes for RUBBER (Rubber, Latex) and WHEAT (Wheat, Flour).

Table showing price changes for GOLD (Gold, Silver) and COPPER (Copper, Nickel).

Table showing price changes for ZINC (Zinc, Lead) and TIN (Tin, Iron).

Table showing price changes for ALUMINIUM (Aluminum, Magnesium) and SOYABEAN MEAL (Soybean Meal, Soybean Oil).

Table showing price changes for HEAVY FUEL OIL (Fuel Oil, Gas Oil) and RUBBER (Rubber, Latex).

Table showing price changes for WHEAT (Wheat, Flour) and GOLD (Gold, Silver).

Table showing price changes for COPPER (Copper, Nickel) and ZINC (Zinc, Lead).

Table showing price changes for ALUMINIUM (Aluminum, Magnesium) and SOYABEAN MEAL (Soybean Meal, Soybean Oil).

Table showing price changes for HEAVY FUEL OIL (Fuel Oil, Gas Oil) and RUBBER (Rubber, Latex).

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Table showing price changes for HEAVY FUEL OIL (Fuel Oil, Gas Oil) and RUBBER (Rubber, Latex).

Table showing price changes for WHEAT (Wheat, Flour) and GOLD (Gold, Silver).

US MARKETS

DESPITE A weaker dollar, gold futures closed marginally lower as profit-taking continued to pressure the market...

Local markets were light with local debasing activity. Silver futures strengthened on short-covering whilst copper, which was steady on good trade and commission house buying, sold off towards the close...

Table showing US market prices for ORANGE JUICE, PLATINUM, SILVER, and SUGAR.

Table showing US market prices for ALUMINIUM and LIVE CATTLE.

Table showing US market prices for COCOA and LIVE HOGS.

Table showing US market prices for COFFEE and PORK BELLIES.

Table showing US market prices for COTTON and SOYABEANS.

Table showing US market prices for SUGAR and POTATOES.

Table showing US market prices for SOYABEAN MEAL and HEAVY FUEL OIL.

Table showing US market prices for RUBBER and WHEAT.

Table showing US market prices for GOLD and COPPER.

Table showing US market prices for ZINC and TIN.

Table showing US market prices for ALUMINIUM and SOYABEAN MEAL.

Table showing US market prices for HEAVY FUEL OIL and RUBBER.

Table showing US market prices for WHEAT and GOLD.

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Table showing US market prices for COPPER and ZINC.

Table showing US market prices for ALUMINIUM and SOYABEAN MEAL.















LONDON STOCK EXCHANGE

International equities move up strongly but Gilts run into modest profit-taking

Account Dealing Dates
Option
\*First Declara- Last Account
Dealings ions Dealings Day

Jan 12 Jan 22 Jan 23 Feb 2
Jan 26 Feb 5 Feb 6 Feb 16
Feb 9 Feb 19 Feb 20 Mar 2

\*New time dealings may take place
from 9.00 am two business days earlier.

The widely-heralded cut in the West German discount rate brought the international traders back into the London equity market yesterday.

While the multinational stocks showed significant gains, bullishness in equities was again restrained by worries over the City insider trading drama.

Among the international bid favourites, Jaguar and Saatchi & Saatchi were also in demand.

These gains in leading stocks propelled the market ahead in the early part of the session but buyers second line issues were more cautious.

The FT-SE 100 Index, 20 points up at end, ended a net 15.9 up at 1774.5, while the FT ordinary index added 15.14 to 1404.1.

Government bonds opened firmly as the prospect of a cut in German rates brought in the buyers. But heavy bid positions had been built up ahead of the Bundesbank announcement.

J. Rothschild revive
Firmers conditions returned to Merchant banks with J. Rothschild notable for a gain of 1.0 to 148.95 as director share purchases found the market short of stock.

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

FT-ACTUARIES INDICES

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Thursday January 22 1987, Index No., Day's Change %.

FIXED INTEREST

Table with columns: PRICE INDICES, This week, Day's change %.

Benzon appreciated 9 at 610p. Benchmark, which recently announced an agreed merger with Manchester and London-based stockbrokers, Charlton Seal Dimmock, added 3 1/2 at 51p in response to an investment recommendation.

A friendly sector of late as operators feared that substantial flood damage claims would be made as a result of the recent spell of arctic weather in the UK.

Widening Packaging staged a successful market debut, the shares opening at 148p and moving ahead to close at 168p compared with the placing price of 120p.

Guinness traded heavily and attained second place in the most active stocks list with a turnover of nearly 2m shares following merger overtures from James Gulliver, chairman of Argyll Group.

Despite the late announcement that its engineering workers seek an all-out strike from Monday if the suspended workers are not reinstated, British Telecom, at 219.9p, held on to a rise of 3.4p.

APV, still reflecting the expected benefits from the agreed deal coming from F&I Insurance, which already owns a 7.4 per cent stake in the company, Schroders gained 8 at 79.5p and Kleinwort

advanced 14 to 205p on news that Extracharm has increased its holding to 28.85 per cent. Extracharm is a company owned by Samuel Montagu (Holdings) and Andrew Charles Filton.

Bedfordshire, reflecting the agreed offer for Ferguson Industrial Holdings, featured a rise of 18 at 15.5p; the latter gave up 8 to 277.0p.

FINANCIAL TIMES STOCK INDICES

Table with columns: Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, Earnings Yld. % (Net), P/E Ratio (Ord.), SEAG Barrels (5 m), Equity Turnover (m), Equity Barrels, Shares Traded (m).

LONDON REPORT AND LATEST SHARE INDEX

Table with columns: 10 a.m., 11 a.m., 11.30 a.m., Noon, 1 p.m., 2 p.m., 3 p.m., 4 p.m.

short of stock. LWT were again outstanding and rose a further 50 to 596p. Thames gained 15 to 362p and Yorkshire 10 to 222p, while rises of around 12 were seen in Central 226p and TV-am, 268p.

First-half profits up 33 per cent on the corresponding period of last year but slightly below analysts' projections caused Dewy to slip back 4 to 243p.

Newsprinters remained in vogue and Associated jumped 15 more to 481p, still reflecting Kleinwort's recent circular, while United rose 14 to 448p.

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NEW HIGHS AND LOWS FOR 1986-87

Table with columns: BRITISH FUNDS (1), CANADIANS (2), BANKING (3), BUILDING (4), CHEMICALS (5), STORES (6), ELECTRICALS (7), ENGINEERING (8), FOODS (9), HOTELS (10), INDUSTRIALS (11), INSURANCE (12), MOTOR (13), NEWSPAPERS (14), PAPER (15), PROPERTY (16), TEXTILES (17), TRUSTS (18), OVERSEAS TRADERS (19), MINES (20).

LONDON TRADED OPTIONS

Table with columns: Option, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

bullion prices. But Cape sellers were proved mistaken when bullion prices gained 3.94 to \$409.4, bringing a swift recovery in gold prices.

Bracken Mines, Greenwood, and Kinross featured in the list of gains.

Activity in traded options waned with 43,242 contracts completed compared with the previous day's total of over 61,000.

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TRADING VOLUME IN MAJOR STOCKS

Table with columns: Stock, Volume, Closing, Day's Change, Stock, Volume, Closing, Day's Change.

RISERS AND FALLS YESTERDAY

Table with columns: British Funds, Corporations, Dominion and Foreign Bonds, Financial and Properties, Oils, Institutions, Mines, Others.

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LONDON RECENT ISSUES

Table with columns: Issue, Amount, Date, High, Low, Stock, Closing Price, Div. Yield, P/E Ratio.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Date, High, Low, Stock, Closing Price, Div. Yield, P/E Ratio.

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"RIGHTS" OFFERS

Table with columns: Issue, Amount, Date, High, Low, Stock, Closing Price, Div. Yield, P/E Ratio.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Date, High, Low, Stock, Closing Price, Div. Yield, P/E Ratio.



WORLD STOCK MARKETS

Table of world stock markets including Austria, Germany, Norway, Australia, and Japan. Columns include country, date, price, and change.

Table of Canadian stock markets including Toronto and Montreal. Columns include stock name, price, and change.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market closing prices for various stocks.

Table of stock indices including New York Dow Jones, London, and Tokyo. Columns include index name, date, and value.

Table titled 'LONDON' showing chief price changes for various commodities and currencies.

Advertisement for Danish companies with the headline 'What's special about these Danish companies?' and a list of companies like ABN Bank and Carlsberg.

Advertisement for the Financial Times European Edition with the headline 'They are all regular readers of the FINANCIAL TIMES • European Edition'.







NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, Price, Change, and Volume. Includes sub-sections for 'Continued from Page 40' and 'LOCAL'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, Price, Change, and Volume. Includes sub-sections for 'Continued from Page 40' and 'LOCAL'.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices. Columns include Stock, Price, Change, and Volume. Includes sub-sections for 'Continued from Page 40' and 'LOCAL'.

Hand Delivery Service advertisement for Cannes/Grenoble/Lyon/Monaco/Nice/Paris/Strasbourg/Toulouse. Includes contact information for Ben Hughes, Tel 01 4297 0630, Telex 220044.



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Dow leaps 51.6 in heavy trade

AFTER only a one-day breather, the New Year Stock market rally unexpectedly swept back into Wall Street yesterday, propelling the Dow Jones industrial average to its largest gain ever in points terms, *Roderick Oram writes in New York*.

In contrast, bond prices fell a fraction in the wake of the dollar's further decline after the inconclusive US-Japanese talks on the currency on Wednesday.

The rebound in stock prices surprised most market participants who had expected them to consolidate further after the small downturn on Wednesday. Instead, prices advanced on a broad front. The Dow Jones average leapt 51.60 points to 2,145.67, a gain of 2.50 per cent in percentage terms and its 15th record closing level in 14 sessions. The all-share index of the New York and American stock exchanges also set records, closing up 3.07 points at 155.97 and up 5.03 points at 208.49 respectively. NYSE volume was surprisingly heavy at 188.7m shares considering New York was gripped by a severe snowstorm from late morning forcing many people to

leave early for home. Advancing issues outpaced declining by a margin of almost three-to-one.

Forecasts by Mr Robert Prechter, an influential market theorist, that the Dow Industrial index would hit 2,300 before a major correction was credited with helping improve the mood of investors. A flood of corporate results also prompted price movements.

The Dow Jones average jumped more than 14 points shortly after the opening as share buy programmes were triggered when stock index futures traded at a discount to the underlying shares. Some of the gains were given up in mid-morning but prices rallied again during the afternoon. The last 20 points of the rise came in the last half hour.

Among blue chips, AT&T was up 5 1/2 to \$27 1/4, Allied Signal gained 3/4 to \$45 1/2, Du Pont added 3/2 to \$89, General Motors advanced 1 1/2 to \$72 1/4, McDonald's rose 3/2 to \$67 1/2, Philip Morris added 1 1/2 to \$82 1/2 and USX was unchanged at \$24.

United Technologies dropped 3/4 to \$49 after reporting a fourth quarter loss of \$228m reflecting a number of charges.

BankAmerica gained 3/4 to \$15 1/4 after turning in fourth quarter profit of \$82m against a loss of \$178m a year earlier. First Interstate which wants to take over BankAmerica, gained 3/4 to \$37 1/4.

American Express rose 1 1/4 to \$69 1/4. Profits in the latest period were \$1.25 a share against \$1.19 although some of its businesses such as Shearson Lehman, the securities firm, out-performed the overall group figure.

Morgan Stanley, the leading Wall Street firm which went public last

spring, jumped 3 1/4 to \$72 1/4 after reporting profits for the year of \$8.62 against \$5.32, exceeding analysts' forecasts. In contrast, Salomon Brothers edged up only 3/4 to \$39 1/4. Its shares fell sharply earlier in the week when it warned that expansion costs would cut deeply into profits. Among other securities firms, E. F. Hutton gained 3/4 to \$40 1/4, Merrill Lynch rose 1 1/4 to \$41 1/4 and First Boston rose 1 1/4 to \$48 1/4.

Data General dropped 2 1/4 to \$38 after turning in a lower than expected rise in first quarter profits of 12 cents a share up from 4 cents. Cray Research jumped 5 1/4 to \$114. Its fourth quarter profits were 75 cents a share against 39 cents.

Other computer makers were ahead. IBM rose 3/4 to \$127 1/4. Digital Equipment was up 3/4 to \$148 1/4. Unisys was up 1 1/4 to \$97 1/4, prime rose 3/4 to \$21 1/4.

Standard Oil gained 3/4 to \$57. It returned to profit in the latest quarter from a big loss a year earlier but still reported a loss for all of 1986. With oil prices edging up again, Exxon rose 1 1/4 to \$80, Chevron was up 1 1/4 to \$51 1/4, Atlantic Richfield gained 1 1/4 to \$68 1/4, Amoco advanced 3/4 to \$74 1/4.

The dollar dominated the credit markets with its further fall after the Baker-Miyazawa meeting overpowering good news such as a far lower-than-expected rise in fourth-quarter gross national product and the Bundesbank's cut in its rates.

The price of the 7.50 per cent benchmark Treasury long bond shed 1/4 of a point to 101 1/4 at which it yielded 7.34 per cent. Price on short maturities were unchanged.

The discount rate on three-month Treasury bills rose three basis points to 5.37 per cent, gained two basis points to 5.32 per cent on six-month bills and was unchanged on year-bills at 5.38 per cent.

The 1.7 per cent preliminary real growth rate for fourth-quarter gross national product was well below market expectations of more than 2 per cent. Similarly, the price deflator was only 1 per cent against estimates of up to 3 per cent.

Although this indication of slow growth was good for bond markets because it could lead to lower interest rates, it was unfavourable for foreign exchange markets because lower interest rates would further weaken the dollar.

### EUROPE

## Caution as Bundesbank rate is cut

THE BUNDESBANK managed to keep most of the European bourses guessing yesterday about its intentions on whether it would lower its key lending rates. The news that the West German central bank was cutting its rate by half a percentage point to 8 per cent came after the closure of many of the leading markets which had traded cautiously for most of the day.

Frankfurt staged a solid rally, largely stemming from overnight support for prices, and the Commerzbank index, calculated at mid-session, jumped 23.2 to 1,905.4. Late caution developed, however, as investors became concerned over the likely impact of a rate cut on the dollar/D-Mark exchange rate.

Banks suffered late profit-taking which eroded much of their early strength. Deutsche Bank dipped 50 pig to DM 780.50 after an early gain of DM 7 while Dresdner Bank at DM 387 posted a closing advance of 50 pig after an opening gain of DM 4. Commerzbank finished steady at DM 300.50 as it surrendered a mid-session rise of DM 3.

Chemicals also retreated from their peaks with BASF closing up DM 2.20 at DM 255.50.

Car makers lost ground with Daimler DM 2.50 cheaper at DM 1,106 while Siemens, among leading electricals, gained DM 6.50 to DM 708.50.

Insurer Allianz managed an early rise of DM 25 but this turned into a loss of DM 15 to DM 1,980 in response to its unchanged dividend of DM 8.

The bond market traded nervously ahead of the Bundesbank move on rates, with isolated gains of about 40 basis points.

Amsterdam failed to get excited over the cut in German rates largely because the Dutch central bank kept its credit policy unchanged but abolished a 1/4 point surcharge on borrowings above a certain limit within its three-month credit quota.

Internationals displayed some reaction to the rate news with Unilever FI 1 higher at FI 509.50 and Royal Dutch 30

cents stronger at FI 211.70, although Akzo dipped FI 1 to FI 138.

Paris staged a late rally that took the CAC General index close to its record level reached in January. The index added 1.2 to 416.8 against a previous peak of 418.1.

Most of the upturn was attributed to the German cut in rates and the hope that France would follow suit soon. The Bank of France announced late in the day, however, that it was maintaining its current credit market stance.

Retailers enjoyed heavy buying on the hopes of increased consumer spending tied to a future possible rate cut. Renault led the way with its FF 105 jump to FF 3,085 while Printemps added FF 10 to FF 570.

The construction sector, also sensitive to real or imagined interest rate changes, was buoyant.

Zurich edged lower ahead of an announcement on German rates while the overnight Baker-Miyazawa talks also dampened sentiment.

Asia, the trans-national employment agency, dropped a large SFr 225 to SFr 8,800 despite announcing hopes of a 35 per cent gain in 1986 profits.

After trading, the Swiss National Bank revealed it was cutting its discount rate by a half point to 3.5 per cent.

Brussels was barely affected by the German rates cut and lost slight ground in thin trading. Holding companies mirrored the trend, Reserve sliding BFr 20 to BFr 3,350, Cobepe shedding BFr 150 to BFr 5,150 and Sofina unmoved at BFr 12,100.

Madrid edged closer to another peak with construction shares leading the way while Milan turned easier in quiet trading. Oslo fell with banks displaying most of the weakness.

### SINGAPORE

NERVOUS SELLING fuelled by market rumours pushed Singapore share prices back on most fronts in heavy trading. The Straits Times industrial index lost 3.08 to 945.13.

Talk that a senior UOB official had been arrested on corruption charges priced 24 cents off the bank's price to S\$4.28. UOB and the police later denied the rumour.

Many blue chips lost recent gains, SIA by 5 cents to S\$9.80, DBS by 10 cents to S\$8.90 and ICB by 8 cents to S\$4.18.

Commodities, properties and hotels also retreated. Sims Darby, however, gained 1 cent to S\$2.38 on trade of 1.6m shares.

### LONDON

INTERNATIONAL TRADERS moved back into the London equity market as West Germany made its widely heralded discount rate cut.

Gains by leading stocks propelled the market ahead in the early part of the session but buyers of second line issues were more cautious and profit-taking pared gains.

The FTSE 100 index, at one stage 20 points higher, ended a net 15.9 ahead at 1,777.5, while the FT Ordinary index rose 17.4 to 1,404.1.

Gilts saw some profit-taking after the Bundesbank announcement but losses of 1/4 or so were trimmed in late dealings as the market began to look for a similar move by Japan next week.

Chief price changes, Page 39; Details, Page 38; Share information service, Pages 36-37.

### AUSTRALIA

STRONG BUYING in selected resource stocks and a late rally in golds on an improved bullion price helped Sydney prices edge higher on active trading. The All Ordinaries index closed up 5.9 at 1,534.7.

Heightened speculation of a bid for CSR pushed it up 20 cents to A\$4.05 after it earlier touched a record A\$4.15.

Other resources brightened, notably BHP by 24 cents to A\$9.36 on news of plans to float off most of its gold interests. North Hill added 8 cents to A\$2.68 and Bell Resources gained 5 cents at A\$4.80.

### HONG KONG

THE CHARACTERISTIC volatility of the Hong Kong market asserted itself as an early advance ran into profit-taking and technical resistance. Foreign institutions continued to show buying interest, but some local investors apparently felt the market had rebounded too sharply on Wednesday after its plunge early in the week.

The Hang Seng index ended just 3.04 higher at 2,536.94 after rising 17 points at one stage.

CANADA

THE CUT in Canadian bank prime rates and Wall Street's fresh advance pushed share prices sharply higher in Toronto after losses in the previous two sessions.

In active trading, banks led the advance, with Bank of Nova Scotia adding 3 1/2 to C\$18 1/4 and Toronto Dominion Bank 3 1/2 higher at C\$28 1/4.

Montreal also moved higher.

### KEY MARKET MONITORS

STOCK MARKET INDICES	Jan 22	Previous	Year ago
NEW YORK			
DJ Industrials	2,125.55*	2,108.44	1,502.29
DJ Transport	875.36*	871.37	712.13
DJ Utilities	226.57*	224.09	188.47
S&P Composite	271.91*	268.53	203.49
LONDON			
FT Ord	1,404.1	1,387.7	1,120.4
FT-SE 100	1,777.5	1,761.6	1,380.9
FT-A All-share	686.76	679.81	609.78
FT-A 500	973.85	965.38	734.85
FT Gold mines	323.8	326.0	324.3
FT-A Long gilt	9.92	9.85	10.77
TOKYO			
Nikkei	19,380.51	19,425.18	12,923.3
Tokyo SE	1,073.82	1,073.63	1,027.83
AUSTRALIA			
All Ord.	1,534.7	1,528.2	1,099.0
Metals & Mins.	778.8	772.8	548.5
AUSTRIA			
Credit Aktien	214.98	216.50	244.51
BELGIUM			
Belgian SE	4,021.85	4,027.30	2,817.33
CANADA			
Toronto			
Metals & Mins	2,210.1	2,163.7	2,146
Composite	3,292.7	3,263.8	2,738.8
Metals & Mins	1,671.67	1,648.07	134.26
DENMARK			
SE	-	216.32	215.64
FRANCE			
CAC Gen	416.80	415.80	271.3
Ind. Tendence	108.40	105.10	85.1
WEST GERMANY			
FAZ-Aktien	629.27	620.97	678.82
Commerzbank	1,905.40	1,882.20	2,044.7
HONG KONG			
Hang Seng	2,536.94	2,533.90	1,737.94
ITALY			
Banca Com.	718.31	720.71	477.09
NETHERLANDS			
ANP-CBS Gen	287.80	288.20	101.5
ANP-CBS Ind	258.20	260.40	251.7
NORWAY			
Oslo SE	368.26	368.44	376.87
SINGAPORE			
Straits Times	945.13	948.21	588.61
SOUTH AFRICA			
JSE Golds	-	n/a	1,289.4
JSE Industrials	-	n/a	1,092.2
SPAIN			
Madrid SE	241.74	241.05	111.25
SWEDEN			
J & P	2,215.35	2,277.33	1,768.52
SWITZERLAND			
Swiss Bank Ind	579.30	583.00	586.6
WORLD			
MS Capital Int'l	389.61	390.8	250.4
COMMODITIES			
(London)			
Silver (spot bid)	361.45p	360.55p	
Copper (cash)	£277.50	£281.75	
Coffee (January)	£1,502.5	£1,577.50	
Oil (Brent Blend)	£18.45	£18.375	
GOLD (per ounce)			
London	£402.75	£407.00	
Zurich	\$411.35	\$407.25	
Paris (Bidding)	\$410.42	\$410.95	
Luxembourg	\$411.30	\$408.05	
New York (Feb)	\$408.50*	\$408.80	

## TOKYO Stronger yen upsets record streak

THE LATE upturn of the yen depressed blue chips and drove stocks down in Tokyo yesterday for the first time in six days, writes *Shigeo Nishiwaki of Jiji Press*.

The Nikkei stock average slipped 48.87 to 19,380.51 after soaring 124 points to a momentary record high towards the morning's close. Volume swelled from 877m on Wednesday to 1.2bn shares. Advances outnumbered declines by 449 to 425, with 135 issues unchanged.

Early speculation that Japan and West Germany might soon co-ordinate discount rate cuts to help stabilise foreign exchange markets provided a spur to financial and large-capital stocks.

The likelihood has grown since the talks between Japanese Finance Minister Mr Kiichi Miyazawa and US Treasury Secretary Mr James Baker in Washington on Wednesday, traders said. Announcement of their agreement prompted small-lot selling as it did not refer to specific dollar-supporting measures.

Dealers said the Miyazawa-Baker announcement and the ensuing plunge of the dollar to below Y152 combined to dishearten investors, dragging down blue chips, domestic demand-related stocks and oils. Some financials shed early gains.

Large-capital steels and chemicals continued to attract the bulk of trading aimed primarily at a quick profit. Nippon Steel remained the most active stock for the sixth day running, with 332.63m shares changing hands, rallying Y12 to Y228. Kawasaki Steel gained Y9 to Y200 and Nippon Kokan Y3 to Y243.

Sanitomo Chemical, second busiest with 76.83m shares, surged Y27 to Y509 at one stage but ended only Y17 up at Y489, reflecting late bearish sentiment in the market. Mitsui Toatsu Chemicals weakened Y3 to Y442 after strengthening Y17.

Bonds rebounded strongly on a wide front, bolstered by firm prospects for an imminent discount rate cut by the Bank of Japan.

The yield on the bellwether 5.1 per cent government bond, due in June 1996, plunged from Wednesday's 5,060 finish to 4,935 per cent on follow-through dealer buying after a push by one big securities company. Trust and city banks and other institutional investors also placed massive buy orders after holding off for several days.

### SOUTH AFRICA

THE DIP in the bullion price led to a slight easing of Johannesburg gold shares with preliminary figures putting the all gold index down 10 at 2,087 and the overall index static at 2,127.

Kloof shed 75 cents to R37.75 and Driefontein eased 25 cents to R75. But leading gold share Vaal Reefs added R2 to R404.

Blue chip stock Barlows fell 10 cents to R18.90.

# The London Motor Conference

## -Manufacturing, Components and the Aftermarket

### London, 17 February 1987

The Financial Times is arranging an important one-day Motor conference to be held at the London Marriott Hotel on 17 February 1987. The meeting is timed to coincide with the Autopartac '87 Exhibition being held at Olympia, 15-17 February.

The proceedings will be chaired by Mr John Neill, Group Managing Director, Unipart Group Ltd, who will give the opening address. Other speakers will include:

**Mr John Hardiman**  
Vice-President, Parts & Services Operations  
Ford of Europe Inc

**Mr Tom Farmer**  
Chief Executive  
Kwik-Fit Holdings plc

**Mr Bob Barber**  
Investment Analyst  
Phillips & Drew

**Mr Roger Pedder**  
Chairman and Chief Executive  
Ward White Retail UK Ltd

**Mr Ian Gibson**  
Deputy Managing Director  
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**Prof Krish Bhaskar**  
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